## Consolidated Earnings Report for the Third Quarter of Fiscal 2009

**January 28, 2009** 

Company Name: KOITO MANUFACTURING CO., LTD.

Stock Listing: First Section, Tokyo Stock Exchange

Code Number: 7276

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Tel: + 81-3-3443-7111 Filing of Quarterly Securities Report: January 29, 2009

(¥ millions are rounded down)

1. Consolidated Results for the Third Quarter of Fiscal 2009 (April 1, 2008 to December 31, 2008)

(1) Consolidated Operating Results (¥ millions: the percentage figures represent year-on-year changes)

(1) Consonative Operating Results			(1 1111111)	ons, the per	reentage rigar	es represen	it your on you	ii changes)				
Third Quarter,	Net sales		Operating income		Operating income		Operating income		Recurring	g profit	Net inc	come
Fiscal 2009	315,434	_	9,045	_	8,338	_	3,315	_				
Fiscal 2008	338,039	5.4 %	17,516	38.5 %	18,422	23.2 %	9,769	22.5%				

Third Quarter,	Net income per share (¥)	Net income per share (diluted) (¥)
Fiscal 2009	20.63	_
Fiscal 2008	60.79	_

### (2) Consolidated Financial Position

(¥ millions)

	Total assets	Net assets	Equity ratio (%)	Net assets per share (¥)
Third Quarter of Fiscal 2009	354,592	171,086	39.6	874.85
Fiscal 2008	388,585	184,348	39.0	944.01

Reference: Equity: December 31, 2008: ¥140,595 million; March 31, 2008: ¥151,713 million

#### 2. Dividends

2. Dividends							
		Dividend per share (¥)					
(Recording Date)	First Quarter	Second Quarter	Third Quarter	Year-end	Full year		
Fiscal 2008	_	11.00	-	12.00	23.00		
Fiscal 2009	_	12.00					
Fiscal 2009 (forecast)				12.00	24.00		

Note: Revisions to dividend forecasts during third quarter: None

## 3. Forecast of Consolidated Results for Fiscal 2009 (April 1, 2008 to March 31, 2009)

(¥ millions; the percentage figures represent changes over the corresponding period of the previous fiscal year)

	Net sales	Operating income	Recurring profit	Net income	Net income per share (¥)
Full year	414,200 △12.0%	9,500 △67.2%	9,200 △69.7%	3,400 △78.2%	21.16

Note: Revisions to forecast of consolidated results during third quarter: None

#### 4. Others

- (1) Changes to important subsidiaries during the third quarter (Changes in certain specified subsidiaries resulting in revised scope of consolidation): None
- (2) Application of simplified accounting methods, and of special accounting methods in the preparation of quarterly consolidated financial statements: None
- (3) Changes in accounting principles, procedures, methods of presentation, etc. associated with preparation of quarterly consolidated financial statements (Described in Significant Changes to Accounting Policies Used in Preparation of Quarterly Consolidated Financial Statements):
  - ① Changes in accounting standards: Yes
  - ② Other changes: None

Note: For details, please refer to "4. Others", under "Qualitative Information Concerning Financial Statements and Other Matters"

#### (4) Number of shares issued (common stock)

 $\ensuremath{\ensuremath{\mathbb{D}}}$  Number of shares issued (including treasury stock):

December 31, 2008 160,789,436, March 31, 2008 160,789,436

② Number of treasury shares:

December 31, 2008 81,648, March 31, 2008 77,449

③ Average number of shares during the third quarter:

Fiscal 2009 third quarter 160,710,377, Fiscal 2008 third quarter 160,715,141

\*Explanations concerning proper use of forecast of operating results and other noteworthy matters

- 1. The above forecasts are based on information available at the time of release of this report. Actual results could differ from forecasts due to a variety of factors.
- 2. Effective from fiscal 2009, Koito has applied the "Accounting Standard for Quarterly Financial Statements" (ASBJ Standard No. 12) and the "Implementation Guidance for Accounting Standards for Quarterly Financial Statements" (ASBJ Guidance No. 14). Quarterly consolidated financial statements are also prepared in accordance with specific rules governing the presentation of quarterly financial statements in Japan.

