

## Financial Results for FY 2017 (Year Ending March 31, 2017)

May 11, 2017 (Thu.)
KOITO MANUFACTURING CO., LTD.



#### [Disclaimer with Respect to Forward-looking Statements]

This presentation contains forward-looking statements concerning KOITO MANUFACTURING CO., LTD. and its consolidated subsidiaries' future plans, strategies and performance. These forward-looking statements are not historical facts; rather they represent assumptions and beliefs based on economic, financial and competitive data currently available. Furthermore, they are subject to a number of risks and uncertainties including, but not limited to economic conditions, worldwide competition in the automotive industry, market trends, foreign currency exchange rates, tax rules, regulations and other factors.

Koito therefore wishes to caution readers that actual results may differ materially from our expectations.



## I. Financial Results for FY 2017 (Year Ending March 31, 2017)

#### **Kollo** I -(1) Consolidated Net Sales (Compared to the previous fiscal year)

		FY 20	016	FY 2	017	Char	nge			Damada
		(15/4~16/3)	% to total	(16/4~17/3)	% to total		YoY	Remarks		
KOITO MANUF	ACTURING (KMC)	270.8	28.0	297.7	29.2	26.9	109.9			mobile production volume 9.32 million vehicles 101.5%)
Japan	KOITO Group	138.5		158.2		19.7	114.2	-		it price led by LED adoption
	KI Group	43.9		41.5		Δ2.3	94.5	•Decrea	ase in in	formation board, etc.
	Subtotal	182.4	18.9	199.7	19.6	17.3	109.5	The effect of Forex	without Forex	
Overseas	Americas	169.0		177.9		8.9	105.3	Δ21.6	118.1	•Increase at Toyota and Honda
	Europe	35.2		32.0		Δ3.1	91.0	Δ5.6	106.9	•Increase at Suzuki
	China	211.5		213.4		1.9	100.9	Δ37.8	118.8	•Increase at VW and Nissan
	Asia	84.2		89.0		4.8	105.7	Δ8.9	116.4	•Increase at Toyota
	KI Group	13.0		9.3		Δ3.6	71.5	Δ1.6	84.3	•Decrease in railroad car equipment
	Subtotal	513.0	53.1	521.8	51.2	8.8	101.7	△75.7	116.5	
	Total	966.3	100.0	1,019.4	100.0	53.1	105.5			〈Forex〉 FY 2016 FY 2017
	Elimination	Δ152.8		△178.0		Δ25.1				US Dollar ¥120.2 ¥108.7
C	onsolidated	813.4		841.4		27.9	103.4	△75.7	112.8	Chinese Yuan ¥18.9 ¥16.1

#### **Kollo** I -(2) Consolidated Statements of Income

									\7	F Dillion)
	FY 20 (Actu		FY 2017 (Previous forecast)		FY 20 (Actu		Change			
	(15/4~	16/3)	(16/4~	17/3)	(16/4~17/3)		from FY	2016	from Forecast	
Net sales	813.4	100	824.0	100	841.4	100	27.9	103.4	17.4	102.1
(without Forex)							(103.7)	(112.8)	(6.9)	(100.8)
Cost of sales	676.5	83.2			694.0	82.5	17.5			
Gross profit	136.9	16.8			147.3	17.5	10.4	107.6		
Selling, general and administrative expenses	54.7	6.7			54.8	6.5	0.1			
Operating income	82.2	10.1	89.0	10.8	92.5	11.0	10.3	112.5	3.5	104.0
Non-operating income and loss	2.0	0.3			2.8	0.3	0.7			
Recurring profit	84.2	10.4	92.0	11.2	95.3	11.3	11.0	113.1	3.3	103.6
Extraordinary gains and losses	$\Delta$ 9.5				Δ3.7	_	5.8			
Income before income taxes	74.7	9.2			91.6	10.9	16.9	122.6		
(Profit or loss attributable to non-controlling interests)	(5.9)				(8.7)	_	(2.7)			
Net income	46.3	5.7	55.0	6.7	56.6	6.7	10.3	122.4	1.6	103.1



#### I —(3) Statements of Income by regions before Consolidation Adjustments (Compared to the previous fiscal year)

(3/9)

FY 2017 (16/4~17/3)

(¥ billion)

