

# Financial Results for FY 2018 (Year Ending March 31, 2018)

May 10, 2018 (Thu.)
KOITO MANUFACTURING CO., LTD.



### [Disclaimer with Respect to Forward-looking Statements]

This presentation contains forward-looking statements concerning KOITO MANUFACTURING CO., LTD. and its consolidated subsidiaries' future plans, strategies and performance. These forward-looking statements are not historical facts; rather they represent assumptions and beliefs based on economic, financial and competitive data currently available.

Furthermore, they are subject to a number of risks and uncertainties including, but not limited to economic conditions, worldwide competition in the automotive industry, market trends, foreign currency exchange rates, tax rules, regulations and other factors.

Koito therefore wishes to caution readers that actual results may differ materially from our expectations.



## I . Financial Results for FY 2018 (Year Ending March 31, 2018)

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## **Korro** I - (1) Consolidated Net Sales (Compared to the previous fiscal year)

		FY 20	017	FY 20	018	Char	nge	Dd			
		(16/4~17/3)	% to total	(17/4~18/3)	% to total		YoY			Remarks	
KOITO MANUF	ACTURING (KMC)	297.7	29.2	339.9	32.1	42.1	114.2			omobile production volume 9.58 million vehicles 102%)	
Japan	KOITO Group	158.2		186.5		28.3	117.9	•LED ac		0.00 mmon vemoles 102%)	
	KI Group	41.5		43.5		2.0	104.8				
	Subtotal	199.7	19.6	230.1	21.8	30.3	115.2	The effect of Forex	Constant Forex (%)		
Overseas	Americas	177.9		178.9		0.9	100.5	3.8	98.4	•Decrease in automobile production volume (96%)	
	Europe	32.0		42.8		10.7	133.6	4.2	120.4	•Increase at Nissan	
	China	213.4		153.5		△59.8	72.0	6.2	69.0	<ul><li>Non-consolidation of SK*</li></ul>	
	Asia	89.0		104.4		15.3	117.3	6.7	109.7	•Increase at Toyota	
	KI Group	9.3		7.5		Δ1.7	81.3	0.3	78.0	•Decrease in railroad car equipment	
	Subtotal	521.8	51.2	487.3	46.1	△34.5	93.4	21.4	89.3		
	(without SK)	(379.0)		(407.9)		(28.8)	(107.6)	(18.1)	(102.8)		
	Total	1,019.4	100.0	1,057.4	100.0	38.0	103.7			<pre><forex> FY 2017 FY 2018</forex></pre>	
	Elimination	Δ178.0		Δ208.6		Δ30.6				US Dollar ¥108.7 ¥110.7	
C	onsolidated	841.4		848.8		7.4	100.9	21.4	98.3	Chinese Yuan ¥16.1 ¥16.8	
(1	without SK)	(698.6)		(769.4)		(70.7)	(110.1)	(18.1)	(107.5)		

<sup>\*\*</sup>As KOITO transferred all of the shares in Shanghai Koito Automotive Lamp Co., Ltd. (SK) in March, 2018, SK has been excluded from KOITO's scope of consolidation.

### **Kollo** I -(2) Consolidated Statements of Income

									(+ billion,	-
	FY 201 (Actua		FY 201 (Previous fo		FY 20 (Actu			Char	nge	
	(16/4~1		(17/4~1	•	(17/4~	· ·	from FY	2017	from For	recast
Net sales	841.4	100.0	840.0	100.0	848.8	100.0	7.4	100.9	8.8	101.1
(without SK)	(698.6)				(769.4)		(70.7)	(110.1)		
Cost of sales	694.0	82.5			692.2	81.6	Δ1.8			
Gross profit	147.3	17.5			156.6	18.4	9.2	106.3		
Selling, general and administrative expenses	54.8	6.5			52.8	6.2	Δ2.0			
Operating income	92.5	11.0	100.0	11.9	103.7	12.2	11.2	112.2	3.7	103.8
(without SK)	(85.7)				(100.4)		(14.6)	(117.1)		
Non-operating income and loss	2.8	0.3			4.1	0.5	1.3			
Recurring profit	95.3	11.3	104.0	12.4	107.9	12.7	12.6	113.2	3.9	103.8
Extraordinary gains and losses	∆3.7	_			15.7	1.9	19.4			
Income before income taxes	91.6	10.9			123.7	14.6	32.0	135.0		
Net income	56.6	6.7	74.0	8.8	83.3	9.8	26.7	147.1	9.3	112.7



