## Consolidated Earnings Report for the Third Quarter of Fiscal 2008

January 25, 2008

Company Name:
Stock Listing:
Code Number:
URL:
Representative Director:
Inquiries:
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## KOITO MANUFACTURING CO., LTD.

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( $¥$ millions are rounded down)

1. Consolidated Results for the Third Quarter of Fiscal 2008 (April 1, 2007 to December 31, 2007)
(1) Consolidated Operating Results ( $¥$ millions; the percentage figures represent year-on-year changes)

| Third Quarter, | Net sales |  | Operating income |  | Recurring profit |  | Net income |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Fiscal 2008 | 338,039 | $5.4 \%$ | 17,516 | $38.5 \%$ | 18,422 | $23.2 \%$ | 9,769 | $22.5 \%$ |
| Fiscal 2007 | 320,738 | $15.5 \%$ | 12,644 | $1.1 \%$ | 14,947 | $\triangle 1.6 \%$ | 7,975 | $2.2 \%$ |
| (Ref.) Full Year Fiscal 2007 | 452,520 |  | 21,328 |  | 24,600 |  | 13,374 |  |


| Third Quarter, | Net income per share (¥) | Net income per share (diluted) (¥) |
| :--- | ---: | ---: |
| Fiscal 2008 | 60.79 | - |
| Fiscal 2007 | 49.63 | - |
| (Ref.) Full Year Fiscal 2007 | 83.23 | - |



|  | Total assets | Net assets | Equity ratio <br> $(\%)$ | Net assets per share <br> $(¥)$ |
| :--- | ---: | ---: | ---: | ---: |
| Third Quarter of Fiscal 2008 | 381,944 | 184,386 | 40.0 | 950.42 |
| Third Quarter of Fiscal 2007 | 378,180 | 177,403 | 38.7 | 910.50 |
| (Ref.) Fiscal 2007 | 385,300 | 180,434 | 38.8 | 930.54 |

(3) Consolidated Cash Flows
( $¥$ millions)

| Third Quarter, | Operating activities | Investing activities | Financing activities | Cash and cash <br> equivalents at end <br> of period |
| :--- | ---: | ---: | ---: | ---: |
| Fiscal 2008 | 27,421 | $\triangle 27,587$ | $\triangle 5,560$ | 14,388 |
| Fiscal 2007 | 26,962 | $\triangle 25,910$ | $\triangle 2,773$ | 14,201 |
| (Ref.) Full Year Fiscal 2007 | 38,553 | $\triangle 32,640$ | $\triangle 1,814$ | 19,996 |

2. Dividends

|  | Dividend per share ( $\ddagger$ ) |  |  |
| :---: | :---: | :---: | :---: |
| (Recording Date) | First half | Year-end | Full year |
| Fiscal 2007 | 11.00 | 11.00 | 22.00 |
| Fiscal 2008 | 11.00 | - | 22.00 |
| Fiscal 2008 (forecast) | - | 11.00 |  |

3. Forecast of Consolidated Results for Fiscal 2008 (April 1, 2007 to March 31, 2008)

The Koito Group's operating results remain largely on track with forecasts previously announced on October 25, 2007. As a result, the Company has not revised the forecasts.
(¥ millions; the percentages show changes from the previous fiscal year)

|  | Net sales |  | Operating income |  | Recurring profit | Net income |
| :--- | :---: | :---: | :---: | :---: | :---: | ---: | \(\left.\begin{array}{c}Net income <br>

per share (¥)\end{array}\right)\)
*Explanations concerning proper use of forecast of operating results and other particularly noteworthy matters
The above forecasts are based on information available at the time of release of this report. Actual results could differ from forecasts due to a variety of factors.
4. Others
(1) Changes in scope of consolidation or number of equity-method affiliates: None
(2) Application of simplified accounting methods: None
(3) Changes in accounting standards for financial accounts in most recent fiscal year: Yes