	КМС	Japan	(14 com	panies)	Overseas	Total	Elimination	Consolidation	
	KIMO	KOITO Group	KI Group	Subtotal	(15 companies)	TOTAL	Limination	001130114211011	
Net sales	297.7	158.2	41.5	199.7	521.8	1,019.4	△178.0	841.4	
Operating income	29.2	8.8	0.3	9.2	48.0	86.4	6.0	92.5	
ratio	9.8%	5.6%	0.8%	4.6%	9.2%	8.5%		11.0%	

FY 2016 (15/4~16/3)

	KMC	Japan	(14 com	panies)	Overseas	Total	Elimination	Consolidation	
	KINIC	KOITO Group	KI Group	Subtotal	(15 companies)	TOTAL	Limination	o o ii so i i da ci o ii	
Net sales	270.8	138.5	43.9	182.4	513.0	966.3	<b>△152.8</b>	813.4	
Operating income	21.5	6.6	0.2	6.8	47.6	76.0	6.2	82.2	
ratio	8.0%	4.8%	0.5%	3.8%	9.3%	7.9%		10.1%	

Change

	КМС	Japan (14 companies)			Overseas	Total	Elimination	Consolidation	
	KINIC	KOITO Group	KI Group	Subtotal	(15 companies)	TOTAL	Limination	0 0 11 3 0 1 7 4 2 1 1 0 11	
Net sales	26.9	19.7	<b>△2.3</b>	17.3	8.8	53.1	△25.1	27.9	
YoY	110%	114%	95%	110%	102%	106%		103%	
Operating income	7.7	2.2	0.1	2.3	0.4	10.4	△0.1	10.3	
YoY	136%	133%	156%	134%	101%	114%		113%	

#### **Kollo** I – (4) Statements of Income by Segments before Consolidation Adjustments (Compared to the previous fiscal year)

(4/9)

FY 2017 (16/4~17/3)

(¥ billion)

	Overseas (15 companies)											
	Americas	Europe	China	Asia	KI Group	Total						
Net sales	177.9	32.0	213.4	89.0	9.3	521.8						
Operating income	20.1	3.8	13.2	8.2	2.4	48.0						
ratio	11.3%	12.0%	6.2%	9.3%	26.4%	9.2%						

#### FY 2016 (15/4~16/3)

	Overseas (15 companies)											
	Americas	Europe	China	Asia	KI Group	Total						
Net sales	169.0	35.2	211.5	84.2	13.0	513.0						
Operating income	16.7	4.0	14.9	7.9	3.8	47.6						
ratio	9.9%	11.5%	7.1%	9.5%	29.8%	9.3%						

#### Change

		Overseas (15 companies)											
		Americas	Europe	China	Asia	KI Group	Total						
Net	sales	8.9	△3.1	1.9	4.8	△3.6	8.8						
Y	<b>YoY</b>	105%	91%	101%	106%	72%	102%						
Operati	ng income	3.3	△0.2	△1.6	0.3	△1.4	0.4						
Y	<b>YoY</b>	120%	95%	89%	104%	63%	101%						
Without	Net sales	30.5	2.4	39.7	13.8	△2.0	84.5						
Forex	Operating income	6.1	0.3	0.7	1.1	△0.9	7.3						

(The effect of Forex: Operating income  $\Delta 6.9$ )

#### **Kollo** I – (5) Consolidated Statements of Income (Compared to the previous fiscal year)

(5/9)

			FY 2017 (16/4~17/3)		Change YoY		Increase in operating income Increase in volume	10.3
Net sales (without Forex)	813.4	100	841.4 (917.1)	100	<b>27.9</b> (103.7)	103.4 112.8	<ul> <li>Price competition</li> <li>R&amp;D and depreciation</li> </ul>	Δ1.1 Δ4.1
Cost of sales Gross profit	676.5 136.9	83.2 16.8	694.0 147.3	82.5 17.5	17.5 10.4	107.6	(KMC $\Delta$ 2.4, Americas $\Delta$ 1.0 etc.) • Expenses to starting-up Hubei Koito	Δ1.1
Selling, general and administrative expenses	54.7	6.7	54.8	6.5	0.1		• The effect of Forex	Δ6.9
Operating income  Non-operating income and loss	82.2 2.0	10.1	92.5 2.8	0.3	10.3 0.7	112.5		
Recurring profit  Extraordinary gains and losses	84.2 △9.5	10.4	95.3 △3.7	11.3	11.0 5.8	113.1		
Income before income taxes  (Profit or loss attributable to non-controlling interests)	74.7 (5.9)	9.2	91.6 (8.7)	10.9	16.9 (2.7)	122.6		
Net income	46.3	5.7	56.6	6.7	10.3	122.4		