## 《 For Reference Only 》

Forecast of Non-consolidated Results for Fiscal 2009 (April 1, 2008 to March 31, 2009)

(¥ millions; the percentage figures represent changes over the corresponding period of the previous fiscal year) Net income Operating income Recurring profit Net sales Net income per share (¥) Full year 227,100  $\triangle 8.4\%$ 6,300 △58.1% 13,300 △37.4% 7,800 △39.4% 48.53

Note: Revisions to forecast of non-consolidated results during third quarter: None

The above forecasts are based on information available at the time of release of this report. Actual results could differ from forecasts due to a variety of factors.

<sup>\*</sup>Explanations concerning proper use of forecast of operating results and other noteworthy matters

#### **Qualitative Information Concerning Financial Statements and Other Matters**

#### 1. Qualitative Information Concerning Consolidated Operating Results

During the third quarter of fiscal 2009, the nine months ended December 31, 2008, the period under review, the mounting weakness in the global economy intensified. Worldwide financial instability, largely triggered by the business failure of a major U.S. securities firm, coupled with plummeting share prices, foreign exchange rate volatility, high commodity prices and a number of other factors, caused the economies of advanced industrial nations like Japan, the U.S. and Europe to fall into recession. This trend, in turn, led to sluggish economic growth in China and other newly developing countries.

In the auto industry, domestic production saw lower demand, reflecting the impact of economic recession in Japan and overseas. In this context, exports – which typically lead this sector – also declined, resulting in a year-on-year drop in production volume. The situation was similar overseas, as a shift to lower production gained momentum in every region, including across Asia, from the summer onward. Production took a particularly large tumble in North America and Western Europe, resulting in an overall decline in automobile production volume worldwide.

In this climate, the Koito Group for the third quarter, the nine-month period under review, reported consolidated net sales of \(\xi\)315.4 billion, down 6.7% year on year. Although performance in non-automotive operations was relatively steady, sales from the mainstay automotive lighting equipment segment declined sharply due to decreased automobile production.

Results by business segment are outlined as follows:

### [Automotive Lighting Equipment]

Segment sales declined 11.6% to ¥256.4 billion, as order volume across the Group dropped dramatically due to sharp and sudden cutbacks in automobile production, most notably in Japan, North America and Europe from the second quarter.

#### [Non-Automotive Electrical Equipment]

Segment sales increased 10.6% to ¥25.4 billion, reflecting growing sales of railroad car equipment, including bullet train equipment, which offset lower sales of information systems equipment and lighting equipment.

#### [Other Products & Services]

Segment sales were ¥33.5 billion, up 34.9% from the previous fiscal year due mainly to growth in orders for bullet train and aircraft seats, as well as automotive headlamp cleaners.

On the earnings front, Koito reported operating income of ¥9.0 billion, down 48.4% year on year. This downturn reflected an adverse business environment characterized by lower automobile production in Japan and elsewhere, coupled with more intense price competition. Lower earnings also came despite efforts of Koito in conjunction with Group companies to enact quality improvement programs, curtail capital investments, and streamline operations, including through robust promotion of measures to cut unit costs. Similarly, Koito reported recurring profit of ¥8.3 billion, down 54.7% year on year, and net income for the period of ¥3.3 billion, down 66.1% from a year earlier.

The percent change relative to the same period in the previous year is listed for reference.

## 2. Qualitative Information Concerning Consolidated Financial Position

-1. Analysis of assets, liabilities and net assets

Total assets decreased ¥33.9 billion from March 31, 2008 to ¥354.5 billion, the result mainly of a decrease in property, plant and equipment accompanying lower capital investments, and a decrease in fixed assets, mainly from a decline in investment securities stemming from lower valuation. These declines all came amid a drop in trade notes and accounts receivable and other current assets due to sharply lower sales triggered by declining automobile production.

Total liabilities decreased ¥20.7 billion from March 31, 2008 to ¥183.5 billion, reflecting a decrease in notes and accounts payable.

Total net assets decreased ¥13.2 billion from March 31, 2008 to ¥171.0 billion. This was mainly attributable to a decrease in retained earnings due to net income of ¥3.3 billion for the period, the payment of dividends, and a decline in revaluations and translation adjustments.

