

《 For Reference Only 》

Consolidated Earnings Report for Fiscal 2001 May 14, 2001

Company Name: KOITO MANUFACTURING CO., LTD.
 Stock Listings: Tokyo Stock Exchange, Osaka Securities Exchange
 Code Number: 7276
 Head Office: 4-8-3, Takanawa, Minato-ku, Tokyo 108-8711
 Inquiries: Masahiro Ohtake, Executive Senior Managing Director, (03) 3443-7111
 Meeting of the Board of Directors for the Approval of Results: May 14, 2001
 Parent Company Name:
 Code Number:
 Parent Company Stake:
 Application of FASB standards: No (Rounded down to million yen)

1. Consolidated Results of Operations for Fiscal 2001 (April 1, 2000 – March 31, 2001)

(1) Consolidated Business Results (¥ millions)

| | Net sales | | Operating income | | Recurring profit | | Net income | |
|-------------|-----------|------|------------------|-------|------------------|-------|------------|-------|
| Fiscal 2001 | 297,280 | 6.5% | 10,991 | 18.3% | 11,497 | 37.0% | 3,072 | 10.0% |
| Fiscal 2000 | 279,034 | 1.1% | 9,288 | 9.0% | 8,393 | 18.5% | 3,412 | 11.3% |

| | Net income per share | Net income per share (diluted) | Return on equity | Recurring profit to total capital ratio | Recurring profit ratio |
|-------------|----------------------|--------------------------------|------------------|---|------------------------|
| Fiscal 2001 | ¥19.11 | | 3.1% | 4.0% | 3.9% |
| Fiscal 2000 | ¥21.23 | | 3.7% | 3.1% | 3.0% |

Notes:

Returns on investments under the equity method: Fiscal 2001: ¥6 million Fiscal 2000: ¥8 million

Weighted average number of shares outstanding (consolidated) in the FY ended March 2001: 160,789,163
 FY ended March 2000: 160,789,112

No changes in accounting standards were applicable to the above figures

The percentage figures accompanying net sales, operating profit, recurring profit and net income represent year on year change.

(2) Consolidated Financial Situation

| | Total assets (¥ millions) | Shareholders' equity (¥ millions) | Shareholders' equity ratio (%) | Shareholders' equity per share (¥) |
|-------------|---------------------------|-----------------------------------|--------------------------------|------------------------------------|
| Fiscal 2001 | 306,084 | 102,532 | 33.5 | 637.68 |
| Fiscal 2000 | 275,063 | 92,848 | 33.8 | 577.45 |

Note : Number of shares outstanding (consolidated): as of March 2001: 160,788,941; as of March 2000: 160,789,386

(3) Consolidated Cash flow Situation

| | Operating activities | Investing activities | Financial activities | End of year cash and cash equivalents |
|-------------|----------------------|----------------------|----------------------|---------------------------------------|
| Fiscal 2001 | 28,046 | 34,575 | 7,850 | 21,956 |
| Fiscal 2000 | 21,655 | 26,055 | 6,051 | 20,285 |

(4) Extent of Consolidation and Adoption of the Equity Method

Consolidated subsidiaries 21、 Unconsolidated subsidiaries accounted for by the equity method 0、
 Affiliates accounted for by the equity method 2

(5) Changes in Extent of Consolidation and Affiliates Accounted for Under the Equity Method

Consolidated subsidiaries : New 1、 Excluded 0
 Affiliates accounted for under equity method : New 0、 Excluded 0

2. Consolidated Outlook for Fiscal 2002 (April 1, 2001 - March 31, 2002) (¥ millions)

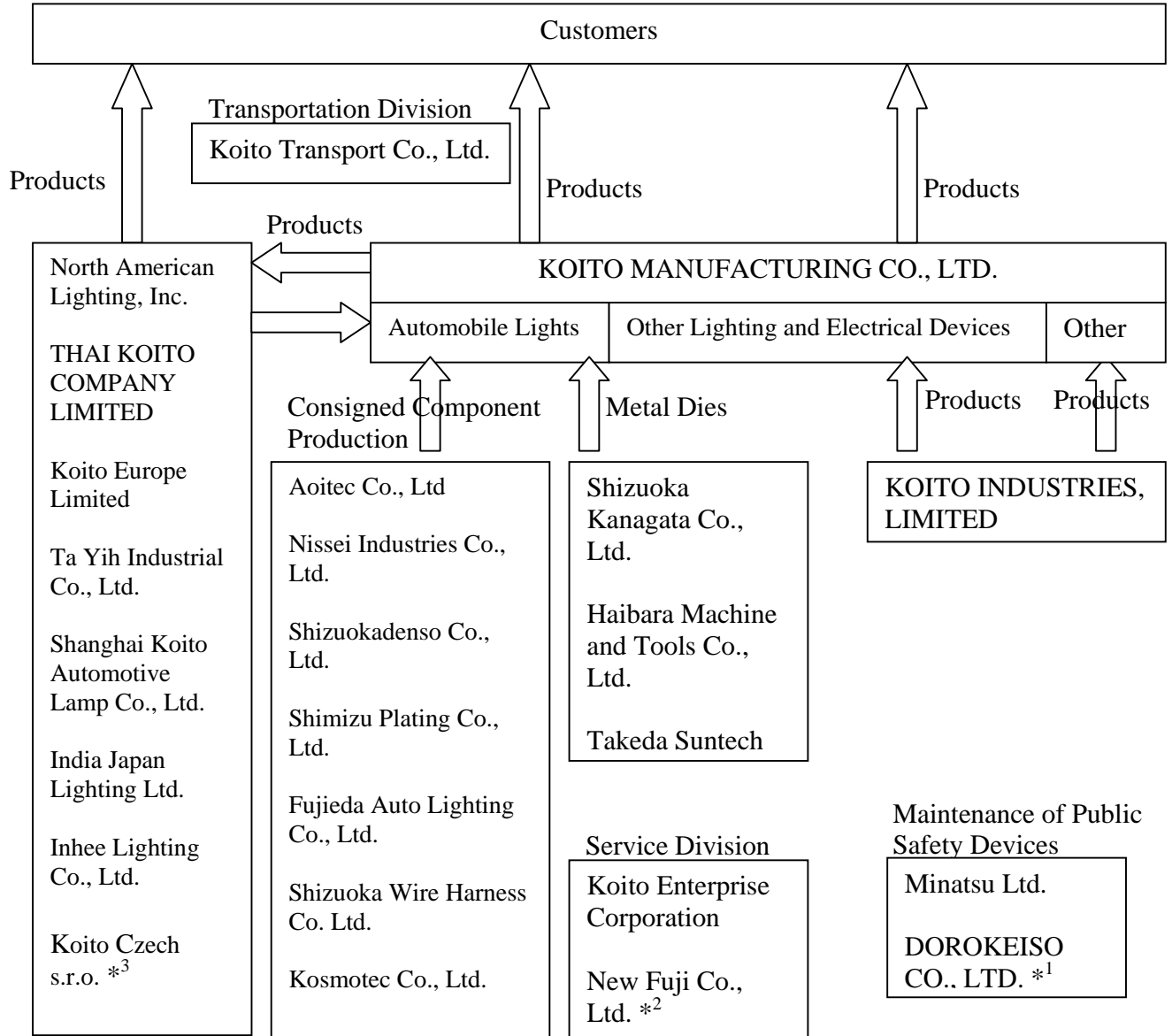
| | Net sales | Recurring profit | Net income |
|-------------|-----------|------------------|------------|
| Interim | 136,300 | 3,700 | 1,530 |
| Entire year | 312,600 | 12,200 | 5,200 |

Reference – Predicted net income per share for the entire year: ¥32.34

Structure of the Koito Group

The Koito Group is composed of KOITO MANUFACTURING CO., LTD., its 21 subsidiaries and 3 affiliates. It manufactures and retails automobile lights, components for airplanes, trains and railways, a wide variety of electrical devices and measuring equipment. It is also involved in related financial and distribution operations.

The following chart provides an overview of the structure of Koito Group.



Note:

Companies not marked are consolidated subsidiaries

*1 Affiliate accounted for by the equity method

*2 Affiliate not accounted for by the equity method

*3 Established: March 2001

Management Policies

(1) Fundamental Management Policies

Koito Group caters to its customers' need for light. Through doing so, it contributes to the progress of society, while working to create mutually beneficial relationships with customers, shareholders, employees and related companies. These are the aims of its fundamental management policies.

Koito Group is also well aware of the importance of environmental issues. Its basic environmental policies emphasize the taking of initiative and the setting of examples in environmental preservation. Its manufacturing processes and techniques are developed accordingly.

(2) Fundamental Policies Regarding Distribution of Profits

Koito Group takes the payment of a stable dividend to its shareholders to be one of its most important responsibilities. It calculates this dividend with the utmost care, taking into consideration all pertinent aspects of results and the operating environment. The Group considers it essential to maintain a corporate structure flexible enough to react appropriately to future changes in the market. Accordingly, Koito intends to commit its retained earnings to those areas which will improve results and allow it to live up to its shareholders' expectations in the future. These include the expansion of its operating activities, the development of new technology and new products, the streamlining of operations and cost reductions.

In December 2000, Koito set the interim dividend at ¥4 per share. Koito plans to set the year-end dividend for the period under review at ¥4 per share.

(3) Medium- and Long-Term Management Strategies

As a maker of automobile lights and electrical devices, Koito Group aims to create new value for customers. It delivers both the technology and the trust that customers need, based on the concept of "light for safety." Current developments aimed at the Group's further expansion include:

The expansion of overseas manufacturing facilities and the strengthening of overseas production systems to keep up with the expansion of car manufacturers' international operations and global procurement systems.