## I - (5) Consolidated Statements of Income (Compared to the previous fiscal year)

(6∕9) (¥ billion)

	FY 20	)16	FY 20	)17	Char	ige	[Increase in operating income	10.3
	(15/4~	16/3)	(16/4~	17/3)		YoY	Increase or decrease in	0.7
Net sales	813.4	100	841.4	100	27.9	103.4	non-operating income or loss Decrease in loss on Forex etc.	0.7
(without Forex)			(917.1)		(103.7)	112.8	_	44.0.1
Cost of sales	676.5	83.2	694.0	82.5	17.5		Increase in recurring profit	11.0
Gross profit	136.9	16.8	147.3	17.5	10.4	107.6	Increase or decrease in extraordinary gains or loss	5.8
Selling, general and administrative expenses	54.7	6.7	54.8	6.5	0.1		•Provision for expenses for damage	
Operating income	82.2	10.1	92.5	11.0	10.3	112.5	(KIHD in FY 2016)	9.9
Non-operating income and loss	2.0	0.3	2.8	0.3	0.7		Loss related to the Act on	
Recurring profit	84.2	10.4	95.3	11.3	11.0	113.1	Prohibition to Private Monopolization and Maintenance of Fair Trade	
Extraordinary gains and losses	$\Delta 9.5$	_	∆3.7	_	5.8		(KMC in FY 2017)	$\Delta$ 3.3 and others
Income before income taxes	74.7	9.2	91.6	10.9	16.9	122.6	[Increase in net income	10.3
(Profit or loss attributable to non-controlling interests)	(5.9)	-	(8.7)	-	(2.7)			
Net income	46.3	5.7	56.6	6.7	10.3	122.4		

#### **Kollo** I – (6) Non-consolidated Statements of Income

	FY 2016 (Actual)			FY 2017 (Previous forecast)		17 al)	Change			
	(15/4~	16/3)	(16/4~	17/3)	(16/4~17/3)		from F	Y 2016	from Forecast	
Net sales	270.8	100	297.0	100	297.7	100	26.9	109.9	0.7	100.3
Cost of sales	229.9	84.9			247.9	83.3	18.0			
Gross profit	40.9	15.1			49.8	16.7	8.9	121.8		
Selling, general and administrative expenses	19.3	7.2			20.5	6.9	1.1			
Operating income	21.5	8.0	28.0	9.4	29.2	9.8	7.7	135.8	1.2	104.5
Non-operating income and loss	15.4	5.7			16.4	5.5	1.0			
Recurring profit	36.9	13.7	44.0	14.8	45.7	15.4	8.7	123.7	1.7	103.9
Extraordinary gains and losses	Δ3.1				∆3.4		Δ0.2			
Income before income taxes	33.7	12.5			42.3	14.2	8.5	125.2		
Net income	21.8	8.0	31.0	10.4	31.1	10.4	9.3	142.7	0.1	100.3

(8/9)

## **Kotto** I - (7) Non-consolidated Statements of Income (Compared to the previous fiscal year)

	FY 20	)16	FY 2017		Cha	nge	
	(15/4~	16/3)	(16/4~	17/3)		YoY	Increase in operating income 7.7
Net sales	270.8	100	297.7	100	26.9	109.9	<ul><li>Increase in volume 8.6</li><li>Cost down in materials etc. 1.5</li></ul>
Cost of sales	229.9	84.9	247.9	83.3	18.0		• R&D and depreciation △1.4
Gross profit	40.9	15.1	49.8	16.7	8.9	121.8	•Others △1.0
Selling, general and administrative expenses	19.3	7.2	20.5	6.9	1.1		
Operating income	21.5	8.0	29.2	9.8	7.7	135.8	
Non-operating income and loss	15.4	5.7	16.4	5.5	1.0		
Recurring profit	36.9	13.7	45.7	15.4	8.7	123.7	
Extraordinary gains and losses	Δ3.1	_	Δ3.4	_	Δ0.2		
Income before income taxes	33.7	12.5	42.3	14.2	8.5	125.2	
Net income	21.8	8.0	31.1	10.4	9.3	142.7	