#### -2. Analysis of cash flows

Operating activities provided net cash of \(\frac{\pmathbf{\text{\tiket{\texi{\texi{\text{\texi}\tex{\text{\texi{\texi{\texi{\texi{\texi{\texi}\texi{\texi{\texi{\ti}\texi{\texi{\texi{\texi{\texi{\texi{\texi{\texi{\texi{\texi{\te

Investing activities used net cash of \(\xi\)25.5 billion, mainly reflecting capital investments of \(\xi\)22.3 billion, and \(\xi\)3.6 billion in proceeds from the sale of marketable and investment securities.

Financing activities used net cash of \(\xi\)2.4 billion, the result mainly of a \(\xi\)5.3 billion total dividend payment.

As a result, cash and cash equivalents as of December 31, 2008 were ¥16.6 billion, virtually unchanged from the figure as of March 31, 2008.

#### 3. Qualitative Information Concerning Forecast of Consolidated Results for Fiscal 2009

In fiscal 2009, ending March 31, 2009, economic conditions in and outside of Japan will reflect the impact of a serious worldwide recession triggered by the global financial crisis, significantly lower share prices, and exchange rate fluctuations (particularly a weaker U.S. dollar). Consequently, the Koito Group faces an extremely adverse business environment unprecedented in scope for the year.

In these conditions, the Koito Group will enhance efforts to expand orders, boost production capacity, and improve its mutual complementary supply network and structure. The Company will also pursue further downsizing to properly align the scale of operations with that of production, and assertively develop measures designed to reduce unit costs, as it strives to improve operating performance going forward.

For fiscal 2009, the Koito Group is projecting a substantial drop in net sales year on year, with the impact of lower domestic and overseas automobile production expected to overshadow a projected increase in orders for products used in new models of automobiles, and efforts to boost sales of new products.

As regards earnings, operating income, recurring profit and net income are each projected to decline year on year. In addition to earnings erosion caused by sharply lower sales resulting from declines in automobile production, this downturn will likely reflect an increase in fixed costs from bringing online the second plant at KOITO KYUSHU LIMITED.

At the end of the interim period, Koito decided a dividend to shareholders of \(\frac{\pmathbf{\text{12}}}{12}\) per share, up \(\frac{\pmathbf{\text{11}}}{12}\). The previous year. For the year-end dividend, the Company will propose the payment of a dividend in the same amount of \(\frac{\pmathbf{\text{12}}}{12}\). Despite the severe operating outlook projected, Koito intends to pay this amount in line with its dividend policy, which includes a commitment to the payment of a stable dividend for the year.

As a result, Koito plans to pay a full-year dividend (including the interim dividend) of ¥24 per share. This payment is an increase of ¥1 from the previous year, and represents the seventh consecutive year in which the Company has increased its annual dividend. Going forward, Koito stands committed to efforts to further raise earnings in order to meet the expectations of its shareholders.

#### 4. Others

(1) Changes to important subsidiaries during the period (Changes in certain specified subsidiaries resulting in revised scope of consolidation):

None

(2) Application of simplified accounting methods, and of special accounting methods in the preparation of quarterly consolidated financial statements:

None

(3) Changes in accounting principles, procedures, methods of presentation, etc. associated with preparation of quarterly consolidated financial statements:

Effective from fiscal 2009, Koito has applied the "Accounting Standard for Quarterly Financial Statements" (ASBJ Statement No. 12) and the "Implementation Guidance for Accounting Standards for Quarterly Financial Statements" (ASBJ Guidance No. 14). Quarterly consolidated financial statements are also prepared in accordance with specific rules governing the presentation of quarterly financial statements in Japan.