This will be accompanied by the establishment of a 4 base global network within the Koito Group, each part supporting the activities of the others.

Timely and appropriate response in ITS-related and other fields, where growth is expected in the future. Also, the development of leading-edge technologies that anticipate customer and market needs, as well as the speedy commercialization of attractive products based on those technologies.

The reform of Koito's corporate structure through the optimal allocation and use of management resources, aimed at creating a new profit structure.

The heightening of the trust placed in Koito through insistence on the highest levels of product quality and efforts toward environmental preservation.

These four undertakings are representative of Koito's commitment to providing satisfaction to shareholders, customers, employees and business partners, while playing its part in the conservation of the environment.

Results of Operations

(1) Outline of Fiscal 2001

In the first half of the fiscal year, the economy began to show signs of recovery as capital investment increased and corporate earnings began to burgeon. The second half, however, which saw a downturn in exports as the U.S. economy began to lose steam, falling stock prices and further depreciation of the yen, left the economy in a stalemate. Overseas, European and Asian economies experienced a slowdown in growth as a once-mighty U.S. economy began to be haunted by the specter of a recession.

The domestic car industry outperformed the previous year, posting a 1.2% increase in the total number of automobiles manufactured to 10.04 million. This was due to the launch of new vehicles and model changes.

Within this operating environment, consolidated net sales, after eliminating intersegment sales, increased 6.5% year on year to ¥297.2 billion.

Results by segment are outlined below.

Automobile Lights

Efforts were made in this sector to boost product development to win more orders. Koito designed bigger, more functional headlamps, and developed a two lamp system for high intensity, high-priced discharge headlamps for use in mini-vehicles. Koito drove market growth with the ratio of new cars equipped with these items increasing significantly. As a result, net sales increased 8.0% year on year to ¥261.8 billion.

Other Lighting and Electrical Devices

In railroad car equipment, with the exception of shinkansen-related components, demand for train and railway components was slack. However, other operating divisions, such as lighting and information systems and traffic systems posted steady sales. As a result, net sales increased 2.4% year on year to ¥60.6 billion.

Other

In other operations, washlet toilets in housing accessories and environmental control systems in environmental systems recorded solid sales. However, in the airplane components division, export demand for pneumatic equipment such as filters, and airplane seats decreased. Overall, net sales were largely unchanged year on year at ¥24.0 billion.

On the earnings front, recurring profit climbed 37.0% to ¥11.4 billion on higher sales as well as other factors. Those factors included aggressive measures aimed at streamlining and achieving low-cost operations such as reducing fixed costs and shortening the product development cycle. Net income, however, decreased 10.0% year on year to ¥3.0 billion. This result reflected a ¥2.5 billion charge for writing off the pension-funding shortfall under extraordinary losses. In addition, overseas subsidiary North American Lighting, Inc. booked a one-time write-off of ¥2.3 billion for prior-year development expenses due to a change in accounting standards following a directive from the FASB (Financial Accounting Standards Board) regarding the treatment of design-related development expenses in the automobile industry.

(2) Outlook for Fiscal 2002

The outlook for the Japanese economy is for a virtual standstill in economic activity due to falling exports and sluggish consumer spending. The U.S., Europe and Asian economies, as well, appear headed for recession.

In the automobile industry, domestic sales are expected to remain healthy. However, domestic automobile production is forecast to once again dip below the 10 million mark due to an expected decline in exports as overseas economies lose momentum.

Koito Group plans to stay on top of these economic conditions by honing its R&D skills and developing cutting-edge technology. At the same time, Koito will renew its commitment to bolstering the company's product line and further streamlining its operations by shortening the product development cycle and reducing costs. These efforts will sharpen the Group's competitive edge in an otherwise harsh economic climate. A 4 base global structure capable of meeting the continuing worldwide demand for Koito Group's products is in its final stages of completion with construction now underway of two new overseas facilities. Construction of Koito Czech s.r.o., established in March 2001, is currently under progress. And a new technology center at Shanghai Koito Automotive Lamp Co., Ltd. in China is slated for completion this fall.

Consolidated predictions for fiscal 2002 are as follows:

Net sales: ¥312.6 billion

Recurring profit: ¥12.2 billion

Net income: ¥5.2 billion

Consolidated Balance Sheets

At March 31

(¥ millions , rounded down)

| Item | Period | Fiscal 2001 | Fiscal 2000 | YoY change |
|--|--------|-------------|-------------|------------|
| Assets | | | | |
| Current assets: | | | | |
| Cash and time deposits | | 12,916 | 13,889 | 973 |
| Notes and accounts receivables-trade | | 78,961 | 72,305 | 6,656 |
| Marketable securities | | 24,392 | 39,262 | 14,870 |
| Inventories | | 18,306 | 18,004 | 302 |
| Other current assets | | 7,358 | 9,393 | 2,035 |
| Deferred income taxes | | 3,736 | 1,367 | 2,369 |
| Less: Allowance for doubtful receivables | | 1,181 | 1,237 | 56 |
| Total current assets | | 144,490 | 152,983 | 8,493 |
| Fixed assets : | | | | |
| Property, plant and equipment | | | | |
| Buildings and structures | | 31,055 | 31,539 | 484 |
| Fixtures and transportation equipment | | 22,734 | 19,700 | 3,034 |
| Machinery, equipment and tools | | 11,065 | 10,209 | 856 |
| Land | | 13,392 | 13,099 | 293 |
| Construction in progress | | 4,060 | 2,259 | 1,801 |
| Property, plant and equipment, net | | 82,309 | 76,808 | 5,501 |
| Intangible fixed assets | | 647 | 1,124 | 477 |
| Other investments : | | | | |
| Investment securities | | 69,924 | 22,799 | 47,125 |
| Long-term loans | | 1,871 | 7,928 | 6,057 |
| Other investments | | 184 | 5,224 | 5,040 |
| Deferred income taxes | | 6,788 | 4,894 | 1,894 |
| Less: Allowance for doubtful receivable | | 132 | 22 | 110 |
| Total investments and other assets | | 78,637 | 40,824 | 37,813 |
| Total fixed assets | | 161,594 | 118,757 | 42,837 |
| Translation adjustments | | | 3,322 | 3,322 |
| Total assets | | 306,084 | 275,063 | 31,021 |

At March 31

(¥ millions , rounded down)

| Item | Period | Fiscal 2001 | Fiscal 2000 | YoY change |
|--|--------|-------------|-------------|------------|
| LIABILITIES | | | | |
| Current liabilities: | | | | |
| Notes and account payable-trade | | 60,952 | 57,392 | 3,560 |
| Short-term loans | | 34,732 | 15,968 | 18,764 |
| Accrued expenses | | 13,920 | 14,457 | 537 |
| Income taxes payable | | 4,284 | 1,812 | 2,472 |
| Provisions for Employees' Bonuses | | 4,790 | 4,633 | 157 |
| Other current liabilities | | 9,086 | 7,659 | 1,427 |
| Total current liabilities | | 127,766 | 101,923 | 25,843 |
| Non-current liabilities: | | | | |
| Bond and convertible bond | | 5,565 | 5,522 | 43 |
| Long-term debt | | 22,359 | 32,560 | 10,201 |
| Officers' retirement benefit reserve | | 1,498 | 1,327 | 171 |
| Severance allowance reserve | | | 12,738 | 12,738 |
| Retirement benefit reserve | | 19,388 | | 19,388 |
| Other non-current liabilities | | 941 | 2,185 | 1,244 |
| Total non-current liabilities | | 49,753 | 54,333 | 4,580 |
| Total liabilities | | 177,520 | 156,256 | 21,264 |
| Minority interests | | 26,031 | 25,958 | 73 |
| Shareholders' equity: | | | | |
| Common stock | | 14,270 | 14,270 | |
| Additional paid-in capital | | 17,107 | 17,107 | |
| Retained earnings | | 62,786 | 61,469 | 1,317 |
| Securities valuation differences | | 9,454 | | 9,454 |
| Foreign exchange translation adjustment account | | 1,088 | | 1,088 |
| Total | | 102,532 | 92,848 | 9,684 |
| Treasury stock | | 0 | 0 | 0 |
| Subsidiary stake in parent company | | | | |
| Total shareholders' equity | | 102,532 | 92,848 | 9,684 |
| Total liabilities and shareholders' equity | | 306,084 | 275,063 | 31,021 |

Consolidated Statements of Income

For the year ended March 31

(¥ millions , rounded down)

| Item | Fiscal 2001 | | Fiscal 2000 | | YoY change | |
|--|-------------|-------|-------------|-------|------------|------|
| | | % | | % | | % |
| Net sales | 297,280 | 100.0 | 279,034 | 100.0 | 18,246 | 6.5 |
| Cost of sales | 253,840 | 85.4 | 237,701 | 85.2 | 16,139 | |
| Gross profit | 43,440 | 14.6 | 41,332 | 14.8 | 2,108 | |
| Selling, general and administrative expenses | 32,449 | 10.9 | 32,044 | 11.5 | 405 | |
| Operating income | 10,991 | 3.7 | 9,288 | 3.3 | 1,703 | 18.3 |
| Non-operating income | 2,544 | | 2,628 | | 84 | |
| Interest income and dividend | (825) | | (1,016) | | (191) | |
| Income from affiliates (under equity method) | (6) | | (8) | | (2) | |
| Other non-operating income | (1,713) | | (1,604) | | (109) | |
| Non-operating expenses | 2,038 | | 3,523 | | 1,485 | |
| Interest expenses and discounts | (931) | | (1,267) | | (336) | |
| Other non-operating expenses | (1,107) | | (2,255) | | (1,148) | |
| Recurring profit | 11,497 | 3.9 | 8,393 | 3.0 | 3,104 | 37.0 |
| Extraordinary gains | 355 | | 260 | | 95 | |
| Extraordinary losses | 5,662 | | 1,312 | | 4,350 | |
| Income before income taxes | 6,190 | 2.1 | 7,341 | 2.6 | 1,151 | |
| Income taxes | 3,280 | | 3,770 | | 490 | |
| Income tax adjustment | 804 | | 772 | | 32 | |
| Total | 2,476 | | 2,997 | | 521 | |
| Minority interest in consolidated subsidiaries | 642 | | 931 | | 289 | |
| Net income | 3,072 | 1.0 | 3,412 | 1.2 | 340 | 10.0 |