### **Kollo** I -(3) Statements of Income by Regions before Consolidation Adjustments (Compared to the previous fiscal year)

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FY 2018 (17/4~18/3)

(¥ billion)

	КМС	Japa	n (14 compa	inies)	Overseas (1	companies)	Total	Elimin ation		lidate d
	KINIC	KOITO Group	KI Group	Subtotal	Subtotal	without SK	TOLAT	Elimination		without SK
Net sales	339.9	186.5	43.5	230.1	487.3	407.9	1,057.4	Δ208.6	848.8	769.4
Operating income	37.5	9.7	1.9	11.6	47.3	44.0	96.6	7.1	103.7	100.4
Ratio	11.1%	5.2%	4.4%	5.1%	9.7%	10.8%	9.1%		12.2%	13.1%

FY 2017 (16/4~17/3)

	КМС	Japa	n (14 compa	anies)	Overseas (1	companies)	Total	Elimin atio n		lidate d
	KINIC	KOITO Group	KI Group	Subtotal	Subtotal	without SK	Total	Elimination		without SK
Net sales	297.7	158.2	41.5	199.7	521.8	379.0	1,019.4	Δ178.0	841.4	698.6
Operating income	29.2	8.8	0.3	9.2	48.0	41.2	86.4	6.0	92.5	85.7
Ratio	9.8%	5.6%	0.8%	4.6%	9.2%	10.9%	8.5%		11.0%	12.3%

Change

	KMC	Japa	n (14 compa	inies)	Overseas (15	companies)	Total	Elimin atio n	Conso	lidate d
	KINIC	KOITO Group	KI Group	Subtotal	Subtotal	without SK	Total	Elimination		without SK
Net sales	42.1	28.3	2.0	30.3	△34.5	28.8	38.0	△30.6	7.4	70.7
YoY	114%	118%	105%	115%	93%	108%	104%		101%	110%
Operating income	8.3	0.8	1.5	2.4	△0.6	2.8	10.1	1.0	11.2	14.6
YoY	129%	110%	609%	127%	99%	107%	112%		112%	117%



### **Koilo** I – (4) Statements of Income by Segments before Consolidation Adjustments (Compared to the previous fiscal year)

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FY 2018 (17/4~18/3)

(¥ billion, ratio:%)

			Ove	erseas (15	compan	ies)	9	
	Americas	Europe	China	without SK	Asia	KI Group	Total	without SK
Net sales	178.9	42.8	153.5	74.1	104.4	7.5	487.3	407.9
Operating income	17.4	4.7	12.3	8.9	10.7	2.1	47.3	44.0
Ratio	9.8%	11.0%	8.0%	12.1%	10.3%	28.4%	9.7%	10.8%

### FY 2017 (16/4~17/3)

			Ove	erseas (15	compan	ies)		
	Americas	Europe	China	without SK	Asia	KI Group	Total	without SK
Net sales	177.9	32.0	213.4	70.5	89.0	9.3	521.8	379.0
Operating income	20.1	3.8	13.2	6.5	8.2	2.4	48.0	41.2
Ratio	11.3%	12.0%	6.2%	9.3%	9.3%	26.4%	9.2%	10.9%

