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PRESS RELEASE

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KOITO's Fourth Plant in North America Begins Operation

KOITO MANUFACTURING CO., LTD. (Head Office: Minato-ku, Tokyo, President: Masahiro Ohtake) has announced today that the fourth plant of North American Lighting, Inc. (NAL), KOITO's U. S. subsidiary, will commence its operation on July 19, 2007. NAL has built this plant in Muscle Shoals, Alabama to respond to increasing car production in the southern part of the U. S.

KOITO's operations in North America have been deployed by NAL. With the start of the operations of the plant in Alabama, NAL will be running four plants in total. The other three plants are located in Paris, Flora and Salem, Illinois. The new plant is planning to produce signaling lamps in the meantime to meet the increase in new orders.

KOITO aims to expand its business in North America and improve its profitability by stepping up its effort to raise the productivity and improve the performance of the four plants of NAL in quality, cost and delivery and by enhancing its sales drive to win more orders from the Big Three as well as Japanese-affiliated carmakers that are expanding production.

The Alabama Plant (the fourth plant in North America):

- (1) Location: 100 Counts Drive Muscle Shoals, Alabama 35661 U.S.A.
(about 100 km to the west of Huntsville, a major city of Alabama)
- (2) Size: 121,000 square meters (site), 20,000 square meters (building)
- (3) Investment: Approx. 3 billion yen
- (4) Production capacity: 1.8 million signaling lamps per year
- (5) Employees: 300 (scheduled by the end of May 2009)
- (6) Start of production: July 19, 2007

Outline of NAL (for reference):

- (1) Location of the head office: 2275 South Main Street Paris, Illinois 61944 U.S.A.
- (2) Founded: April 1983
- (3) Capital: 28.5 million US dollars
- (4) Shareholder composition: KOITO MANUFACTURING CO., LTD 96.5%,
Koito Enterprise Corporation 3.5%
- (5) Sales: 489 million US dollars or approx. 58 billion yen
(for the year ended in May 2007, 1 US dollar = 120 yen)
- (6) Employees: Approx. 2,600 (as of May 2007)
- (7) Major customers: General Motors Corporation, Ford Motor Company, Daimler Chrysler Corporation, Toyota Motor Engineering & Manufacturing Inc., Nissan North America, Inc., Honda of America Manufacturing Inc., Subaru of Indiana Automotive, Inc., etc.