## 《 For Reference Only 》 <br> Non-consolidated Earnings Report for the Third Quarter of Fiscal 2008

1. Non-consolidated Results for the Third Quarter of Fiscal 2008 (April 1, 2007 to December 31, 2007)
(1) Non-consolidated Operating Results
( $¥$ millions; the percentage figures represent year-on-year changes)

| Third Quarter, | Net sales |  | Operating income |  |  | Recurring profit |  | Net income |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | :---: |
| Fiscal 2008 | 180,386 | $7.6 \%$ | 10,320 | $30.9 \%$ | 14,335 | $25.3 \%$ | 8,669 | $26.6 \%$ |  |
| Fiscal 2007 | 167,591 | $11.2 \%$ | 7,886 | $2.8 \%$ | 11,444 | $0.0 \%$ | 6,846 | $\triangle 0.6 \%$ |  |
| (Ref.) Full Year Fiscal 2007 | 228,723 |  | 11,699 |  | 18,150 |  | 12,014 |  |  |


| Third Quarter, | Net income per share (¥) | Net income per share (diluted) (¥) | -53.94 |
| :--- | ---: | ---: | :--- |
| Fiscal 2008 | 42.60 | - |  |
| Fiscal 2007 | 74.76 | - |  |
| (Ref.) Full Year Fiscal 2007 |  | - |  |

(2) Non-consolidated Financial Position
( $¥$ millions)

|  | Total assets | Net assets | Equity ratio <br> $(\%)$ | Net assets per share <br> $(\neq)$ |
| :--- | ---: | ---: | ---: | ---: |
| Third Quarter of Fiscal 2008 | 214,998 | 129,522 | 60.2 | 805.93 |
| Third Quarter of Fiscal 2007 | 209,645 | 124,500 | 59.4 | 774.66 |
| (Ref.) Fiscal 2007 | 215,689 | 128,033 | 59.4 | 796.64 |

2. Forecast of Non-consolidated Results for Fiscal 2008 (April 1, 2007 to March 31, 2008)

The Company's operating results remain largely on track with forecasts previously announced on October 25, 2007. As a result, it has not revised the forecasts.
( $¥$ millions; the percentages show changes from the previous fiscal year)

|  | Net sales |  | Operating <br> income |  | Recurring profit | Net income | Net income <br> per share ( $¥)$ |  |
| :--- | :--- | ---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Full year | 241,700 | $5.7 \%$ | 14,300 | $22.2 \%$ | 20,600 | $13.5 \%$ | 12,400 | $3.2 \%$ |

*Explanations concerning proper use of forecast of operating results and other particularly noteworthy matters The above forecasts are based on information available at the time of release of this report. Actual results could differ from forecasts due to a variety of factors.

## [Qualitative Information and Financial Statements, etc.]

## 1. Qualitative Information Regarding Consolidated Operaring Results

In the third quarter of fiscal 2008, the nine-month period from April 1, 2007 to December 31, 2007, consolidated net sales rose $5.4 \%$ year on year to $¥ 338.0$ billion. This result reflected firm performance in Japan and overseas from the Group’s core Automotive Lighting Equipment operations. Earnings, meanwhile, increased substantially, with operating income up 38.5\% to $¥ 17.5$ billion, and recurring profit up $23.2 \%$ to $¥ 18.4$ billion.

Compared with our original targets, net sales, operating income, recurring profit, and net income for this quarter were all largely on target.

## 2. Qualitative Information Regarding Consolidated Financial Position

As stated earlier under "Consolidated Financial Position," total assets as of December 31, 2007 stood at $¥ 381.9$ billion, down $¥ 3.3$ billion from the previous fiscal year-end (March 31, 2007). This was the net result of an increase in retained earnings, primarily due to the net income recorded for the quarter, combined with a reduction in trade receivables. Net assets, meanwhile, rose $¥ 3.9$ billion to $¥ 184.3$ billion. The equity ratio was $40.0 \%$.

## 3. Qualitative Information Regarding Consolidated Financial Forecasts

Crude oil and raw material prices continue to be high, while currency movements are extremely uncertain. The Company has therefore decided not to revise the financial forecasts made when it announced its interim results.

## 4. Other

Changes in accounting standards for financial accounts in most recent fiscal year
(Change in method for depreciating property, plant and equipment)
The Company's consolidated subsidiaries in Japan changed their depreciation method in line with revisions to the Corporation Tax Law.