## 5. Consolidated Financial Statements

## (1) Consolidated Balance Sheet

		(‡ IIIIIIIIIII)
	Third Quarter of Fiscal 2009	Fiscal 2008
	As of December 31, 2008	As of March 31, 2008
Assets		
Current assets:		
Cash and time deposits	15,023	11,609
Trade notes and accounts receivable	67,348	95,951
Marketable securities	8,269	13,107
Finished products	13,806	15,385
Semi-finished products	2,953	2,094
Work in progress	9,291	10,593
Raw materials	9,753	7,205
Supplies	4,831	4,532
Deferred income tax assets	6,691	6,365
Other current assets	13,542	12,587
Less: Allowance for doubtful accounts	△1,404	△936
Total current assets	150,107	178,494
Fixed assets:		
Property, plant and equipment		
Buildings and structures (net)	34,939	34,096
Machinery and transportation equipment (net)	35,532	36,598
Fixtures, equipment and tools (net)	11,917	13,180
Land	12,857	12,591
Construction in progress	2,575	5,211
Total property, plant and equipment	97,822	101,677
Intangible fixed assets	954	972
Investments and other assets:		
Investment securities	91,729	98,921
Loans	679	598
Deferred income tax assets	10,883	3,502
Other investments	2,645	4,644
Less: Allowance for doubtful accounts	$\triangle 230$	$\triangle 227$
Total investments and other assets	105,707	107,440
Total fixed assets	204,484	210,090
Total assets	354,592	388,585
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		(¥ millions
	Third Quarter of Fiscal 2009	Fiscal 2008
	As of December 31, 2008	As of March 31, 2008
Liabilities		
Current liabilities:		
Notes and accounts payable	62,227	78,378
Short-term loans	35,560	33,846
Accrued expenses	17,738	17,948
Income taxes payable	464	5,101
Allowance for employees' bonuses	4,922	4,865
Allowance for directors' and corporate auditors' bonuses	292	397
Reserve for product warranties	1,400	1,400
Other current liabilities	10,738	9,745
Total current liabilities	133,342	151,681
Non-current liabilities:	20 = 1=	20.710
Long-term debt	20,767	23,513
Allowance for employees' retirement benefits	26,789	26,549
Allowance for directors' and corporate	1,697	1,543
auditors' retirement benefits Other non-current liabilities	909	948
Total non-current liabilities	50,163	52,554
Total liabilities	183,505	204,236
1 otal nabilities	183,303	204,230
Net assets		
Shareholders' equity:		
Common stock	14,270	14,270
Additional paid-in capital	17,107	17,107
Retained earnings	108,525	110,980
Treasury common stock, at cost	△65	△61
Total shareholders' equity	139,838	142,297
Revaluations and translation adjustments:		
Valuation adjustment on investment securities	3,459	10,292
Translation adjustments	△2,702	△876
Total revaluations and translation adjustments	757	9,415
Minority interests	30,491	32,635
Total net assets	171,086	184,348
Total liabilities and net assets	354,592	388,585

### (2) Consolidated Statement of Income for Third Quarter of Fiscal 2009

(Third quarter, for the nine months ended December 31, 2008)

(¥ millions) Third Quarter of Fiscal 2009 April 1, 2008 to December 31, 2008 Net sales 315,434 Cost of sales 278,754 Gross profit 36,679 Selling, general and administrative expenses 27,634 **Operating income** 9,045 Non-operating income: Interest income and dividends 2,000 Equity in earnings of affiliates Other non-operating income 1,822 Total non-operating income Non-operating expenses: Interest expenses 974 Foreign exchange loss 3,336 Other non-operating expenses 225 Total non-operating expenses 4,536 **Recurring profit** 8,338 Extraordinary gains: Gain on sale of investment securities 98 Others 31 Total extraordinary gains 129 Extraordinary losses: Loss on sale and disposal of property, plant and equipment 338 Loss on sale of marketable securities 457 Provision of allowance for doubtful accounts 600 Other 5 Total extraordinary losses 1,401 **Income before income taxes** 7,066 5,828 Income taxes Income tax adjustment △3,086 2,741 Total income taxes Minority interest in consolidated subsidiaries 1,009 Net income 3,315