Consolidated Statements of Retained Earnings At March 31

For the year ended March 31

(¥ millions , rounded down)

| Item | Period | Fiscal 2001 | Fiscal 2000 |
|---|--------|-------------|-------------|
| Consolidated retained earnings at beginning of period | | 61,469 | 58,912 |
| Adjustment for adoption of tax-effect accounting | | | 568 |
| Decreases in consolidated retained earnings | | 1,755 | 1,424 |
| Dividend | | 1,607 | 1,286 |
| Bonuses to directors and corporate auditors | | 147 | 138 |
| Net income | | 3,072 | 3,412 |
| Ending balance | | 62,786 | 61,469 |

Consolidated Statements of Cash Flows

For the year ended March 31

(¥ millions, rounded down)

| | Fiscal 2001 | Fiscal 2000 |
|---|-------------|-------------|
| I. Cash flows from operating activities | | |
| Income before income taxes | 6,190 | 7,341 |
| Depreciation | 17,513 | 17,366 |
| Minority interests in consolidated subsidiaries | 6 | 8 |
| Provided for allowance for doubtful accounts | 97 | 576 |
| Provided for accrued severance indemnities | 6,750 | 473 |
| Provided for reserve for bonuses | 135 | 721 |
| Interest and dividends received | 825 | 1,016 |
| Interest payments | 931 | 1,906 |
| Loss on sale and revaluation of marketable securities | 176 | 88 |
| Loss on sale and disposal of property and equipment | 317 | 52 |
| Notes and accounts receivable—trade | 5,488 | 1,160 |
| Inventories | 273 | 84 |
| Other receivables | 3,706 | 452 |
| Notes and accounts payable—trade | 2,692 | 3,214 |
| Accrued expenses and other liabilities | 671 | 395 |
| Directors' bonuses paid | 170 | 167 |
| Sub total | 31,426 | 27,142 |
| Interest and dividends received | 825 | 1,016 |
| Interest payments | 931 | 1,906 |
| Income taxes | 3,274 | 4,596 |
| Net cash provided by operating activities | 28,046 | 21,655 |
| II. Cash flows from investing activities | | |
| Payments into time deposits | 1,108 | 3,909 |
| Proceeds from time deposits | 1,213 | 4,365 |
| Payments for purchase of marketable securities | 54,242 | 38,728 |
| Proceeds from sale of marketable securities | 55,705 | 38,709 |
| Payments for purchase of property and equipment | 20,350 | 15,220 |
| Proceeds from sale of property and equipment | 1,068 | 571 |
| Payments for purchase of investment securities | 17,035 | 7,435 |
| Proceeds from sale of investment securities | 2,354 | 736 |
| Payments for new loans | 807 | 5,243 |
| Proceeds from loan repayments | 258 | 1,346 |
| Other payments relating to investments | 1,631 | 1,245 |
| Net cash used in investing activities | 34,575 | 26,055 |
| III. Cash flows from financing activities | | |
| Increase (decrease) in short-term loans | 5,163 | 698 |
| Increase in long-term debt | 14,233 | 12,734 |
| Repayment of long-term debt | 9,427 | 793 |
| Issuance of bonds | | 5,543 |
| Repayment of bonds | | 10,000 |
| Payments from minority shareholders | | 1,471 |
| Dividends paid by parent company | 1,607 | 1,286 |
| Dividends paid to minority shareholders | 512 | 919 |
| Net cash provided by (used in) investing activities | 7,850 | 6,051 |
| IV. Effect of exchange rate changes on cash and cash equivalents | 350 | 292 |
| V. Change in cash and cash equivalents | 1,671 | 1,358 |
| VI. Cash and cash equivalents at beginning of year | 20,285 | 18,926 |
| VII. Cash and cash equivalents at end of year | 21,956 | 20,285 |

Basis of Presentation of Consolidated Financial Statements

1. Matters concerning scope of consolidation

Consolidated subsidiaries: 21 (Koito Czech s.r.o. was established in March 2001)

2. Matters concerning treatment under the equity method of accounting

Non-consolidated subsidiaries treated by the equity method of accounting: 2

One non-consolidated subsidiary, New Fuji Co., Ltd., was excluded from treatment under the equity method of accounting since it has no material impact on consolidated net profit and consolidated retained earnings and its results are not material from the standpoint of overall operations.

3. Matters concerning financial years of consolidated subsidiaries

The fiscal year end of consolidated subsidiaries Koito Industries Ltd., Koito Transport Co., Ltd., Minatsu, Ltd. and India Japan Lighting Ltd. is March 31, the same as for the parent company. Consolidated accounts cover 16 consolidated subsidiaries, including Aoitech Co., Ltd., which use a fiscal year-end other than March 31. The accounts of these subsidiaries were adjusted to reflect the financial position and results of operations as of the end of March.

4. Matters Concerning Significant Accounting Practices

(1) Standards and methods for valuing negotiable securities

Securities available for sale: valued at cost, cost being determined mainly by the moving average method Bonds held to maturity: amortized cost method (straight-line method)

Other securities: Securities with market quotations : valued at market on balance sheet date. (Valuation differences are capitalized. Cost is determined by the moving average method).

Securities without market quotations : valued at cost, cost being determined by the moving average method.

(2) Derivatives: valued at market.

(3) Money trusts for trading purposes: valued at market.

(4) Inventories

The Company and its domestic subsidiaries value products, semi-finished products and work in process by the cost method, cost being determined by the weighted average method, and raw materials and supplies by the moving average method. Overseas subsidiaries value inventories by the lower of cost or market method, cost being determined by the moving average method.

(5) Depreciation of material depreciable assets

Tangible fixed assets: the Company and its domestic subsidiaries calculate depreciation principally by the declining balance method, except for buildings and structures acquired after March 31, 1998, which are depreciated by the straight-line method. Assets held by overseas subsidiaries are depreciated in accordance with local accounting standards.

Intangible fixed assets: The Company and its domestic subsidiaries compute depreciation by the straight-line method. Assets held by overseas subsidiaries are depreciated in accordance with local accounting standards.

(6) Appropriation of major reserves

Reserve for doubtful receivables: the allowance for general receivables is based on past collection experience. The allowance for specific doubtful receivables is provided in amounts management considers sufficient to cover possible losses.

Bonus reserve: accrued employee bonuses are provided for the current fiscal year portion of the estimated payment of bonuses, by the Company and its domestic subsidiaries.

Officers' retirement benefit allowance: The allowance for retirement benefits to officers represents the amount of liability the Company and its subsidiaries will be required to pay in accordance with company regulations as a result of retirement of officers as of the balance sheet date. Retirement benefit reserve

The Company provides for employees' retirement benefit reserve on the basis of estimated accrued retirement benefit liabilities and pension fund assets as of the balance sheet date. The parent company amortized the difference (¥933 million) in retirement benefit liabilities arising from changes in accounting standards in 1 year, charging it to income. Koito Industries Co., Ltd. will amortize the difference (¥7,859 million) in equal installments over a 5-year period.

(7) Translation of material foreign currency denominated assets and liabilities into Japanese yen

Foreign currency denominated payables and receivables are translated into Japanese yen using the spot rate on the consolidated balance sheet date. The difference resulting from the translations is accounted as gain/loss. Assets and liabilities of overseas-consolidated subsidiaries are translated using the spot rate on the consolidated balances sheet date. The difference is included in the consolidation adjustment account in minority interest, and shareholders' equity section.

(8) Leasing

All finance lease contracts other than those by which the ownership of the leased assets is to be transferred to lessees are accounted as operating lease transactions. Certain overseas-consolidated subsidiaries account lease transactions as regular business transactions.

(9) Hedge accounting

The profit/loss or unrealized gains/losses on a hedged item are recognized at the time of entering into a hedge transaction and amortized over the period of the transaction.

Hedging instruments and hedged items

The Company uses hedge transactions to reduce the exposure of foreign currency denominated transactions to market risks from fluctuations in foreign currency exchange rates associated and to reduce exposure of fixed and floating interest rate borrowings from fluctuations in interest rates. The Company uses foreign exchange forward contracts to hedge against foreign currency exchange risk and interest rate swaps to hedge against interest rate fluctuations.

Hedging policy

The Company does not hold or issue derivative instruments for trading purposes. The Company uses derivative financial instruments, which comprise principally foreign exchange forward contracts and currency swap transactions for accrued payables/receivables in foreign currencies

Assessing the effectiveness of hedge transaction

The effectiveness of hedge transactions is assessed on the basis of whether the expected changes in the fair value and cash flow of the hedged item can be offset by the expected changes in the fair value cash flow of the hedging instrument.