#### **Kollo** I - (7) Non-consolidated Statements of Income (Compared to the previous fiscal year)

(9/9)

	FY 2 (15/4~		FY 2 (16/4~		Chai	nge YoY	【Increase in operating income 7.7】 Increase and decrease in
Net sales	270.8	100	297.7	100	26.9	109.9	non-operating income 1.0
Cost of sales	229.9	84.9	247.9	83.3	18.0		Increase in dividends etc. 1.0
Gross profit	40.9	15.1	49.8	16.7	8.9	121.8	【Increase in recurring profit 8.7 】
Selling, general and administrative expenses	19.3	7.2	20.5	6.9	1.1		Increase and decrease in extraordinary gains and loss $\Delta 0.2$
Operating income	21.5	8.0	29.2	9.8	7.7	135.8	Decrease in loss on valuation of stock of IJL 2.5
Non-operating income and loss	15.4	5.7	16.4	5.5	1.0		<ul> <li>Loss related to the Act on</li> </ul>
Recurring profit	36.9	13.7	45.7	15.4	8.7	123.7	Prohibition to Private Monopolization and Maintenance of fair trade $\Delta 2.4$
Extraordinary gains and losses	Δ3.1		∆3.4	_	Δ0.2		•Gain on liquidation of subsidiaries (KENV) and others $\Delta 0.3$
Income before income taxes	33.7	12.5	42.3	14.2	8.5	125.2	【 Increase in net income 9.3 】
Net income	21.8	8.0	31.1	10.4	9.3	142.7	



# II. Forecast for FY 2018 (Year ending March 31, 2018)

### **Kollo** II - (1) Assumption of Global Automobile Production Volume

(million vehicles)

					<b>\</b>	011101007
	FY 2016	YoY	FY 2017	YoY	FY 2018	YoY
Japan	9.19	96%	9.32	101%	9.22	99%
North America	18.02	103%	18.29	101%	18.35	100%
Europe	16.59	101%	16.98	102%	17.15	101%
China	24.88	104%	28.64	115%	29.00	101%
Thailand	1.89	100%	1.93	102%	1.94	101%
Indonesia	1.04	84%	1.15	111%	1.20	105%
India	4.19	110%	4.52	108%	4.70	104%
Others	10.92	93%	10.45	96%	10.44	100%
Total	86.72	101%	91.28	105%	92.00	101%

## **Korro** II – (2) Consolidated Net Sales (Compared to the previous fiscal year)

		FY 201 (Actua		FY 201 (Foreca		Cha	nge			(¥ DIIIION)	
		(16/4~17/3)	% to total	(17/4~18/3)	% to total		YoY			要因	
KOITO MANUFA	ACTURING (KMC)	297.7	29.2	323.0	30.5	25.2	108.5	and much functionalizing (ADD and others)			
Japan	KOITO Group	158.2		181.7		23.4	114.8	Domestic automobile production volume (9.32 million → 9.22 million vehicles 99%)			
	KI Group	41.5		41.4		Δ0.1	99.6				
	Subtotal	199.7	19.6	223.1	21.0	23.3	111.7	The effect of Forex	without Forex		
Oversea	S Americas	177.9		177.7		Δ0.2	99.8	Δ8.3	104.6	•Increase at Toyota and Honda	
	Europe	32.0		31.7		Δ0.3	98.8	Δ2.9	108.1	•Increase at Nissan and Suzuki	
	China	213.4		209.3		Δ4.1	98.1	Δ7.8	101.7	Increase at Geely	
	Asia	89.0		87.8		Δ1.2	98.6	△5.4	104.7	Increase at Toyota and Suzuki	
	KI Group	9.3		8.0		Δ1.3	85.7	Δ0.2	88.5	Decrease in railroad car equipment	
	Subtotal	521.8	51.2	514.5	48.5	△7.3	98.6	△24.9	103.4		
(wit	hout the effect of Forex)			(539.4)		(17.5)	(103.4)				
	Total	1,019.4	100.0	1,060.6	100.0	41.1	104.0	△24.9	106.5	<exchange rate=""> FY 2017 FY 2018</exchange>	
	Elimination	△178.0		△199.6		Δ21.5				(Actual) (Forecast) US Dollar ¥108.7 ¥105.0 Chinese Yuan ¥16.1 ¥15.5	
	Consolidated	841.4		861.0		19.5	102.3	△24.9	105.3	<pre>Annual sensitivity per US Dollar/1 Yen&gt; Net sales: ¥5.0 billion</pre>	
(wit	hout the effect of Forex)			(885.9)		(44.4)	(105.3)			Operating income: ¥0.4 billion	