#### Change

				Ove	erseas (15	compan	ies)		
		Americas	Europe	China		Asia	KI Group	Total	
			[-		without SK				without SK
Net	sales	0.9	10.7	△ 59.8	3.5	15.3	△1.7	△ 34.5	28.8
Y	<b>YoY</b>	101%	134%	72%	105%	117%	81%	93%	108%
Operati	ng income	△ 2.6	0.8	△0.9	2.4	2.4	△0.3	△ 0.6	2.8
Y	<b>YoY</b>	87%	123%	93%	137%	129%	87%	99%	107%
Constant	Net sales	△ 2.9	6.5	△ 66.1	0.4	8.6	△2.0	△ 55.9	10.7
Forex	Operating income	△ 3.1	0.4	Δ 1.4	2.0	1.6	△0.3	△ 2.9	0.6

(The effect of Forex: Operating income 2.3)

### **Kollo** I – (5) Consolidated Statements of Income (Compared to the previous fiscal year)

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							<u> </u>
	FY 20 (16/4~1		FY 20 (17/4~1		Chan	nge YoY	© Increase in operating income 11.2  •SK △ 3.4
Net sales (without SK)	841.4 (698.6)		848.8 (769.4)	100.0	7.4 (70.7)	100.9	•Increase in volume 20.1
Cost of sales	694.0		692.2		Δ1.8		• R&D and depreciation △ 7.6
Gross profit  Selling, general and administrative expenses	147.3 54.8		156.6 52.8	18.4	$\frac{9.2}{\Delta 2.0}$	106.3	(KMC Δ3.7, Americas Δ2.8 and others) •Others Δ0.2
Operating income			103.7	12.2	11.2	112.2	•The effect of Forex 2.3
(without SK)	(85.7)		(100.4)		(14.6)	<mark>(117.1)</mark>	
Non-operating income and loss	2.8	0.3	4.1	0.5	1.3		
Recurring profit	95.3	11.3	107.9	12.7	12.6	113.2	
Extraordinary gains and losses	<u>∆3.7</u>	_	15.7	1.9	19.4		
Income before income taxes	91.6	_	123.7	14.6	32.0		
Net income	56.6	6.7	83.3	9.8	26.7	147.1	

## **Kollo** I –(5) Consolidated Statements of Income (Compared to the previous fiscal year)

(¥ billion, ratio:%)

(6/9)

	FY 20	17	FY 20	18	Chan	ge	[Increase in operating income	11.2 ]
	(16/4~	17/3)	(17/4~1	<b>(8/3)</b>		YoY	ONon-operating income and loss	1.3
Net sales	841.4	100.0	848.8	100.0	7.4	100.9	·Equity in earnings of SK and others	
(without SK)	(698.6)		(769.4)		(70.7)	(110.1)		
Cost of sales	694.0	82.5	692.2	81.6	Δ1.8		[Increase in recurring profit	12.6
Gross profit	147.3	17.5	156.6	18.4	9.2	106.3	Olncrease or decrease in	
Selling, general and administrative expenses	54.8	6.5	52.8	6.2	Δ2.0		<u>extraordinary gains and loss</u>	<u> 19.4</u>
Operating income	92.5	11.0	103.7	12.2	11.2	112.2	•Gain on SK's capital	14.6
(without SK)	(85.7)		(100.4)		(14.6)	(117.1)	•Technical royalty from SK	3.2
Non-operating income and loss	2.8	0.3	4.1	0.5	1.3		Loss related to the Act on	
Recurring profit	95.3	11.3	107.9	12.7	12.6	113.2	Prohibition to Private Monopolization and Maintenance of Fair Trade	
Extraordinary gains and losses	Δ3.7	_	15.7	1.9	19.4		(FY2017: $\triangle 3.3 \rightarrow FY2018$ : $\triangle 1.6$ )	1.7 and others
Income before income taxes	91.6	10.9	123.7	14.6	32.0	135.0	[Increase in net income	26.7 ]
Net income	56.6	6.7	83.3	9.8	26.7	147.1	THE SACE III HE SHOOM	_ · · · /