5. Matters concerning valuation of assets and liabilities of consolidated subsidiaries

Assets and liabilities of consolidated subsidiaries are valued at market.

6. Amortization of consolidation adjustment account

Consolidation adjustment account is amortized in equal installments over a 5-year period. Small amounts are amortized in the financial year in which they have accrued, and charged to income.

7. Matters concerning appropriation of retained earnings

The statement of consolidated retained earnings is prepared on the basis of appropriation of retained earnings approved by consolidated subsidiaries in the consolidated accounting period.

8. Consumption Tax

Exclusive of consumption tax

9. Cash and Cash Equivalents for the Purpose of Consolidated Cash Flow Statements

For the purpose of consolidated cash flow statements, the company considers cash on hand and in banks, and highly liquid short-term investments with original maturities of 3-months or less and without significant risk of change in value as funds (cash and cash equivalents).

Additional Information

Retirement benefit accounting

Effective from the current accounting period of consolidation the Company has adopted retirement benefit accounting standards based on recommendations contained in Retirement Benefit Accounting Standards, issued by the Business Accounting Deliberation Council on June 16, 1998. Application of the new accounting standards caused retirement benefit costs to rise by ¥334 million, and recurring profit to decrease by ¥334 million, and net profit before income taxes to decline by ¥2,838 million, as compared with the amounts that would have been reported if the previous method had been applied consistently. The retirement benefit reserve and liabilities related to unfounded prior period portion of the corporate pension plan are included in the employees' retirement benefit reserve.

Financial instruments

Effective from the current accounting period of consolidation the Company adopted accounting standards for financial instruments that conform to the recommendations contained in Accounting Standards for Financial Instruments, issued by the Business Accounting Deliberation Council on January 22, 1999. The application of the new accounting standards caused recurring profit to increase by 17 million yen and net profit before income taxes to decline by ¥188 million.

Moreover, the Company reviewed all securities that it held at the beginning of the period and transferred to the current assets account those with a maturity period of less than one year from among securities available for sale, securities held to maturity and other securities. All other securities are stated as investment securities. The application of the new accounting standards caused marketable securities (current assets) to decline by ¥21,454 million and investment securities to increase by ¥21,454 million.

Accounting for foreign currency denominated transactions

Effective from the current accounting period of consolidation the Company adopted accounting standards for foreign currency denominated transactions that conform to the recommendations contained in Accounting Standards for Foreign Currency Denominated Transactions, issued by the Business Accounting Deliberation Council on October 22, 1999. The effect of the application of new standards on profit and loss is insignificant. The Foreign Exchange Translation Adjustment Account included in the Assets Section in the previous accounting period of consolidation has been restated in the Shareholders' Equity Section and Minority Interest Account in order to comply with the changes in the Regulations of Consolidated Financial Statements.

Notes

| | Current accounting period of consolidation (As of 3.31.2001) | Previous accounting period of consolidation (As of 3.31.2000) |
|--|--|---|
| 1. Accumulated depreciation on tangible fixed assets | ¥ 134,786 million | ¥ 132,510million |
| 2. Outstanding balance of loan guarantees | ¥ 65 million | ¥ 75 million |
| 3. Treasury stock: 495 shares, 50 shares | ¥ 0 million | ¥ 0 million |

4. Accounting for notes due on the balance sheet date

Notes due on the consolidated balance sheet date were accounted assuming that they were settled, although it was a bank holiday. Notes outstanding as of the balance sheet date were as follows:

Current consolidated period of accounting (As of 3.31.2001)

Notes receivable ¥ 298 million

Notes payable ¥ 423 million

Segment Information

(1) Industry Segment Information

Fiscal year ended March 31, 2001

(¥ millions, rounded down)

| | Lighting Equipment Division | Other Electric Equipment Division | Others | Total | Corporate and elimination of inter-segment items | Consolidated total |
|---|-----------------------------------|--|--------|---------|---|-----------------------|
| I. Sales and operating income | | | | | | |
| (1) Sales to outside customers | 215,381 | 60,628 | 21,270 | 297,280 | - | 297,280 |
| (2) Inter-segment sales and transfers | 46,484 | - | 2,794 | 49,278 | (49,278) | - |
| Total | 261,865 | 60,628 | 24,064 | 346,558 | (49,278) | 297,280 |
| Operating expenses | 251,580 | 59,321 | 23,210 | 334,111 | (47,823) | 286,288 |
| Operating income | 10,284 | 1,307 | 854 | 12,446 | (1,455) | 10,991 |
| II. Assets, depreciation and capital expenditures | | | | | | |
| Assets | 141,490 | 68,425 | 58,662 | 268,577 | 37,507 | 306,084 |
| Depreciation | 15,298 | 1,257 | 899 | 17,454 | 59 | 17,513 |
| Capital expenditures | 18,720 | 458 | 1,172 | 20,350 | - | 20,350 |

Fiscal year ended March 31, 2000

(¥ millions, rounded down)

| | Lighting Equipment Division | Other Electric Equipment Division | Others | Total | Corporate and elimination of inter-segment items | Consolidated total |
|---|-----------------------------------|--|--------|---------|---|-----------------------|
| I. Sales and operating income | | | | | | |
| (1) Sales to outside customers | 198,381 | 59,168 | 21,483 | 279,034 | - | 279,034 |
| (2) Inter-segment sales and transfers | 44,043 | - | 2,767 | 46,810 | (46,810) | - |
| Total | 242,424 | 59,168 | 24,250 | 325,844 | (46,810) | 279,034 |
| Operating expenses | 233,541 | 58,475 | 22,502 | 314,519 | (44,773) | 269,745 |
| Operating income | 8,883 | 692 | 1,748 | 11,325 | (2,036) | 9,288 |
| II. Assets, depreciation and capital expenditures | | | | | | |
| Assets | 138,424 | 61,054 | 47,845 | 247,323 | 27,740 | 275,063 |
| Depreciation | 14,958 | 1,355 | 997 | 17,310 | 56 | 17,366 |
| Capital expenditures | 13,243 | 372 | 1,605 | 15,220 | - | 15,220 |

Notes:

- Industry segment figures are based on sales categories.
- Major products of each division
 - Lighting Equipment Division
Headlamps, miscellaneous car lamps, all - glass sealed beam lamp units, rear lamps, indicators, high - mount stop lamps and halogen bulbs
 - Other Electric Equipment Division
Road traffic signals, traffic control systems, sanitary equipment and control systems for rail transport.
 - Others
Aircraft lights, environmental control systems, air conditioning equipment, various electric applications equipment, various special equipment, transportation, finance and insurance.
- Operating expenses for the year ended March 31, 2001 include ¥2,672 million in expenses included under corporate and elimination of inter-segment items. These expenses related to the General Affairs Department of the parent company's head office.
- Assets at March 31, 2001 include ¥37,507 million that is included in corporate and elimination of inter-segment items as corporate assets. These comprise mainly cash equivalents (cash, deposits and marketable securities), long - term investments (investment securities) and assets relating to administrative divisions.

(2) Geographical Segment Information

Fiscal year ended March 31, 2001

(¥ millions, rounded down)

| | Japan | North America | Asia | Europe | Total | Corporate and elimination | Consolidated total |
|--------------------------------|---------|---------------|--------|--------|---------|---------------------------|--------------------|
| I. Sales and operating income | | | | | | | |
| Sales | | | | | | | |
| (1) Sales to outside customers | 220,425 | 39,830 | 32,370 | 4,652 | 297,280 | - | 297,280 |
| (2) Inter-segment sales | 48,652 | - | 626 | - | 49,278 | (49,278) | - |
| Total | 269,077 | 39,830 | 32,996 | 4,652 | 346,558 | (49,278) | 297,280 |
| Operating expenses | 257,776 | 39,728 | 30,890 | 5,714 | 334,111 | (47,823) | 286,288 |
| Operating income (loss) | 11,301 | 102 | 2,105 | 1,062 | 12,446 | (1,455) | 10,991 |
| II. Assets | 211,661 | 22,469 | 26,878 | 7,569 | 268,577 | 37,507 | 306,084 |

Fiscal year ended March 31, 2000

(¥ millions, rounded down)

| | Japan | North America | Asia | Europe | Total | Corporate and elimination | Consolidated total |
|--------------------------------|---------|---------------|--------|--------|---------|---------------------------|--------------------|
| I. Sales and operating income | | | | | | | |
| Sales | | | | | | | |
| (1) Sales to outside customers | 213,880 | 35,384 | 25,302 | 4,466 | 279,034 | - | 279,034 |
| (2) Inter-segment sales | 46,180 | - | 629 | - | 46,810 | (46,810) | - |
| Total | 260,061 | 35,384 | 25,931 | 4,466 | 325,844 | (46,810) | 279,034 |
| Operating expenses | 251,201 | 34,687 | 23,869 | 4,760 | 314,519 | (44,773) | 269,745 |
| Operating income (loss) | 8,859 | 697 | 2,062 | 294 | 11,325 | (2,036) | 9,288 |
| II. Assets | 195,317 | 20,139 | 25,143 | 6,722 | 247,323 | 27,740 | 275,063 |

(3) Overseas Sales

Fiscal year ended March 31, 2001

(¥ millions, rounded down)

| | North America | Asia | Europe | Total |
|-------------------------------|---------------|--------|--------|---------|
| I. Overseas sales | 45,714 | 33,412 | 1,894 | 81,020 |
| II. Consolidated sales | | | | 297,280 |
| III. Overseas sales ratio (%) | 15.4% | 11.2% | 0.6% | 27.3% |

Fiscal year ended March 31, 2000

(¥ millions, rounded down)

| | North America | Asia | Europe | Total |
|-------------------------------|---------------|--------|--------|---------|
| I. Overseas sales | 41,913 | 27,377 | 2,485 | 71,775 |
| II. Consolidated sales | | | | 279,034 |
| III. Overseas sales ratio (%) | 15.0% | 9.8% | 0.9% | 25.7% |

Note:

- Countries and regions are classified according to their proximity.
- The breakdown of regions in each segment is as follows:
 - North America: United States
 - Asia: China, Taiwan, Korea, Thailand, India
 - Europe: United Kingdom, Czech Republic
- Overseas sales are those of the parent company and its consolidated subsidiaries to countries and regions other than the country or region in which each is based.