	Third Quarter of Fiscal 2009
	April 1, 2008 to December 31, 2008
Cash flows from operating activities Income before income taxes	7,066
Depreciation	19,674
Equity in earnings of affiliated companies	19,0/4 △5
Provision for allowance for doubtful accounts	540
Provision for accrued retirement benefits	422
Provision for reserve for bonuses	351
Interest and dividends received	△2,000
Interest payments	∑2,000 974
Loss on sale of marketable and investment securities	458
Loss on revaluation of marketable and investment securities	△19
Loss on sale of property and equipment	338
Changes in trade notes and accounts receivable	26,453
Changes in inventories	△3,230
Changes in other current assets	$\triangle$ 3,230 $\triangle$ 2,526
Changes in trade notes and accounts payable	△2,320 △12,780
Changes in accrued expenses and other current liabilities	579
Directors' and corporate auditors' bonuses paid	∆397
Others	1,731
Sub total	37,628
Interest and dividends received	2,000
Interest paid	2,000 △974
Income taxes paid	△10,408
Net cash provided by operating activities	28,246
Cash flows from investing activities	
Payments into time deposits	△1,021
Proceeds from time deposits	172
Payments for purchase of marketable and investment securities	△16,724
Proceeds from sale of marketable and investment securities	13,060
Payments for purchase of property and equipment	△22,363
Proceeds from sale of property and equipment	197
Payments for new loans	△509
Proceeds from loan repayments	397
Others	1,275
Net cash used in investing activities	<u></u>
Cash flows from financing activities	
Increase in short-term loans	4
Increase in long-term debt	6,799
Repayment of long-term debt	△3,911
Payments for repurchase of treasury stock	$\triangle 4$
Dividends paid by parent company	△3,658
Dividends paid to minority shareholders	△1,668
Net cash provided by or used in financing activities	△2,438
Effect of exchange rate changes on cash and cash equivalents	
Change in cash and cash equivalents	<u></u> ∆37
Cash and cash equivalents at beginning of quarter	16,709
Cash and cash equivalents at end of quarter	16,671
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Effective from fiscal 2009, Koito has applied the "Accounting Standard for Quarterly Financial Reporting" (ASBJ Statement No. 12) and the "Implementation Guidance for Accounting Standards for Quarterly Financial Reporting" (ASBJ Guidance No. 14). Quarterly consolidated financial statements are also prepared in accordance with specific rules governing the presentation of quarterly financial statements in Japan.

## (4) Going Concern Assumption

None

## (5) Segment Information

## a. Industry Segment Information

Third quarter of Fiscal 2009 (April 1, 2008 to December 31, 2008)

(¥ millions)

	Automotive Lighting Equipment	Non-Automotive Electrical Equipment	Other Products & Services	Total	Corporate and elimination	Consolidated total
Sales						
(1) Sales to outside customers	256,465	25,440	33,528	315,434	_	315,434
(2) Inter-segment sales and transfers	80,239	1,012	12,517	93,769	(93,769)	_
Total	336,704	26,453	46,045	409,203	(93,769)	315,434
Operating expenses	328,323	25,941	43,962	398,228	(91,839)	306,388
Operating income or loss	8,380	511	2,083	10,975	(1,930)	9,045

## **b.** Geographical Segment Information

Third quarter of Fiscal 2009 (April 1, 2008 to December 31, 2008)

(¥ millions)

	Japan	North America	Asia	Europe	Total	Corporate and elimination	Consolidated total
Sales							
(1) Sales to outside customers	204,115	35,439	61,580	14,298	315,434	_	315,434
(2) Inter-segment sales and transfers	73,152	55	7,282	13,279	93,769	(93,769)	_
Total	277,267	35,495	68,862	27,577	409,203	(93,769)	315,434
Operating expenses	267,759	36,162	63,866	30,439	398,228	(91,839)	306,388
Operating income or loss	9,508	△667	4,996	△2,861	10,975	(1,930)	9,045

### c. Overseas Sales

Third quarter of Fiscal 2009 (April 1, 2008 to December 31, 2008) (¥ millions)

	North America	Asia	Europe	Total
I. Overseas sales	41,016	60,105	15,094	116,215
II. Consolidated sales	_		_	315,434
III. Overseas sales ratio (%)	13.0	19.0	4.8	36.8