## **Kollo** I – (6) Non-consolidated Statements of Income

	FY 201 (Actua		FY 20 (Previous fo		FY 201 (Actua			Cha	nge		
	(16/4~1		(17/4~1		(17/4~1		from FY	2017	from Forecast		
Net sales	297.7	100.0	339.0	100.0	339.9	100.0	42.1	114.2	0.9	100.3	
Cost of sales	247.9	83.3			279.3	82.2	31.4				
Gross profit	49.8	16.7			60.5	17.8	10.7	121.6			
Selling, general and administrative expenses	20.5	6.9			22.9	6.8	2.4				
Operating income	29.2	9.8	37.0	10.9	37.5	11.1	8.3	128.5	0.5	101.6	
Non-operating income and loss	16.4	5.5			18.1	5.4	1.7				
Recurring profit	45.7	15.4	55.0	16.2	55.7	16.4	10.0	122.0	0.7	101.4	
Extraordinary gains and losses	∆3.4	_			24.3	7.2	27.7				
Income before income taxes	42.3	14.2			80.1	23.6	37.8	189.4			
Net income	31.1	10.4	56.0	16.5	62.2	18.3	31.1	200.1	6.2	111.1	

**Kotto** I - (7) Non-consolidated Statements of Income (Compared to the previous fiscal year)

(¥ billion, ratio:%)

	FY 2017		FY 2018	Cha	nge		
	(16/4~17/	3)	(17/4~18/3)		YoY	Increase in operating income	8.3
Net sales	297.7 10	0.0	339.9 100.0	42.1	114.2	Increase in volume	11.3
Cost of sales	247.9 83	3.3	279.3 82.2	31.4			
Gross profit	49.8 16	5.7	60.5 17.8	10.7	121.6	<ul><li>Price competition (CD)</li></ul>	0.7
Selling, general and administrative expenses	20.5	3.9	22.9 6.8	2.4		Reinforcement of R&D and others	$\Delta 3.7$
Operating income	29.2	8.6	37.5 11.1	8.3	128.5		
Non-operating income and loss	16.4	5.5	18.1 5.4	1.7			
Recurring profit	45.7 15	5.4	55.7 16.4	10.0	122.0		
Extraordinary gains and losses	Δ3.4	-	24.3 7.2	27.7			
Income before income taxes	42.3 14	1.2	80.1 23.6	37.8	189.4		
Net income	31.1 10	),4	62.2 18.3	31.1	200.1		

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### **Kollo** I - (7) Non-consolidated Statements of Income (Compared to the previous fiscal year)

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	FY 20 (16/4~		FY 20 (17/4~1	. •	Chai	nge YoY	Increase in operating income  Non-operating income	8.3 ]
Net sales	297.7	100.0	339.9	100.0	42.1	114.2	(Increase in dividends and others)	1.7
Cost of sales	247.9	83.3	279.3	82.2	31.4		[ Increase in recurring profit	10.0 ]
Gross profit	49.8	16.7	60.5	17.8	10.7	121.6	© Extraordinary gains and losses	<u>27.7</u>
Selling, general and administrative expenses	20.5	6.9	22.9	6.8	2.4		•Gain on SK's capital	22.3
Operating income	29.2	9.8	37.5	11.1	8.3	128.5	•Technical royalty from SK	3.2
Non-operating income and loss	16.4	5.5	18.1	5.4	1.7		Loss related to the Act on	
Recurring profit	45.7	15.4	55.7	16.4	10.0	122.0	Prohibition to Private Monopolization and Maintenance of fair trade	
Extraordinary gains and losses	∆3.4	_	24.3	7.2	27.7		$(FY2017 \Delta 3.3 \rightarrow FY2018 \Delta 1.6)$	1.7 and others
Income before income taxes	42.3	14.2	80.1	23.6	37.8	189.4	[ Increase in net income	31.1 ]
Net income	31.1	10.4	62.2	18.3	31.1	200.1		



# II. Forecast for FY 2019 (Year ending March 31, 2019)

## **Kotto** II – (1) Assumption of Global Automobile Production Volume

(million vehicles)