## **Kollo**II - (3) Consolidated Statements of Income (Compared to the previous fiscal year)

	FY 20 (Actua		FY 20 (Foreca		Cham		Operaing income	Δ1.5
	(16/4~	17/3)	(17/4~	18/3)	Change		·Increase in volume	11.5
Net sales	841.4	100.0	861.0	100.0	19.5	102.3	·Price competition	Δ2.3
(without Forex)			(885.9)		(44.4)	(105.3)	·R&D and depreciation etc. (KMC $\Delta$ 4.0. Americas $\Delta$ 2.8. China $\Delta$ 0.6	
Coast of sales	694.0	82.5	717.1	83.3	23.0		and others)	Δ8.3
Gross profit	147.3	17.5	143.9	16.7	△3.4	97.6	·The effect of Forex	Δ2.4
Selling, general and administrative expenses	54.8	6.5	52.9	6.1	Δ1.9		Decrease in operating income	<b>△1.5</b> 】
Operating income	92.5	11.0	91.0	10.6	Δ1.5	98.4	Non-operating income and loss	
(without Forex)			(93.3)		(0.8)	(100.9)	(Decrease in interest income and others)	Δ0.8
Non-operating income and loss	2.8	0.3	2.0	0.2	Δ0.8		Decrease in recurring profit	Δ2.3]
Recurring profit	95.3	11.3	93.0	10.8	Δ2.3	97.5	Extraordinary gains and losses	3.4
Extraordinary gains and losses	Δ3.7	-	Δ0.3	_	3.4		<ul> <li>Loss related to the Act on Prohibition to Private Monopolization and Maintenance of Fair Trade (KMC in FY 2017)</li> </ul>	
Income before income taxes	91.6	10.9	92.7	10.8	1.0	101.2		3.3
Net income	56.6	6.7	57.0	6.6	0.3	100.5	[ Increase in net income	0.3]



### II - (4) Statements of income by regions before Consolidation Adjustments (Compared to the previous fiscal year) FY 2018 (Forecast) (17/4~18/3)

(¥ billion)

KM	KMC	Japar	n (14 com	panies)	Overseas	Tatal	Elimination	O a m a a l! d a k a d
	KIVIC	KOITO Group	KI Group	Subtotal	(15 companies)	Total	Elimination	Consolidated
Net sales	323.0	181.7	41.4	223.1	514.5	1,060.6	Δ199.6	861.0
Operating income	31.0	9.6	0.3	9.9	43.3	84.2	6.8	91.0
Ratio	9.6%	5.3%	0.7%	4.4%	8.4%	7.9%	_	10.6%

FY 2017 (Actual) (16/4~17/3)

	KMO	Japar	<mark>ı (14 com</mark> ı	panies)	Overseas	Takal		Oanaal!dakad
KMC	KOITO Group	KI Group	Subtotal	(15 companies)	Total	Elimination	Consolidated	
Net sales	297.7	158.2	41.5	199.7	521.8	1,019.4	Δ178.0	841.4
Operating income	29.2	8.8	0.3	9.2	48.0	86.4	6.0	92.5
Ratio	9.8%	5.6%	0.8%	4.6%	9.2%	8.5%		11.0%

Change

	KMC	Japar	n (14 com	panies)	Overseas	Takal		Oama ali data d
		KOITO Group	KI Group	Subtotal	(15 companies)	Total	Elimination	Consolidated
Net sales	25.2	23.4	Δ0.1	23.3	△7.3	41.1	Δ21.5	19.5
YoY	108%	115%	100%	112%	99%	104%	-	102%
Operating income	1.7	0.7	0.0	0.6	△4.7	Δ2.2	0.7	<b>△</b> 1.5
YoY	106%	108%	96%	108%	90%	97%	_	98%