Consolidated Balance Sheets
( $¥$ millions)

|  | Third Quarter <br> of Fiscal 2008 <br> As of December <br> 31, 2007 | $\begin{gathered} \text { Fiscal } 2007 \\ \text { As of March 31, } \\ 2007 \end{gathered}$ | Change | Third Quarter of Fiscal 2007 As of December 31, 2006 |
| :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |
| Current assets: |  |  |  |  |
| Cash and time deposits | 10,887 | 12,624 | $\triangle 1,736$ | 12,910 |
| Trade notes and accounts receivable | 84,859 | 98,092 | $\triangle 13,233$ | 85,125 |
| Marketable securities | 8,784 | 16,603 | $\triangle 7,818$ | 8,101 |
| Inventories | 44,032 | 38,547 | 5,485 | 42,312 |
| Deferred income tax assets | 6,199 | 6,036 | 162 | 6,104 |
| Other current assets | 14,502 | 9,107 | 5,394 | 11,556 |
| Less: Allowance for doubtful accounts | $\triangle 1,023$ | $\triangle 1,127$ | 104 | $\triangle 1,125$ |
| Total current assets | 168,243 | 179,885 | $\triangle 11,641$ | 164,984 |
| Fixed assets: |  |  |  |  |
| Property, plant and equipment |  |  |  |  |
| Buildings and structures | 35,707 | 32,877 | 2,830 | 33,638 |
| Machinery and transportation equipment | 39,226 | 36,607 | 2,619 | 37,247 |
| Fixtures, equipment and tools | 14,674 | 15,160 | $\triangle 485$ | 17,184 |
| Land | 12,498 | 12,415 | 83 | 12,888 |
| Construction in progress | 3,718 | 5,985 | $\triangle 2,266$ | 5,935 |
| Total property, plant and equipment | 105,827 | 103,045 | 2,781 | 106,893 |
| Intangible fixed assets | 814 | 966 | $\triangle 151$ | 760 |
| Investments and other assets: |  |  |  |  |
| Investment securities | 100,843 | 97,716 | 3,126 | 101,787 |
| Loans | 571 | 529 | 41 | 568 |
| Deferred income tax assets | 1,461 | - | 1,461 | - |
| Other investments | 4,423 | 3,399 | 1,023 | 3,427 |
| Less: Allowance for doubtful accounts | $\triangle 240$ | $\triangle 242$ | 1 | $\triangle 242$ |
| Total investments and other assets | 107,058 | 101,403 | 5,655 | 105,541 |
| Total fixed assets | 213,700 | 205,415 | 8,285 | 213,195 |
| Total assets | 381,944 | 385,300 | $\triangle 3,356$ | 378,180 |

(¥ millions)

| Period <br> Item | Third Quarter of Fiscal 2008 As of December 31, 2007 | Fiscal 2007 As of March 31, 2007 | Change | Third Quarter of Fiscal 2007 As of December 31, 2006 |
| :---: | :---: | :---: | :---: | :---: |
| Liabilities |  |  |  |  |
| Current liabilities: |  |  |  |  |
| Trade notes and accounts payable | 76,116 | 80,395 | $\triangle 4,279$ | 76,325 |
| Short-term loans | 37,954 | 36,313 | 1,640 | 29,398 |
| Accrued expenses | 17,795 | 18,229 | $\triangle 434$ | 16,628 |
| Income taxes payable | 1,788 | 5,126 | $\triangle 3,338$ | 1,577 |
| Allowance for employees' bonuses | 4,595 | 4,482 | 113 | 4,504 |
| Allowance for directors' and corporate auditors' bonuses | 209 | 280 | $\triangle 70$ | 209 |
| Reserve for product warranties | 1,400 | 1,400 | - | 1,400 |
| Other current liabilities | 11,247 | 9,474 | 1,771 | 11,812 |
| Total current liabilities | 151,107 | 155,703 | $\triangle 4,596$ | 141,856 |
| Non-current liabilities: |  |  |  |  |
| Long-term debt | 17,444 | 19,936 | $\triangle 2,491$ | 27,482 |
| Allowance for employees' retirement benefits | 26,655 | 26,107 | 547 | 26,909 |
| Allowance for directors' and corporate auditors' retirement benefits | 1,478 | 1,582 | $\triangle 104$ | 1,516 |
| Deferred income taxes | - | 861 | $\triangle 861$ | 2,359 |
| Other non-current liabilities | 873 | 675 | 198 | 652 |
| Total non-current liabilities | 46,450 | 49,162 | $\triangle 2,711$ | 58,920 |
| Total liabilities | 197,558 | 204,866 | $\triangle 7,307$ | 200,776 |
| Net assets |  |  |  |  |
| Shareholders' equity: |  |  |  |  |
| Common stock | 14,270 | 14,270 | - | 14,270 |
| Additional paid-in capital | 17,107 | 17,107 | - | 17,107 |
| Retained earnings | 105,534 | 99,299 | 6,234 | 93,985 |
| Treasury common stock, at cost | $\triangle 61$ | $\triangle 54$ | $\triangle 7$ | $\triangle 51$ |
| Total shareholders' equity | 136,851 | 130,624 | 6,226 | 125,312 |
| Revaluations and translation adjustments: |  |  |  |  |
| Valuation adjustment on investment securities | 13,790 | 17,731 | $\triangle 3,940$ | 19,345 |
| Translation adjustments | 2,101 | 1,196 | 904 | 1,674 |
| Total revaluations and translation adjustments | 15,892 | 18,928 | $\triangle 3,036$ | 21,020 |
| Minority interests | 31,642 | 30,881 | 761 | 31,070 |
| Total net assets | 184,386 | 180,434 | 3,951 | 177,403 |
| Total liabilities and net assets | 381,944 | 385,300 | $\triangle 3,356$ | 378,180 |