Leases

1. Finance lease transactions other than those deemed to transfer the ownership of the leased assets to lessees.

(1) The acquisition cost equivalents, accumulated depreciation equivalents and balance equivalents of leased assets at the end of the accounting period of consolidation.

| Acquisition Equivalents | | (¥ millions, rounded down) |
|-------------------------------|--|---|
| | Current accounting period of consolidation | Previous accounting period of consolidation |
| | 4.1.2000 – 3.31.2001 | 4.1.1999 – 3.31.2000 |
| Machinery and equipment | 1,365 | 1,790 |
| Tools, furniture and fixtures | 1,443 | 1,472 |
| Total | 2,808 | 3,263 |

| Depreciation Equivalents | | (¥ millions, rounded down) |
|-------------------------------|--|---|
| | Current accounting period of consolidation | Previous accounting period of consolidation |
| | 4.1.2000 – 3.31.2001 | 4.1.1999 – 3.31.2000 |
| Machinery and equipment | 505 | 954 |
| Tools, furniture and fixtures | 791 | 630 |
| Total | 1,297 | 1,585 |

| Balance equivalents | | (¥ millions, rounded down) |
|-------------------------------|--|---|
| | Current accounting period of consolidation | Previous accounting period of consolidation |
| | 4.1.2000 – 3.31.2001 | 4.1.1999 – 3.31.2000 |
| Machinery and equipment | 859 | 836 |
| Tools, furniture and fixtures | 652 | 842 |
| Total | 1,511 | 1,678 |

Note: Since the outstanding lease commitments represent a small percentage of the tangible fixed assets carried on the balance sheet, acquisition equivalents are inclusive of interest.

(2) Outstanding lease commitments at end of the period

| | | (¥ millions, rounded down) |
|---------------|--|---|
| | Current accounting period of consolidation | Previous accounting period of consolidation |
| | 4.1.2000 – 3.31.2001 | 4.1.1999 – 3.31.2000 |
| Within 1 year | 429 | 460 |
| Over 1 year | 1,081 | 1,218 |
| Total | 1,511 | 1,678 |

Note: Since the outstanding lease commitments at the end of the period represent a small percentage of the tangible fixed assets carried on the balance sheet, outstanding lease commitments as of the end of the period are inclusive of interest.

(3) Lease charges and depreciation equivalents

| | | (¥ millions, rounded down) |
|--------------------------|--|---|
| | Current accounting period of consolidation | Previous accounting period of consolidation |
| | 4.1.2000 – 3.31.2001 | 4.1.1999 – 3.31.2000 |
| Lease charges | 581 | 597 |
| Depreciation equivalents | 581 | 597 |

(4) Method of computing depreciation equivalents

Depreciation equivalents are computed by the fixed amount method, assuming the lease period to be the useful life and residual value to be zero.

2. Operating Leases

| | | (¥ millions, rounded down) |
|---------------|--|---|
| | Current accounting period of consolidation | Previous accounting period of consolidation |
| | 4.1.2000 – 3.31.2001 | 4.1.1999 – 3.31.2000 |
| Within 1 year | 799 | |
| Over 1 year | 612 | |
| Total | 1,412 | |

Transactions with Related Parties

Current accounting period of consolidation (4.1.2000 – 3.31.2001)

(1) Parent company and major corporate shareholder

(¥ millions, rounded down)

| Related party | Name of related company | Address | Paid-in capital or investment | Principal business or occupation | Controlling or controlled voting rights (%) (Note 1) | Relationship | Joint directors | Business relationship | Description of transactions | Volume of transactions | Account Resulting account balances |
|----------------------------------|-------------------------|-------------------------------|-------------------------------|--|--|--------------|---|--|-----------------------------|------------------------|------------------------------------|
| Corporation Major shareholder | Toyota Motor Corp | Toyoda City, Aichi prefecture | 397,049 | Manufacture and marketing of automobiles and automobile parts; marketing of industrial vehicles; manufacturing and marketing of housing. | Controlled (Direct: 20%) | | Supply of automobile lighting equipment | Supply of automobile lighting equipment; | 69,941 | Trade payables | 9,912 |
| | | | | | | | | purchase of materials | 780 | Trade receivables | 120 |

Note: Resulting account balances are exclusive of consumption tax

(2) Subsidiaries

(¥ millions, rounded down)

| Related party | Name of related company | Address | Paid-in capital or investment | Principal business or occupation | Controlling or controlled voting rights (%) (Note 1) | Relationship | Joint directors | Business relationship | Description of transactions | Volume of transactions | Account Resulting account balances |
|---------------|--------------------------|-----------------------------------|-------------------------------|---|--|--------------|-------------------------------------|-------------------------------------|-----------------------------|-------------------------|------------------------------------|
| Affiliates | Takeda Suntech Co., Ltd. | Shimizu City, Shizuoka Prefecture | 15 | Manufacture of dies for resin molded parts | Direct control: 20% | Directors: 2 | Purchase of dies for resin moldings | Purchase of dies for resin moldings | 1,393 | Trade payables | 229 |
| | | | | | | | | Supply of materials | 57 | Trade receivables-Other | 1 |
| | DORO KEISO Co., Ltd. | Chofu City, Tokyo | 40 | Instillation and maintenance of axle weight measuring systems | Indirect control: 34% | | | | | | |

Note: Resulting account balances are exclusive of consumption tax

Deferred Tax Accounting

Significant components of deferred tax assets and liabilities

(¥ millions, rounded down)

Current accounting period of consolidation
(as of March 31, 2001)

| | |
|--|--------|
| Deferred tax assets | |
| Surplus in bonus reserve | 1,105 |
| Surplus in employees' retirement benefit reserve | 4,190 |
| Officers' retirement benefit reserve | 599 |
| Excess accelerated depreciation | 4,406 |
| Other | 500 |
| <hr/> | |
| Total deferred tax assets | 10,802 |
| Deferred tax liabilities | |
| Reserve for reduction of asset costs | 578 |
| Securities valuation differences | 6,303 |
| <hr/> | |
| Total deferred tax liabilities | 6,881 |
| <hr/> | |
| Net deferred tax assets | 3,920 |

Marketable Securities

Current accounting period of consolidation (As of 3.31.2001)

(1) Securities

Book value on consolidated financial statements.

¥3,963 million

Unrealized gains/losses included in included/charged to income in the current accounting period of consolidation. ¥8million

(2) Securities held to maturity

(¥ millions, rounded down)

| | Type of security | Book value | Market value | Difference |
|---|---|------------|--------------|------------|
| Securities with unrealized gains carried on consolidated balance sheets | (1) Japanese government bonds and municipal bonds | 0 | 1 | 1 |
| | (2) Corporate bonds | 1,348 | 1,349 | 1 |
| | (3) Others | 1,795 | 1,797 | 2 |
| | Subtotal | 3,144 | 3,148 | 4 |
| Securities with unrealized losses carried on consolidated balances sheets | (1) Japanese government bonds and municipal bonds | | | |
| | (2) Corporate bonds | 507 | 506 | 1 |
| | (3) Others | 1,195 | 1,195 | 0 |
| | Subtotal | 1,702 | 1,701 | 1 |
| Total | | 4,847 | 4,850 | 3 |

(3) Other securities with market quotations

(¥ millions, rounded down)

| | Type of security | Acquisition cost | Book value | Difference |
|---|---|------------------|------------|------------|
| Securities with unrealized gains carried on consolidated balance sheets | (1) Equity securities | 5,522 | 22,323 | 16,801 |
| | (2) Bonds Japanese government bonds, municipal bonds Corporate bonds Other bonds | 4,519 | 4,556 | 37 |
| | | 21,958 | 22,039 | 81 |
| | | 14,703 | 14,740 | 37 |
| | (3) Other securities | | | |
| Subtotal | | 46,703 | 63,660 | 16,957 |
| Securities with unrealized losses carried on consolidated balances sheets | (1) Equity securities | 2,163 | 1,973 | 190 |
| | (2) Bonds Japanese government bonds, municipal bonds Corporate bonds Other bonds | 7,506 | 7,037 | 469 |
| | | 9,000 | 8,552 | 448 |
| | | 1,030 | 917 | 113 |
| | (3) Other securities | | | |
| Subtotal | | 19,701 | 18,481 | 1,220 |
| Total | | 66,404 | 82,141 | 15,737 |

(4) Other securities sold during the current accounting period of consolidation (4.1.2000 – 3.31.2001)

(¥ millions, rounded down)

| Proceeds from sales | Total gain on sale | Total loss on sale |
|---------------------|--------------------|--------------------|
| 20,583 | 50 | |