### (6) Significant changes in shareholders' equity

None

# $\langle\!\langle$ For Reference Only $\rangle\!\rangle$ Financial Statements for Previous Third Quarter

## (1) Consolidated Statement of Income for the Third Quarter of Fiscal 2008 (April 1, 2007 to December 31, 2007)

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Item	Third Quarter of Fiscal 2008 April 1, 2007 to December 31, 2007	
		%
Net sales	338,039	100.0
Cost of sales	292,934	86.7
Gross profit	45,105	13.3
Selling, general and administrative expenses	27,589	8.1
Operating income	17,516	5.2
Non-operating income	3,611	
Interest income and dividends	( 1,778 )	
Equity in earnings of affiliates	( △ 3 )	
Other non-operating income	( 1,836 )	
Non-operating expenses	2,704	
Interest expenses and discounts	( 1,035 )	
Other non-operating expenses	( 1,669 )	
Recurring profit	18,422	5.4
Extraordinary gains	47	
Extraordinary losses	217	
Income before income taxes	18,252	5.4
Income taxes	6,869	
Income tax adjustment	212	
Total income taxes	7,082	
Minority interest in consolidated subsidiaries	△1,400	
Net income	9,769	2.9

## (2) Consolidated Statement of Cash Flows for the Third Quarter of Fiscal 2008 (April 1, 2007 to December 31, 2007)

	(¥ millions)
	Third Quarter of Fiscal 2008 April 1, 2007 to December 31, 2007
I. Cash flows from operating activities	, ,
Income before income taxes	18,252
Depreciation	18,299
Equity in earnings of affiliated companies	3
Provision for allowance for doubtful accounts	△75
Provision for accrued retirement benefits	448
Provision for reserve for bonuses	322
Interest and dividends received	△1,778
Interest payments	1,035
Loss on sale and revaluation of marketable securities	△41
Loss on sale of property and equipment	179
Changes in trade notes and accounts receivable	13,796
Changes in inventories	△5,278
Changes in other current assets	△4,997
Changes in trade notes and accounts payable	△4,648
Changes in accrued expenses and other current liabilities	1,676
Directors' and corporate auditors' bonuses paid	△280
Sub total	36,913
Interest and dividends received	1,778
Interest paid	△1,035
Income taxes paid	△10,235
Net cash provided by operating activities	27,421
II. Cash flows from investing activities	
Payments into time deposits	△290
Proceeds from time deposits	462
Payments for purchase of marketable and investment securities	△27,385
Proceeds from sale of marketable and investment securities	21,030
Payments for purchase of property and equipment	△20,509
Proceeds from sale of property and equipment	357
Payments for new loans	△535
Proceeds from loan repayments	242
Other payments relating to investments	△959
Net cash used in investing activities	△27,587
III. Cash flows from financing activities	
Decrease in short-term loans	△960
Proceeds from long-term debt	240
Repayment of long-term debt	△692
Payments for repurchase of treasury stock	△8
Proceeds from sale of treasury stock	1
Dividends paid by parent company	△3,307
Dividends paid to minority shareholders	△834
Net cash provided by or used in financing activities	△5,560
IV. Effect of exchange rate changes on cash and cash equivalents	118
V. Change in cash and cash equivalents	△5,608
VI. Cash and cash equivalents at beginning of period	19,996
VII. Cash and cash equivalents at end of period	14,388

## (3) Segment Information

## [Industry Segment Information]

Third quarter of Fiscal 2008 (April 1, 2007 to December 31, 2007)

(¥ millions)

	Automotive Lighting Equipment	Non-Automotive Electrical Equipment	Other Products & Services	Total	Corporate and elimination	Consolidated total
Sales						
(1) Sales to outside customers	290,185	22,998	24,854	338,039	_	338,039
(2) Inter-segment sales and transfers	93,217	428	4,580	98,225	(98,225)	_
Total	383,402	23,426	29,435	436,264	(98,225)	338,039
Operating expenses	365,123	22,935	29,613	417,671	(97,148)	320,523
Operating income or loss	18,279	491	△178	18,592	(1,076)	17,516

## [Geographical Segment Information]

Third quarter of Fiscal 2008 (April 1, 2007 to December 31, 2007)

	Japan	North America	Asia	Europe	Total	Corporate and elimination	Consolidated total
Sales							
(1) Sales to outside customers	209,145	42,742	66,862	19,289	338,039	_	338,039
(2) Inter-segment sales and transfers	73,391	_	5,942	18,890	98,225	(98,225)	_
Total	282,536	42,742	72,805	38,179	436,264	(98,225)	338,039
Operating expenses	269,179	40,963	69,309	38,218	417,671	(97,148)	320,523
Operating income or loss	13,357	1,778	3,495	△38	18,592	(1,076)	17,516