Consolidated Statements of Income
( $¥$ millions)

| Item | Third Quarter of Fiscal 2008 April 1, 2007 to December 31, 2007 |  | Third Quarter of Fiscal 2007 April 1, 2006 to December 31, 2006 |  | Y-o-Y change |  | Fiscal 2007 April 1, 2006 to March 31, 2007 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \% |  | \% |  | \% |  | \% |
| Net sales | 338,039 | 100.0 | 320,738 | 100.0 | 17,300 | 5.4 | 452,520 | 100.0 |
| Cost of sales | 292,934 | 86.7 | 282,038 | 87.9 | 10,895 |  | 395,650 | 87.4 |
| Gross profit | 45,105 | 13.3 | 38,700 | 12.1 | 6,405 |  | 56,869 | 12.6 |
| Selling, general and administrative expenses | 27,589 | 8.1 | 26,055 | 8.2 | 1,533 |  | 35,540 | 7.9 |
| Operating income | 17,516 | 5.2 | 12,644 | 3.9 | 4,871 | 38.5 | 21,328 | 4.7 |
| Non-operating income | 3,611 |  | 3,606 |  | 4 |  | 5,091 |  |
| Interest income and dividends | ( 1,778) |  | ( 1,557 |  | ( 220 ) |  | ( 1,893 ) |  |
| Equity in earnings of affiliates | ( $\triangle 3$ ) |  | ( 57 |  | $(\triangle 60)$ |  | ( 42 ) |  |
| Other non-operating income | ( 1,836) |  | ( 1,991 |  | $(\triangle 154)$ |  | ( 3,155 ) |  |
| Non-operating expenses | 2,704 |  | 1,303 |  | 1,401 |  | 1,819 |  |
| Interest expenses and discounts | ( 1,035 ) |  | ( 1,037 |  | $(\triangle 1)$ |  | ( 1,387 ) |  |
| Other non-operating expenses | ( 1,669) |  | ( 266 |  | ( 1,402) |  | ( 432 |  |
| Recurring profit | 18,422 | 5.4 | 14,947 | 4.7 | 3,474 | 23.2 | 24,600 | 5.4 |
| Extraordinary gains | 47 |  | 118 |  | $\triangle 71$ |  | 1,035 |  |
| Extraordinary losses | 217 |  | 596 |  | $\triangle 378$ |  | 837 |  |
| Income before income taxes | 18,252 | 5.4 | 14,470 | 4.5 | 3,781 | 26.1 | 24,799 | 5.5 |
| Income taxes | 6,869 |  | 5,439 |  | 1,430 |  | 10,411 |  |
| Income tax adjustment | 212 |  | 204 |  | 8 |  | $\triangle 789$ |  |
| Total | 7,082 |  | 5,643 |  | 1,438 |  | 9,622 |  |
| Minority interest in consolidated subsidiaries | $\triangle 1,400$ |  | $\triangle 851$ |  | $\triangle 549$ |  | $\triangle 1,802$ |  |
| Net income | 9,769 | 2.9 | 7,975 | 2.5 | 1,794 | 22.5 | 13,374 | 3.0 |