(5) Schedule of securities without market quotations

(¥ millions, rounded down)

| Type of security | Book value | Remarks |
|---|--------------|---------|
| (1) Bonds held to maturity Foreign bonds without market quotations | 0 | |
| (2) Other securities Equity securities without market quotations (Excluding OTC registered securities) Investments | 3,132 233 | |
| Total | 3,365 | |

(6) Maturities of securities with maturities and securities held to maturity

(¥ millions, rounded down)

| Type of security | Less than 1 year | 1-5 years | 5-10 years | Over 10 years |
|---|------------------|-----------|------------|---------------|
| 1. Bonds | | | | |
| (1) Japanese government bonds and municipal bonds | 0 | | | |
| (2) Corporate bonds | 5,429 | 2,787 | 24 | |
| (3) Other bonds | 16,126 | 18,455 | | |
| 2. Other securities Investment trusts | | 2,708 | 1,001 | |
| Total | 21,556 | 23,951 | 1,025 | |

Market value information of marketable securities with market quotation

(¥ millions, rounded down)

| | Mar. 31, 2000 | | |
|---------------------|---------------|--------------|-------------|
| | Book value | Market value | Gain/(Loss) |
| (1) Current Assets: | | | |
| Stocks | 177 | 219 | 42 |
| Bonds | 1,793 | 1,816 | 23 |
| Others | 11,499 | 11,393 | 106 |
| Subtotal | 13,469 | 13,428 | 41 |
| (2) Fixed Assets | | | |
| Stocks | 6,918 | 27,773 | 20,855 |
| Bonds | | | |
| Others | | | |
| Subtotal | 6,918 | 27,773 | 20,855 |
| Total | 20,387 | 41,201 | 20,814 |

Notes:

1. Computation of Market Value

(1) Listed marketable securities

Computed primarily using the closing price in the Tokyo Stock Exchange or bond prices provided by the Securities Dealers Association of Japan.

(2) OTC issues

Prices quoted by the Securities Dealers Association of Japan.

(3) Securities with market quotation (excluding (1) and (2) above)

Bond prices provided by the Securities Dealers Association of Japan.

(3) Beneficial interest in unlisted securities investment trust

Base price

(4) Securities other than those above (excluding those where computation of market value is difficult)

Bond prices are computed based on interest rates, maturities and other factors of similar bonds as provided by the Securities Dealers Association of Japan.

2. Equity securities under current assets includes no treasury stock and value of treasury stock ¥ 0 millions and valuation loss/on gain was ¥ 0 millions, either.

3. Marketable securities in the interim balance sheet but not disclosed.

(¥ millions, rounded down)

| | As of Mar. 31, 2000 |
|---|---------------------|
| Current Assets: | |
| Unlisted foreign bonds | 12,673 |
| Foreign-currency denominated unlisted bonds with foreign exchange contract attached | 162 |
| Money management fund | 1,661 |
| Beneficiary certificates of closed investment trusts | 9,297 |
| Beneficial rights to loan trusts | 1,000 |
| Overseas transferable certificates of deposits | 1,000 |
| Fixed assets | |
| Unlisted securities (excluding OTC issues) | 2,920 |
| Unlisted bonds | 12,420 |
| Investment certificates, others | 541 |

Derivative Transactions

Current accounting period of consolidation (4.1.2000 – 3.31.2001)

The company uses derivative instruments, principally comprising foreign exchange forward contracts and currency swap transactions. Information is not disclosed since the company applies hedge accounting.

Previous accounting period of consolidation (4.1.1999 – 3.31.2000)

The parent company used foreign exchange forward contracts. It did not hold foreign exchange forward contracts during the said accounting period of consolidation. Foreign currency denominated claims and liabilities hedged through foreign exchange forward contracts are excluded from disclosure, since their carrying amounts are translated into Japanese yen in consolidated balances sheets.

Retirement Benefits

1. Retirement benefit system

(1) Retirement benefit systems of the Company and its consolidated subsidiaries

The Company and its consolidated subsidiary Koito Industries Co. Ltd. offer defined benefit plans that include an Employees' Welfare Insurance Pension Plan, Qualified Pension Plan and Lump-sum Retirement Benefit Plan. Other domestic consolidated subsidiaries offer a Qualified Retirement Pension Plan and Lump-sum Retirement Benefit Plan. Certain overseas subsidiaries offer Defined Contribution Plans.

2. Matters concerning retirement benefit liabilities (As of March 31, 2001) (¥ millions, rounded down)

| | |
|--|--------|
| a. Retirement benefit liabilities | 84,419 |
| b. Pension fund assets | 58,744 |
| <hr/> | |
| c. Unfunded pension liabilities (a + b) | 25,675 |
| d. Unamortized difference at the time of applying new standards | 6,287 |
| e. Unrecognized liabilities (actuarial differences) | |
| f. Unrecognized past period liabilities (reduction of liabilities) | |
| <hr/> | |
| g. Net liabilities carried on balance sheets (c + d + e + f) | 19,388 |
| h. Pre-paid pension expenses | |
| <hr/> | |
| i. Retirement benefit reserve (f + g) | 19,388 |

Note: Includes the component managed by Employees Welfare Annuity Fund.

3. Matters concerning retirement benefit expenses (4.1.2000 – 3.31.2001)

| | |
|---|----------|
| a. Current period liabilities | 4,317 *1 |
| b. Interest expense | 2,792 |
| c. Expected management returns | 2,030 |
| d. Amortization of differences arising out of changes in accounting standards | 2,505 |
| e. Amortization of amounts resulting from actuarial differences | 588 *2 |
| f. Amortization of past period liabilities | |
| <hr/> | |
| g. Retirement benefit expenses (a + b + c + d + e + f) | 6,996 |

Notes 1: Excludes employees' contribution to Employees Welfare Annuity Fund.

2: Difference from estimated pension fund assets in previous period.

4. Basis of calculation of retirement benefit obligations

- Method of distribution of estimated retirement benefit costs: Fixed amount
- Discount rate: 3.5%
- Expected rate of return: 3.5%
- Duration of amortization of past period liabilities: Declining balance method (50%)
- Duration of amortization of actuarial differences: Certain number of years, not exceeding average residual years to retirement
- Amortization of differences arising at the time of changes in accounting standards: The Company: 1 year; Koito Industries: 5 years.

《 For Reference Only 》

Non-Consolidated Earnings Report for Fiscal 2001 May 14 , 2001

Company Name: KOITO MANUFACTURING CO., LTD.
 Stock Listings: Tokyo Stock Exchange, Osaka Securities Exchange
 Code Number: 7276
 Head Office: 4-8-3, Takanawa, Minato-ku, Tokyo 108-8711
 Inquiries: Masahiro Ohtake, Executive Senior Managing Director, (03) 3443-7111
 Meeting of the Board of Directors for the Approval of Results: May 14 , 2001
 Interim Dividend System: Yes
 Regular General Shareholders' Meeting to be held: June 28, 2001

1. Results of Operations for Fiscal 2001 (April 1, 2000 – March 31, 2001)

(¥ millions)

| | Net sales | | Operating income | | Recurring profit | | Net income | |
|-------------|-----------|------|------------------|-------|------------------|-------|------------|-------|
| Fiscal 2001 | 155,349 | 5.0% | 5,886 | 31.5% | 8,335 | 16.5% | 4,264 | 15.6% |
| Fiscal 2000 | 147,984 | 3.3% | 4,476 | 39.8% | 7,155 | 12.7% | 3,688 | 21.2% |

| | Net income per share | Net income per share (diluted) | Return on equity | Recurring profit to total capital ratio | Recurring profit ratio |
|-------------|----------------------|--------------------------------|------------------|---|------------------------|
| Fiscal 2001 | ¥26.52 | | 5.2% | 6.0% | 5.4% |
| Fiscal 2000 | ¥22.94 | | 4.9% | 5.4% | 4.8% |

Notes: (1) Weighted average number of shares outstanding in the FY ended March 2001: 160,789,436,
 FY ended March 2000: 160,789,436

(2) No changes in accounting methods were applicable to the above figures

(3) The percentage figures accompanying net sales, operating profit, recurring profit and net income represent year on year change.

2. Dividends (April 1, 2000 – March 31, 2001)

(¥ millions)

| | Dividend per share | | | Dividend paid (annual) | Payout Ratio | Dividend ratio to Shareholders' Equity |
|-------------|--------------------|----------|-------|--------------------------|--------------|--|
| | Interim | Year-end | | | | |
| Fiscal 2001 | ¥8.00 | ¥4.00 | ¥4.00 | 1,286 | 30.2% | 1.6% |
| Fiscal 2000 | ¥10.00 | ¥4.00 | ¥6.00 | 1,607 | 43.6% | 2.1% |

3. Financial Situation

| | Total assets (¥millions) | Shareholders' equity (¥millions) | Shareholders' equity ratio (%) | Shareholders' equity per share (¥) |
|-------------|--------------------------|----------------------------------|--------------------------------|------------------------------------|
| Fiscal 2001 | 148,084 | 87,648 | 59.2% | 545.11 |
| Fiscal 2000 | 131,978 | 75,793 | 57.4% | 471.39 |

Note:

Number of shares outstanding (consolidated): as of March 2001: 160,789,436
 : as of March 2000: 160,789,436

4. Outlook for Fiscal 2002 (April 1, 2001 – March 31, 2002)

| | Net sales (¥millions) | Recurring profit (¥millions) | Net income (¥millions) | Annual dividend per share (yen) | | |
|-------------|-----------------------|------------------------------|------------------------|---------------------------------|----------|------|
| | | | | Interim | Year-end | |
| Interim | 76,100 | 3,100 | 1,900 | 4.00 | | |
| Entire year | 159,700 | 7,900 | 4,700 | | 4.00 | 8.00 |