	FY 2017	YoY	FY 2018	YoY	FY 2019	YoY
Japan	9.36	102%	9.58	102%	9.50	99%
North America	18.26	101%	17.56	96%	17.70	101%
Europe	16.99	102%	17.29	102%	17.40	101%
China	28.70	115%	28.99	101%	29.20	101%
Thailand	1.92	101%	2.01	105%	2.05	102%
Indonesia	1.18	114%	1.21	103%	1.27	105%
India	4.60	110%	4.80	104%	4.94	103%
South America	2.76	100%	3.25	118%	3.52	108%
Others	7.80	96%	7.87	101%	7.82	99%
Total	91.57	106%	92.56	101%	93.40	101%

## **Kotto** II – (2) Consolidated Net Sales (Compared to the previous fiscal year)

(¥ billion, ratio:%)

		FY 2018 (A	(ctual)	FY 2019 (F	orecast)	Chan	ge			Damanka	
		(17/4~18/3)	% to total	(18/4~19/3)	% to total		YoY			Remarks	
KOITO MANUF (KMC)	FACTURING	339.9	32.1	356.0	34.8	16.0	104.7	Domestic automobile production volume (9.58 million $\rightarrow$ 9.50 million vehicles 99%)			
Japan	KOITO Group	186.5		199.4		12.8	106.9	9 • LED adoption			
	KI Group	43.5		44.6		1.0	102.4	•Increa	se in inf	formation devices	
	Subtotal	230.1	21.8	244.0	23.8	13.8	106.0	The effect of Forex	Constant Forex (%)		
Overseas	Americas	178.9		187.4		8.4	104.7	Δ 19.7	115.8	•Increase at Toyota and Honda	
	Europe	42.8		36.0		Δ 6.8	84.0	Δ 1.8	88.3	•Decrease at Nissan	
	China	153.5		92.4		Δ 61.1	60.2	<b>△</b> 4.5	63.1	•without SK* (constant Forex) 130.8%	
	Asia	104.4		101.3		Δ 3.1	97.0	Δ 7.1	103.8	Increase at Toyota and Honda	
	KI Group	7.5		7.2		Δ 0.3	94.9	Δ 0.3	99.4		
	Subtotal	487.3	46.1	424.3	41.4	△ 63.0	87.1	△ 33.5	93.9	(Constant Forex)	
(w	ithout SK*)	(407.9)				(16.3)	(104.0)		(112.2)	(49.9)	
	Total	1,057.4	100.0	1,024.3	100.0	△ 33.1	96.9			<pre><exchange rate=""> FY 2018 FY 2019</exchange></pre>	
E	limination	Δ 208.6		Δ 229.3		Δ 20.6			l	US Dollar ¥110.7 ¥100.0 Chinese Yuan ¥16.8 ¥16.0	
C	onsolidated	848.8		795.0		Δ 53.8	93.7	Δ 33.5		(Constant Forex) (Constant US Dollar / 1 yen>	
(v	vithout SK)	(769.4)				(25.5)	(103.3)		(107.7)	(59.1) Net sales : ¥4.0 billion Operating income: ¥0.4 billion	

※SK: Shanghai Koito Automotive Lamp Co., Ltd.

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## **Kotto** II – (3) Consolidated Statements of Income (Compared to the previous fiscal year)