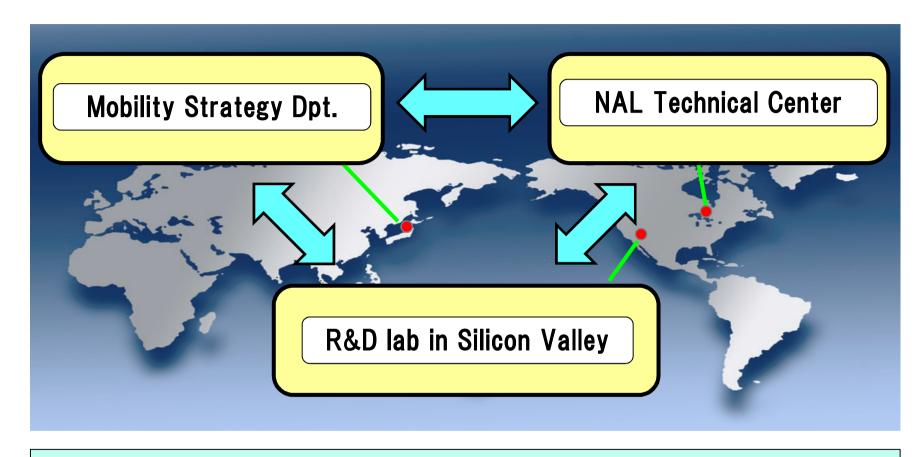
## **Kollo** II – (5) Non-consolidated Statements of Income (Compared to the previous fiscal year)

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								(+ billion)
	FY 201 (Actua (16/4~	1)	FY 20 (Foreca (17/4~	ıst)	Chan	ge	Operating income Increase in volume	1.7 5.3
Net sales	297.7	100.0	323.0	100.0	25.2	108.5	<ul><li>Cost down in materials</li><li>Reinforcement of R&amp;D etc.</li></ul>	0.4 Δ2.6
Cost of sales	247.9	83.3	269.4	83.4	21.4		R&D for autonomous driving technology	Δ1.9
Gross profit	49.8	16.7	53.6	16.6	3.7	107.5	Development of new products - Allowance for labor reformation	Δ0.7 J Δ1.4
Selling, general and administrative expenses	20.5	6.9	22.6	7.0	2.0		[Increase in operatint income	1.7]
Operating income	29.2	9.8	31.0	9.6	1.7	105.9	Non-operating income and loss	
Non-operating income and loss	16.4	5.5	17.0	5.3	0.5		(increase in dividends in affiliated companies)	0.5
Recurring profit	45.7	15.4	48.0	14.9	2.2	105.0	Increase in recurring profit	2.2
Extraordinary gains and losses	Δ3.4	-	Δ0.3	_	3.1		Extraordinary gains and losses  Loss related to the Act on Prohibition to	3.1
Income before income taxes	42.3	14.2	47.7	14.8	5.3	112.7	Private Monopolization and Maintenance of Fair Trade in FY 2017	3.3
Net income	31.1	10.4	34.0	10.5	2.8	109.3	[Increase in net income	2.8]

#### Koilo

#### [Toward Mobility Changes in the future]



- ① Formulate global mobility strategies
- ② R&D for autonomous driving and next-generation lighting
- 3 Researching cutting-edge technologies, cooperating with universities and start-up companies (Next-generation sensors, AI/IoT, and new traffic systems etc.)



### $\mathbb{I}$ — (6) Statements of Income by Segments before Consolidation Adjustments

(6/9)

(Compared to the previous fiscal year)

FY 2018 (Forecast) (17/4~18/3)

(¥ billion)

	Overseas (15 companies)									
	Americas	Europe	China	Asia	KI Group	Total				
Net sales	177.7	31.7	209.3	87.8	8.0	514.5				
Operating income	17.7	3.5	12.2	8.2	1.7	43.3				
Ratio	10.0%	11.0%	5.8%	9.3%	21.3%	8.4%				

FY 2017 (Actual) (16/4~17/3)

	Overseas (15 companies)									
	Americas	Europe	China	Asia	KI Group	Total				
Net sales	177.9	32.0	213.4	89.0	9.3	521.8				
Operating income	20.1	3.8	13.2	8.2	2.4	48.0				
Ratio	11.3%	12.0%	6.2%	9.3%	26.4%	9.2%				

Change

		Overseas (15 companies)									
		Americas	Europe	China	Asia	KI Group	Total				
Net	: sales	△0.2	△0.3	△4.1	Δ1.2	Δ1.3	△7.3				
•	YoY	100%	99%	98%	99%	86%	99%				
Operat	ing income	△2.4	△0.3	Δ1.0	0.0	△0.7	△4.7				
`	YoY	88%	91%	92%	99%	69%	90%				
without	Net sales	8.1	2.5	3.6	4.2	Δ1.0	17.5				
Forex	Operating income	<b>△</b> 1.3	0.0	△0.6	0.3	△0.7	△2.3				