## Consolidated Changes in Shareholders’ Equity

Third Quarter of Fiscal 2008 (April 1, 2007 to December 31, 2007)
( $¥$ millions)

|  | Shareholders' equity |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Common } \\ & \text { stock } \end{aligned}$ | Additional paid-in capital | Retained earnings | Treasury common stock, at cost | Total shareholders' equity |
| Balances as of March 31, 2007 | 14,270 | 17,107 | 99,299 | $\triangle 54$ | 130,624 |
| Changes in the quarter |  |  |  |  |  |
| Dividends from retained earnings | - | - | $\triangle 3,535$ | - | $\triangle 3,535$ |
| Net income for the quarter | - | - | 9,769 | - | 9,769 |
| Purchases of treasury stock | - | - | 0 | $\triangle 7$ | $\triangle 6$ |
| Net change in non-shareholders' equity items for the quarter | - | - | - | - | - |
| Total changes for the quarter | - | - | 6,234 | $\triangle 7$ | 6,226 |
| Balances as of December 31, 2007 | 14,270 | 17,107 | 105,534 | $\triangle 61$ | 136,851 |


|  | Revaluations and translation adjustments |  |  | Minority interests | Total net assets |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Valuation adjustment on investment securities | Translation adjustments | Total revaluations and translation adjustments |  |  |
| Balances as of March 31, 2007 | 17,731 | 1,196 | 18,928 | 30,881 | 180,434 |
| Changes in the quarter |  |  |  |  |  |
| Dividends from retained earnings | - | - | - | - | $\triangle 3,535$ |
| Net income for the quarter | - | - | - | - | 9,769 |
| Purchases of treasury stock | - | - | - | - | $\triangle 6$ |
| Net change in non-shareholders' equity items for the quarter | $\triangle 3,940$ | 904 | $\triangle 3,036$ | 761 | $\triangle 2,275$ |
| Total changes for the quarter | $\triangle 3,940$ | 904 | $\triangle 3,036$ | 761 | 3,951 |
| Balances as of December 31, 2007 | 13,790 | 2,101 | 15,892 | 31,642 | 184,386 |

Third Quarter of Fiscal 2007 (April 1, 2006 to December 31, 2006)

|  | Shareholders' equity |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Common stock | Additional paid-in capital | Retained earnings | Treasury common stock, at cost | Total shareholders' equity |
| Balances as of March 31, 2006 | 14,270 | 17,107 | 89,548 | $\triangle 140$ | 120,786 |
| Changes in the quarter <br> Dividends from retained earnings <br> Net income for the quarter <br> Purchases of treasury stock <br> Disposal of treasury stock <br> Other <br> Net change in non-shareholders' equity items for the quarter | - | - - - - - | $\triangle 3,534$ <br> 7,975 <br> $\triangle 1$ <br> $\triangle 2$ | - $\triangle 3$ 91 - | $\triangle 3,534$ 7,975 $\triangle 3$ 90 $\triangle 2$ |
| Total change for the quarter | - | - | 4,437 | 88 | 4,525 |
| Balances as of December 31, 2006 | 14,270 | 17,107 | 93,985 | $\triangle 51$ | 125,312 |


|  | Revaluations and translation adjustments |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Valuation adjustments on investment securities | Translation adjustments | Total revaluations and translation adjustments | Minority interests | Total net assets |
| Balances as of March 31, 2006 | 18,679 | 382 | 19,062 | 30,436 | 170,285 |
| Changes in the quarter |  |  |  |  |  |
| Dividends from retained earnings | - | - | - | - | $\triangle 3,534$ |
| Net income for the quarter | - | - | - | - | 7,975 |
| Purchases of treasury stock | - | - | - | - | $\triangle 3$ |
| Disposal of treasury stock | - | - | - | - | 90 |
| Other | - | - | - | - | $\triangle 2$ |
| Net change in non-shareholders' equity items for the quarter | 665 | 1,292 | 1,958 | 633 | 2,591 |
| Total change for the quarter | 665 | 1,292 | 1,958 | 633 | 7,117 |
| Balances as of December 31, 2006 | 19,345 | 1,674 | 21,020 | 31,070 | 177,403 |