	FY 20 (Actua (17/4~1	al)	FY 20 (Foreca (18/4~1	ast)	Change		<b>Operating income</b>	<u>Μισι, τατισ.» /</u> Δ5.7
Net sales	848.8	100.0	795.0	100.0	△ 53.8 93.7		Soberacing income	
(without SK)	(769.4)				(25.5)	(103.3)	·SK	$\Delta 3.3$
Cost of sales	692.2	81.6	651.4	81.9	Δ 40.8		·Increase in volume	13.3
Gross profit	156.6	18.4	143.6	18.1	Δ 13.0	91.7	(Net sales at constant Forex +59.1)	10.0
Selling, general and administrative expenses	52.8	6.2	45.6	5.7	Δ 7.2			
Operating income	103.7	12.2	98.0	12.3	△ 5.7	94.4	·Price competition	Δ2.6
(without SK)	(100.4)				<b>(</b> ∆2.4)	(97.6)	·R&D and depreciation	Δ9.7
Non-operating income and loss	4.1	0.5	2.0	0.3	Δ 2.1		(KMC $\Delta$ 4.9, Americas $\Delta$ 2.6, China $\Delta$ 1.3	and others)
Recurring profit	107.9	12.7	100.0	12.6	△ 7.9	92.6	·The effect of Forex	Δ3.4
Extraordinary gains and losses	15.7	1.9	Δ 0.6	1	Δ 16.3		THE CHECK OF LAIGY	<b>4.0.7</b>
Income before income taxes	123.7	14.6	99.4	12.5	Δ 24.3	80.3		
Net income	83.3	9.8	66.0	8.3	Δ 17.3	79.1		

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## **Kollo** II – (3) Consolidated Statements of Income (Compared to the previous fiscal year)

	FY 20 (Actua (17/4~1	al)	FY 20 (Foreca (18/4~1	ast)	Change		_	Million, ratio:%	
Net sales	848.8	100.0	795.0	100.0	△ 53.8 93.7		Decrease in operating income	Δ5.7]	
(without SK)	(769.4)				(25.5)	(103.3)	<u> </u>	Δ2.1	
Cost of sales	692.2	81.6	651.4	81.9	Δ 40.8		·SK's Non-operating income and loss	Δ1.4	
Gross profit	156.6	18.4	143.6	18.1	Δ 13.0	91.7	(FY 2018) •Equity in earnings of SK (FY 2018)	Δ0.7	
Selling, general and administrative expenses	52.8	6.2	45.6	5.7	Δ 7.2				
Operating income	103.7	12.2	98.0	12.3	△ 5.7	94.4	[Decrease in recurring profit	△7.9 】	
(without SK)	(100.4)				(∆2.4)	(97.6)	©Extraordinary gains and losses	Δ16.3	
Non-operating income and loss	4.1	0.5	2.0	0.3	Δ 2.1		SEXUACIONALLY GAINS AND 105565	<u> </u>	
Recurring profit	107.9	12.7	100.0	12.6	△ 7.9	92.6	·Gain on SK's capital (FY 2018)	Δ14.6	
Extraordinary gains and losses	15.7	1.9	Δ 0.6	_	Δ 16.3		·Technical royalty from SK (FY 2018)	△3.2	
Income before income taxes	123.7	14.6	99.4	12.5	Δ 24.3	80.3	Decrease in net income $\Delta$ 17.3		
Net income	83.3	9.8	66.0	8.3	Δ 17.3	79.1			



### II – (4) Statements of Income by Regions before Consolidation Adjustments (Compared to the previous fiscal year)

(4/9)

FY 2019 (Forecast) (18/4~19/3)

(¥ billion)

	KMC	Japan (14 companies)			Overseas (15	companies)	Total	Flimination	Conso <mark>lidate d</mark>	
		KOITO Group	KI Group	Subtotal	Subtotal	without SK	Total	Elimination		without SK
Net sales	356.0	199.4	44.6	244.0	424.3	424.3	1,024.3	Δ 229.3	795.0	795.0
Operating income	36.0	8.4	1.8	10.2	44.3	44.3	90.5	7.5	98.0	98.0
Ratio	10.1%	4.2%	4.0%	4.2%	10.4%	10.4%	8.8%	-	12.3%	12.3%

FY 2018 (Actual) (17/4~18/3)

	KMC	Japan (14 companies)			Overseas (1	companies)	Total	Elimination	Conso <mark>lidate d</mark>	
	KWO	KOITO Group	KI Group	Subtotal	Subtotal	without SK	TOLAT	Elimination		without SK
Net sales	339.9	186.5	43.5	230.1	487.3	407.9	1,057.4	Δ 208.6	848.8	769.4
Operating income	37.5	9.7	1.9	11.6	47.3	44.0	96.6	7.1	103.7	100.4
Ratio	11.1%	5.2%	4.4%	5.1%	9.7%	10.8%	9.1%	_	12.2%	13.1%