Reference – Predicted net income per share for the entire year: ¥ 29.23

Non-Consolidated Balance Sheets

At March 31

(¥ millions, rounded down)

| Item | Period | Fiscal 2001 | Fiscal 2000 | Y oY Change |
|--|--------|----------------|----------------|---------------|
| Assets | | | | |
| Current assets: | | | | |
| Cash and time deposits | | 1,835 | 3,264 | 1,429 |
| Notes | | 1,870 | 1,801 | 69 |
| Accounts receivable–trade | | 26,463 | 25,456 | 1,007 |
| Marketable securities | | 5,258 | 22,187 | 16,929 |
| Finished products | | 2,943 | 3,508 | 565 |
| Work in progress | | 728 | 765 | 37 |
| Raw materials and supplies | | 1,641 | 1,550 | 91 |
| Accrued income | | 1,473 | 1,520 | 47 |
| Deferred income taxes | | 1,402 | 1,141 | 261 |
| Other current assets | | 318 | 293 | 25 |
| Less: Allowance for doubtful receivables | | 130 | 144 | 14 |
| Total current assets | | 43,806 | 61,345 | 17,539 |
| Fixed assets: | | | | |
| Property, plant and equipment | | | | |
| Buildings | | 13,493 | 14,300 | 807 |
| Structures | | 1,085 | 1,099 | 14 |
| Machinery | | 5,051 | 4,836 | 215 |
| Vehicles | | 261 | 270 | 9 |
| Tools and equipment | | 7,221 | 7,052 | 169 |
| Land | | 6,294 | 6,286 | 8 |
| Construction in progress | | 319 | 130 | 189 |
| Property, plant and equipment, net | | 33,728 | 33,976 | 248 |
| Intangible fixed assets | | 358 | 919 | 561 |
| Other investments: | | | | |
| Investment securities | | 47,115 | 9,980 | 37,135 |
| Subsidiary stock | | 19,896 | 19,896 | |
| Deferred income taxes | | | 4,511 | 4,511 |
| Other investments | | 3,296 | 1,352 | 1,944 |
| Less: Allowance for doubtful receivables | | 116 | 3 | 113 |
| Total | | 70,191 | 35,736 | 34,455 |
| Total fixed assets | | 104,277 | 70,633 | 33,644 |
| Total assets | | 148,084 | 131,978 | 16,106 |

At March 31

(¥ millions, rounded down)

| Item | Period | Fiscal 2001 | Fiscal 2000 | Y o Y Change |
|---|--------|----------------|----------------|---------------|
| Liabilities | | | | |
| Current liabilities: | | | | |
| Notes and accounts payable–trade | | 26,740 | 26,879 | 139 |
| Payables | | 2,358 | 2,509 | 151 |
| Accrued expenses | | 8,236 | 9,965 | 1,729 |
| Employees' deposits | | 1,391 | 1,429 | 38 |
| Provisions for Employees' Bonuses | | 3,142 | 3,040 | 102 |
| Income taxes payable | | 2,418 | 1,602 | 816 |
| Other current liabilities | | 647 | 699 | 52 |
| Total current liabilities | | 44,935 | 46,125 | 1,190 |
| Non-current liabilities: | | | | |
| Reserve for directors' retirement allowances | | 907 | 822 | 85 |
| Reserve for retirement allowances | | | 8,784 | 8,784 |
| Reserve for other retirement benefits | | 13,034 | | 13,034 |
| Reserve for losses on overseas investments | | 550 | 450 | 100 |
| Deferred income taxes | | 1,005 | | 1,005 |
| Others | | 2 | 2 | |
| Total non-current liabilities | | 15,500 | 10,059 | 5,441 |
| Total liabilities | | 60,435 | 56,184 | 4,251 |
| Shareholders' equity: | | | | |
| Common stock | | 14,270 | 14,270 | |
| Legal reserves | | | | |
| Additional paid-in capital | | 17,107 | 17,107 | |
| Profit reserve | | 3,567 | 3,567 | |
| Total legal reserves | | 20,675 | 20,675 | |
| Retained earnings | | | | |
| Repurchased assets reduction reserve | | 870 | 799 | 71 |
| Repurchased assets special reduction account | | | 82 | 82 |
| General reserve | | 37,500 | 35,500 | 2,000 |
| Unappro. retained earnings | | 5,013 | 4,465 | 548 |
| (Interim net income) | | (4,264) | (3,688) | (576) |
| Total retained earnings | | 43,383 | 40,847 | 2,536 |
| Securities valuation adjust. | | 9,318 | | 9,318 |
| Total shareholders' equity | | 87,648 | 75,793 | 11,855 |
| Total liabilities and shareholders' equity | | 148,084 | 131,978 | 16,106 |

Non-Consolidated Statements of Income

For the year ended March 31

(¥ millions, rounded down)

| Item | Period | | Fiscal | | YoYChange | |
|---|----------|-------|----------|-------|-----------|------|
| | 2001 | | 2000 | | | |
| | | % | | % | | % |
| (Recurring profit) (Operating) | | | | | | |
| Operating revenues | 155,349 | 100.0 | 147,984 | 100.0 | 7,365 | 5.0 |
| Net sales | | | | | | |
| Operating expenses | 132,595 | 85.4 | 126,734 | 85.6 | 5,861 | |
| Cost of sales | 16,867 | 10.8 | 16,773 | 11.4 | 94 | |
| Selling, general and administrative expenses | 5,886 | 3.8 | 4,476 | 3.0 | 1,410 | 31.5 |
| Operating income | | | | | | |
| Non-operating income (expenses) | | | | | | |
| Non-operating income | 2,508 | | 2,903 | | 395 | |
| Interest and dividend income | (1,108) | | (1,587) | | (479) | |
| Other | (1,399) | | (1,316) | | (83) | |
| Non-operating expenses | 59 | | 225 | | 166 | |
| Interest expenses | (6) | | (18) | | (12) | |
| Other | (52) | | (207) | | (155) | |
| Recurring profit | (8,335) | 5.4 | 7,155 | 4.8 | 1,180 | 16.5 |
| Extraordinary gains/losses | | | | | | |
| Extraordinary gains | 236 | | 63 | | 173 | |
| Extraordinary losses | 1,465 | | 1,019 | | 446 | |
| Lump-sum amortization of shortfall in retirement benefit obligations | (933) | | () | | (933) | |
| Write-off of pension shortfall | () | | (794) | | (794) | |
| Revaluation of golf club membership | (155) | | () | | (155) | |
| Reserve for losses on overseas investments | (100) | | () | | (100) | |
| Losses on sale of investment securities | (276) | | (225) | | (51) | |
| Income before income taxes | 7,106 | 4.6 | 6,199 | 4.2 | 907 | 14.6 |
| Income taxes-current | 3,797 | | 3,054 | | 743 | |
| Income taxes-deferred | 955 | | 544 | | 411 | |
| Total income taxes | 2,842 | | 2,510 | | 332 | |
| Net income | 4,264 | 2.7 | 3,688 | 2.5 | 576 | 15.6 |
| Retained earnings b/fwd. | 1,391 | | 1,419 | | 28 | |
| Dividend reserve | 643 | | 643 | | 0 | |
| Unappropriated retained earnings | 5,013 | | 4,465 | | 548 | |

Non-Consolidated Statements of Appropriation

For the year ended March 31

(¥ millions, rounded down)

| Item | Period | Fiscal 2001 | Fiscal 2000 |
|---|--------|----------------------|--|
| Unappropriated retained earnings | | 5,013 | 4,465 |
| Withdrawal from reserve for reduction of asset cost | | 18 | 14 |
| Withdrawal from the account for reduction of asset cost | | | 82 |
| Total | | 5,031 | 4,562 |
| To be appropriated as follows | | | |
| Dividends | | 643 | 964 |
| | | • ¥ 4 / common share | • ¥ 4 / common share • ¥ 2 / share (to commemorate the 85 th founding anniversary) |
| Bonuses to directors and corporate auditors | | 120 | 120 |
| (corporate auditors) | | (10) | (10) |
| Reserve for reduction of asset cost | | | 86 |
| General reserve | | 2,800 | 2,000 |
| Retained earnings carried forward | | 1,468 | 1,391 |

1. The Company declared a ¥4 interim dividend (Dividend amount: ¥643 million) on December 8, 2000.
2. Reserve for reduction of asset cost, appropriation to and withdrawal from the account for reduction of asset cost conforms to the provisions of the Special Taxation Measures Law.