Consolidated Statements of Cash Flows

|   <br> Item Period | Third Quarter <br> of Fiscal 2008 <br> April 1, 2007 to <br> December 31, 2007 | $\begin{array}{\|c\|} \hline \text { Third Quarter } \\ \text { of Fiscal } 2007 \\ \text { April 1, } 2006 \text { to } \\ \text { December 31, } 2006 \\ \hline \end{array}$ | Fiscal 2007 <br> April 1, 2006 to March 31, 2007 |
| :---: | :---: | :---: | :---: |
| I. Cash flows from operating activities |  |  |  |
| Income before income taxes | 18,252 | 14,470 | 24,799 |
| Depreciation | 18,299 | 16,404 | 22,347 |
| Equity in earnings of affiliated companies | 3 | $\triangle 57$ | $\triangle 42$ |
| Provision for allowance for doubtful accounts | $\triangle 75$ | 22 | 82 |
| Provision for accrued retirement benefits | 448 | 1,577 | 1,892 |
| Provision for reserve for bonuses | 322 | 270 | 39 |
| Interest and dividends received | $\triangle 1,778$ | $\triangle 1,557$ | $\triangle 1,893$ |
| Interest payments | 1,035 | 1,037 | 1,387 |
| Loss on sale and revaluation of marketable securities | $\triangle 41$ | $\triangle 150$ | $\triangle 882$ |
| Loss on sale of property and equipment | 179 | 321 | 428 |
| Changes in trade notes and accounts receivable | 13,796 | 14,412 | $\triangle 2,910$ |
| Changes in inventories | $\triangle 5,278$ | $\triangle 11,571$ | $\triangle 8,498$ |
| Changes in other current assets | $\triangle 4,997$ | $\triangle 147$ | 2,124 |
| Changes in trade notes and accounts payable | $\triangle 4,648$ | 1,660 | 9,825 |
| Changes in accrued expenses and other current liabilities | 1,676 | $\triangle 1,198$ | $\triangle 145$ |
| Directors' and corporate auditors' bonuses paid | $\triangle 280$ | $\triangle 270$ | $\triangle 270$ |
| Sub total | 36,913 | 35,223 | 48,283 |
| Interest and dividends received | 1,778 | 1,557 | 1,893 |
| Interest paid | $\triangle 1,035$ | $\triangle 1,037$ | $\triangle 1,387$ |
| Income taxes paid | $\triangle 10,235$ | $\triangle 8,781$ | $\triangle 10,236$ |
| Net cash provided by operating activities | 27,421 | 26,962 | 38,553 |
| II. Cash flows from investing activities |  |  |  |
| Payments into time deposits | $\triangle 290$ | $\triangle 409$ | $\triangle 452$ |
| Proceeds from time deposits | 462 | 285 | 356 |
| Payments for purchase of marketable and investment securities | $\triangle 27,385$ | $\triangle 20,977$ | $\triangle 29,592$ |
| Proceeds from sale of marketable and investment securities | 21,030 | 22,458 | 32,523 |
| Payments for purchase of property and equipment | $\triangle 20,509$ | $\triangle 27,073$ | $\triangle 34,988$ |
| Proceeds from sale of property and equipment | 357 | 322 | 404 |
| Payments for new loans | $\triangle 535$ | $\triangle 406$ | $\triangle 461$ |
| Proceeds from loan repayments | 242 | 395 | 488 |
| Other payments relating to investments | $\triangle 959$ | $\triangle 505$ | $\triangle 918$ |
| Net cash used in investing activities | $\triangle 27,587$ | $\triangle 25,910$ | $\triangle 32,640$ |
| III. Cash flows from financing activities |  |  |  |
| Decrease in short-term loans | $\triangle 960$ | 644 | $\triangle 961$ |
| Increase in long-term debt | 240 | 1,705 | 4,548 |
| Repayment of long-term debt | $\triangle 692$ | $\triangle 717$ | $\triangle 727$ |
| Payments for repurchase of treasury stock | $\triangle 8$ | $\triangle 4$ | $\triangle 7$ |
| Proceeds from sale of treasury stock | 1 | 93 | 93 |
| Dividends paid by parent company | $\triangle 3,307$ | $\triangle 3,324$ | $\triangle 3,532$ |
| Dividends paid to minority shareholders | $\triangle 834$ | $\triangle 1,170$ | $\triangle 1,228$ |
| Net cash provided by or used in financing activities | $\triangle 5,560$ | $\triangle 2,773$ | $\triangle 1,814$ |
| IV. Effect of exchange rate changes on cash and cash equivalents | 118 | 149 | 159 |
| V. Change in cash and cash equivalents | $\triangle 5,608$ | $\triangle 1,572$ | 4,258 |
| VI. Cash and cash equivalents at beginning of period | 19,996 | 15,773 | 15,773 |
| VII. Decrease in cash and cash equivalents due to exclusion of a previously consolidated subsidiary |  |  | $\triangle 35$ |
| VIII. Cash and cash equivalents at end of period | 14,388 | 14,201 | 19,996 |