## **Kollo**II - (10) Statements of Income in Americas and Europe (Compared to the previous fiscal year)

			FY 2018 (Forecast) (17/4~18/3)	Change		without Forex		Remarks	
A m e	Net sales	177.9	177.7	Δ0.2	99.8	8.1	104.6	Operating income	Δ1.3
	Onevetina							Increase in volume	1.5
r i	Operating income	20.1	17.7	Δ2.4	88.0	Δ1.3	93.4		Δ1.7
c a		44.0	40.0					Development of new products	Δ1.3
s	Ratio	11.3	10.0					R&D for autonomous driving technology <ul> <li>Strengthen the structure of Quality Assurance</li> </ul>	∫∆0.4 e
	Al i	00.0	0 01.7	<b>A n n</b>	00.0	0.5	1001	and Purchasing Department etc.	Δ0.5
E	Net sales	32.0	31.7	$\Delta 0.3$	98.8	2.3	108.1	<b>▼</b> Expenses to starting-up NAL Brazil	Δ0.6
u r	Operating	3.8	3.5	Δ0,3	91.0	0.0	99.6	Operating income	0.0
o p e	income	5.0	0.0	Δ0.3	31.0	0.0	99.0		
	Dotio	12.0	11.0					Increase in volume	0.3
	Ratio	12.0	11.0					<ul><li>Price competition</li></ul>	Δ0.3



## **Kollo**II - (8) Statements of Income in China and Asia (Compared to the previous fiscal year)

		FY 2017 (Actual) (16/4~17/3)	FY 2018 (Forecast) (17/4~18/3)	Change		without Forex		Remarks	
С	Net sales	213.4	209.3	Δ4.1	98.1	3.6	101.7	Increase in volume Price competition	Δ0.6
h i n	Operating income	13.2	12.2	Δ1.0	91.7	Δ0.6	94.9		3.1
a	Ratio	6.2	5.8					(Shanghai ∆2.3, Guangzhou ∆0.6 and others) •Expenses to starting-up Hubei Koito	Δ3.1 Δ0.6
A	Net sales	89.0	87.8	Δ1.2	98.6	4.2	104.7	Increase involume	0.3
S	Operating income	8.2	8.2	0.0	98.8	0.3	104.7		0.2
a	Ratio	9.3	9.3					·Cost down in materials	0.1

#### **Kotto** II -(9) Capital Expenditures by Segment

		FY 2016	FY 2017	FY 2018 (	Forecast	)		
		[ 15/4 <b>~</b> ]	[16/4 <b>~</b> ]	[17/4 <b>~</b> ]			Change from FY 2017	
		16/3	17/3	18/3	Difference	Ratio	Remarks	
		Equipment	5.8	3.5	3.7	0.2	106	
J		Molds	5.3	4.9	3.9	Δ1.0	80	<ul><li>Decrease in in-house start-up</li></ul>
a		KMC	11.2	8.5	7.6	Δ0.9	89	
р	KOITO KYUSHU		2.5	3.2	3.2	0.0	100	
a	KC	KIHD and DITO ELECTRIC IND.	0.2	0.1	0.4	0.3	400	
n		Others	2.3	2.1	2.5	0.4	119	
		Subtotal	16.3	14.0	13.7	Δ0.3	98	
	Americas		9.0	12.0	8.4	Δ3.6	70	•NAL $\triangle$ 4.0 billion yen (10.1 $\rightarrow$ 6.1 billion yen)
	Europe		1.0	1.1	1.7	0.6	155	Brazil +1.1 billion yen (0.9 → 2.0 billion yen)
	China		8.8	7.1	10.0	2.9	141	•Shanghai +2.1 billion yen (2.5 → 4.6 billion yen)
	Asia		6.0	5.8	5.8	0.0	100	
	Subtotal		24.9	26.2	25.9	Δ0.3	99	
	Total		41.3	40.2	39.6	Δ0.6	99	
	Depreciation		31.6	31.7	32.6	0.9	103	
(KMC		9.1	9.7	9.2	$\Delta 0.5$	95	)	