Breakdown of Non-Consolidated Net Sales

For the year ended March 31

(¥ millions, rounded down)

| | Fiscal 2001 | | Fiscal 2000 | | YoY Change | |
|---------------------------------------|-------------|--------|-------------|--------|------------|--------|
| | | % | | % | | % |
| Automobile Lighting Equipment | 146,958 | 94.6 | 139,065 | 94.0 | 7,893 | 5.7 |
| Aircraft Lights | 2,933 | 1.9 | 3,245 | 2.2 | 312 | 9.6 |
| Others | 5,457 | 3.5 | 5,674 | 3.8 | 217 | 3.8 |
| Total | 155,349 | 100.0 | 147,984 | 100.0 | 7,365 | 5.0 |
| (Proportion accounted for by exports) | (12,682) | (8.2) | (11,863) | (8.0) | (819) | (6.9) |

Matters Concerning Significant Accounting Practices

- (1) Standards and methods for valuing negotiable securities
 - Securities available for sale: valued at cost, cost being determined mainly by the moving average method
 - Bonds held to maturity: amortized cost method (straight-line method)
 - Subsidiary and affiliate stock: Valued at cost, cost being determined by the moving average method
 - Other securities
 - Securities with market quotations: valued at market on balance sheet date. (Valuation differences are capitalized. Cost is determined by the moving average method).
 - Securities without market quotations: valued at cost, cost being determined by the moving average method.
- (2) Derivatives: valued at market.
- (3) Money trusts for trading purposes: valued at market.
- (4) Inventories
 - Products, semi-finished products and work in process are valued by the cost method, cost being determined by the weighted average method, and raw materials and supplies are valued at cost, cost being determined by the moving average method.
- (5) Depreciation of Property, Plant and Equipment
 - The company uses the declining-balance method, at rates based on the estimated useful lives of the assets as permitted by the corporate tax laws.
- (6) Reserve for doubtful receivables: the allowance for general receivables is based on past collection experience. The allowance for specific doubtful receivables is provided in amounts management considers sufficient to cover possible losses.
- (7) Provisions for bonuses are provided in an amount that is accrued during the current period.
- (8) Retirement benefit reserve: The Company provides for employees' retirement benefit reserve on the basis of estimated accrued retirement benefit liabilities, and pension fund assets as of the balance sheet date. The parent company amortized the difference (¥933 million) in retirement benefit liabilities arising from changes in accounting standards in 1 year, charging it to income.
- (9) Officers retirement benefit reserve: The allowance for retirement benefits to officers represents the amount of liability the Company will be required to pay in accordance with company regulations as a result of retirement of officers as of the balance sheet date.
- (10) Accounting for Foreign Currency Denominated Transactions
 - Effective from the interim period ended September 30, 2000, the company adopted a revised accounting standard for the treatment of transactions in foreign currencies. The adopted standard was promulgated in the Business Accounting Deliberation Council's paper "Opinion Concerning Revision of Accounting Standard for Foreign Currency Translation" issued on October 22, 1999. This change had only a minimal effect on the company's earnings.
- (11) Translation of material foreign currency denominated assets and liabilities into Japanese yen. Foreign currency denominated payables and receivables are translated into Japanese yen using the spot rate on the balance sheet date. The difference resulting from the translations is accounted as gain/loss.
- (12) Lease Transactions
 - Finance leases, other than those that transfer ownership to lessees, are treated in the same way as operating leases.
- (13) Hedge accounting
 - The profit/loss or unrealized gains/losses on a hedged item are recognized at the time of entering into a hedge transaction and amortized over the period of the transaction.
 - Hedging instruments and hedged items
 - The Company uses hedge transactions to reduce the exposure of foreign currency denominated transactions to market risks from fluctuations in foreign currency exchange rates associated and to reduce exposure of fixed and floating interest rate borrowings from fluctuations in interest rates. The Company uses foreign exchange forward contracts to hedge against foreign currency exchange risk and interest rate swaps to hedge against interest rate fluctuations.
 - Hedging policy
 - The Company does not hold or issue derivative instruments for trading purposes. The Company uses derivative financial instruments, which comprise principally foreign exchange forward contracts and currency swap transactions for accrued payables/receivables in foreign currencies
 - Assessing the effectiveness of hedge transaction
 - The effectiveness of hedge transactions is assessed on the basis of whether the expected changes in the fair value and cash flow of the hedged item can be offset by the expected changes in the fair value cash flow of the hedging instrument.

Supplementary Information

Retirement benefits

Effective from the current accounting period of consolidation the Company has adopted retirement benefit accounting standards based on recommendations contained in Retirement Benefit Accounting Standards, issued by the Business Accounting Deliberation Council on June 16, 1998. Application of the new accounting standards caused retirement benefit costs to rise by ¥933 million, and net profit before income taxes to decline by ¥933 million, as compared with the amounts that would have been reported if the previous method had been applied consistently. The retirement benefit reserve and liabilities related to unfounded prior period portion of the corporate pension plan are included in the employees' retirement benefit reserve.

Financial instruments

Effective from the current accounting period of consolidation the Company adopted accounting standards for financial instruments that conform to the recommendations contained in Accounting Standards for Financial Instruments, issued by the Business Accounting Deliberation Council on January 22, 1999. The application of the new accounting standards caused recurring profit to increase by ¥13 million and net profit before income taxes to decline by ¥141 million.

Moreover, the Company reviewed all securities that it held at the beginning of the period and transferred to the current assets account those with a maturity period of less than one year from among securities available for sale, securities held to maturity and other securities. All other securities are stated as investment securities. The application of the new accounting standards caused marketable securities (current assets) to decline by ¥17,050 million and investment securities to increase by ¥17,050 million.

Foreign currency denominated transactions

Effective from the current accounting period of consolidation the Company adopted accounting standards for foreign currency denominated transactions that conform to the recommendations contained in Accounting Standards for Foreign Currency Denominated Transactions, issued by the Business Accounting Deliberation Council on October 22, 1999. The effect of the application of new standards on profit and loss is not material.

Notes

Notes to the Non-Consolidated Balance Sheets

(¥ millions, rounded down)

| | Current accounting period of consolidation (As of 3.31.2001) | Previous accounting period of consolidation (As of 3.31.2000) |
|---|---|--|
| 1. Loans to and with subsidiaries | | |
| (1) Short-term loans to subsidiaries | 1,108 | 1,243 |
| (2) Short-term debt | 4,418 | 4,737 |
| 2. Accumulated depreciation on property, plant and equipment | 93,853 | 92,654 |
| 3. Guarantees | 11,036 | 11,041 |
| 4. Treasury stock: 495 shares, 50 shares | 0 | 0 |

Notes due on the consolidated balance sheet date were accounted assuming that they were settled, although it was a bank holiday. Notes outstanding as of the balance sheet date were as follows:

Current consolidated period of accounting (As of 3.31.2001)

Notes receivable ¥ 207 million.

Notes to the Non-Consolidated Income Statements

(¥ millions, rounded down)

| | Current accounting period of consolidation (As of 3.31.2001) | Previous accounting period of consolidation (As of 3.31.2000) |
|--|--|---|
| 1. Transaction with subsidiaries | | |
| (1) Sales | 9,517 | 8,510 |
| (2) Payables | 35,304 | 35,589 |
| (3) Transactions other than operating transactions | 4,101 | 4,397 |
| 2. Net income per share (¥) | 26.52 | 22.94 |

Leases

1 . Finance lease transactions other than those deemed to transfer the ownership of the leased assets to lessees.

(1) Lease charges and depreciation equivalents (¥ millions, rounded down)

| | Current accounting period of consolidation | Previous accounting period of consolidation |
|--------------------------|---|--|
| | 4.1.2000 – 3.31.2001 | 4.1.1999 – 3.31.2000 |
| Acquisition Equivalents | 563 | 104 |
| Depreciation Equivalents | 108 | 37 |
| Balance equivalents | 455 | 66 |

Note : 1.Depreciation of Machinery accounted for a majority of the depreciation in the current fiscal. Tools, furniture and fixtures accounted for a majority of the depreciation in the previous fiscal year.

2.Since the outstanding lease commitments represent a small percentage of the tangible fixed assets carried on the balance sheet, acquisition equivalents are inclusive of interest.

(2) Lease charges and depreciation equivalents (¥ millions, rounded down)

| | Current accounting period of consolidation | Previous accounting period of consolidation |
|---------------|---|--|
| | 4.1.2000 – 3.31.2001 | 4.1.1999 – 3.31.2000 |
| Within 1 year | 70 | 19 |
| Over 1 year | 384 | 47 |
| Total | 455 | 66 |

Note: Since the outstanding lease commitments represent a small percentage of the tangible fixed assets carried on the balance sheet, acquisition equivalents are inclusive of interest.

(3) Lease charges and depreciation equivalents (¥ millions, rounded down)

| | Current accounting period of consolidation | Previous accounting period of consolidation |
|--------------------------|---|--|
| | 4.1.00 – 3.31.2001 | 4.1.99 – 3.31.2000 |
| Lease charges | 70 | 21 |
| Depreciation equivalents | 70 | 21 |

(4) Method of computing depreciation equivalents

Depreciation equivalents are computed by the fixed amount method, assuming the lease period to be the useful life and residual value to be zero.

Subsidiary and affiliate stock with market quotations

As of March 31, 2001

(¥ millions, rounded down)

| | Book value | Market Value | Valuation gain/loss |
|----------------------|------------|--------------|---------------------|
| (1) Subsidiary stock | 7,370 | 5,988 | 1,382 |
| (2) Affiliate stock | 1,332 | 1,690 | 358 |
| Total | 8,702 | 7,678 | 1,024 |

Deferred Tax Accounting

Significant components of deferred tax assets and liabilities

(¥ millions, rounded down)

Current accounting period of consolidation
(as of March 31, 2001)

| | |
|--|-------|
| Deferred tax assets | |
| Surplus in bonus reserve | 626 |
| Surplus in employees' retirement benefit reserve | 2,384 |
| Officers' retirement benefit reserve | 363 |
| Excess accelerated depreciation | 3,479 |
| Reserve for losses on overseas investments | 220 |
| Other | 115 |
| <hr/> Total deferred tax assets | 7,187 |
| Deferred tax liabilities | |
| Reserve for reduction of asset costs | 578 |
| Securities valuation differences | 6,212 |
| <hr/> Total deferred tax liabilities | 6,790 |
| <hr/> Net deferred tax assets | 397 |