## Segment Information

## (1) Industry Segment Information

Third quarter of Fiscal 2008 (April 1, 2007 to December 31, 2007)
( $¥$ millions)

|  | Automotive <br> Lighting <br> Equipment | Non- <br> Automotive <br> Electrical <br> Equipment | Other Products <br> \& Services | Total | Corporate and <br> elimination | Consolidated <br> total |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales | 290,185 | 22,998 | 24,854 | 338,039 | - | 338,039 |
| (1) Sales to outside customers | 93,217 | 428 | 4,580 | 98,225 | $(98,225)$ | - |
| (2) Inter-segment sales and transfers | 383,402 | 23,426 | 29,435 | 436,264 | $(98,225)$ | 338,039 |
| Total | 365,123 | 22,935 | 29,613 | 417,671 | $(97,148)$ | 320,523 |
| Operating expenses | 18,279 | 491 | $\triangle 178$ | 18,592 | $(1,076)$ | 17,516 |
| Operating income or loss |  |  |  |  |  |  |

Third quarter of Fiscal 2007 (April 1, 2006 to December 31, 2006)
( $¥$ millions)

|  | Automotive <br> Lighting <br> Equipment | Non- <br> Automotive <br> Electrical <br> Equipment | Other Products <br> \& Services | Total | Corporate and <br> elimination | Consolidated <br> total |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales | 280,576 | 20,089 | 20,072 | 320,738 | - | 320,738 |
| (1) Sales to outside customers | 67,019 | 401 | 2,506 | 69,927 | $(69,927)$ | - |
| (2) Inter-segment sales and transfers | 347,596 | 20,490 | 22,579 | 390,666 | $(69,927)$ | 320,738 |
| Total | 332,401 | 21,437 | 22,783 | 376,621 | $(68,528)$ | 308,093 |
| Operating expenses | 15,195 | $\triangle 946$ | $\triangle 204$ | 14,044 | $(1,399)$ | 12,644 |
| Operating income or loss |  |  |  |  |  |  |

## (2) Geographical Segment Information

Third quarter of Fiscal 2008 (April 1, 2007 to December 31, 2007)
( $¥$ millions)

|  | Japan | North <br> America | Asia | Europe | Total | Corporate and <br> elimination | Consolidated total |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales |  |  |  |  |  |  |  |
| (1) Sales to outside customers <br> (2) Inter-segment sales and <br> transfers | 209,145 | 42,742 | 66,862 | 19,289 | 338,039 | - | 338,039 |
| Total | 73,391 | - | 5,942 | 18,890 | 98,225 | $(98,225)$ | - |
| Operating expenses | 282,536 | 42,742 | 72,805 | 38,179 | 436,264 | $(98,225)$ | 338,039 |
| Operating income or loss | 269,179 | 40,963 | 69,309 | 38,218 | 417,671 | $(97,148)$ | 320,523 |

Third quarter of Fiscal 2007 (April 1, 2006 to December 31, 2006)
( $¥$ millions)

|  | Japan | North <br> America | Asia | Europe | Total | Corporate and <br> elimination | Consolidated total |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales |  |  |  |  |  |  |  |
| (1) Sales to outside customers <br> (2) Inter-segment sales and <br> transfers | 196,996 | 40,657 | 64,992 | 18,090 | 320,738 | - | 320,738 |
| Total | 49,797 | - | 2,580 | 17,549 | 69,927 | $(69,927)$ | - |
| Operating expenses | 246,794 | 40,657 | 67,573 | 35,640 | 390,666 | $(69,927)$ | 320,738 |
| Operating income or loss | 237,559 | 38,906 | 64,613 | 35,541 | 376,621 | $(68,528)$ | 308,093 |