Change

		KMC	Jap	<mark>an (14 compa</mark>	nies)	Overseas (15	companies)	Total	Elimination	Conso <u>lidated</u>	
	, n		KOITO Group	KI Group	Subtotal	Subtotal	without SK	lotai	Elimination		without SK
Net	t sales	16.0	12.8	1.0	13.8	Δ 63.0	16.3	Δ 33.1	Δ 20.6	△ 53.8	25.5
,	YoY	105%	107%	102%	106%	87%	104%	97%	1	94%	103%
Operati	ing income	Δ 1.5	Δ 1.3	Δ 0.1	△ 1.4	Δ 3.0	0.2	Δ 6.1	0.3	△ 5.7	△ 2.4
,	YoY	96%	86%	95%	87%	93%	101%	94%	I	94%	98%
Constant	Net sales	16.0	12.8	1.0	13.8	△ 29.4	49.9	Δ 33.1	Δ 20.6	Δ 20.2	59.1
Forex	Operating income	∆ 1.5	Δ 1.3	Δ 0.1	∆ 1.4	0.3	3.6	Δ 6.1	0.3	△ 2.3	0.8

# **Kotto** II – (5) Non-consolidated Statements of Income (Compared to the previous fiscal year)

(5/9)

	FY 20 (Actua (17/4~1	al)	FY 20 (Forec (18/4~	ast)	Change		<b>©</b> Operating income	Δ1.5	
Net sales	339.9	100.0	356.0	100.0	16.0	104.7	Operating modific	71.0	
Cost of sales	279.3	82.2	294.4	82.7	15.0		Increase in volume	3.6	
Gross profit	60.5	17.8	61.6	17.3	1.0	101.7	. Drice competition	۸ ۸ ۵	
Selling, general and administrative expenses	22.9	6.8	25.6	7.2	2.6		Price competition	Δ0.2	
Operating income	37.5	11.1	36.0	10.1	Δ 1.5	95.7	Reinforcement of R&D and others	∆4.9	
Non-operating income and loss	18.1	5.4	16.0	4.5	Δ 2.1		(R&D for autonomous driving technology an development of new products)	d	
Recurring profit	55.7	16.4	52.0	14.6	Δ 3.7	93.2			
Extraordinary gains and losses	24.3	7.2	Δ 0.7	_	Δ 25.0				
Income before income taxes	80.1	23.6	51.3	14.4	Δ 28.8	64.0			
Net income	62.2	18.3	37.0	10.4	Δ 25.2	59.5			

## **Kotto** II – (5) Non-consolidated Statements of Income (Compared to the previous fiscal year)

(¥ billion, ratio:%)

(5/9)

	FY 20 (Actua (17/4~1	al)	FY 20 (Foreca (18/4~	ast)	Chan	ge		
Net sales	339.9	100.0	356.0	100.0	16.0	104.7	[Decrease in operating income	Δ1.5 ]
Cost of sales	279.3	82.2	294.4	82.7	15.0		<b>◎Non-operating income and loss</b>	Δ2.1
Gross profit	60.5	17.8	61.6	17.3	1.0	101.7	SK's dividends (FY 2018)	Δ2.2
Selling, general and administrative expenses	22.9	6.8	25.6	7.2	2.6		Decrease in recurring profit	Δ3.7 ]
Operating income	37.5	11.1	36.0	10.1	Δ 1.5	95.7	©Extraordinary gains and losses	Δ25.0
Non-operating income and loss	18.1	5.4	16.0	4.5	Δ 2.1		Gain on SK's capital (FY 2018)	Δ22.3
Recurring profit	55.7	16.4	52.0	14.6	Δ 3.7	93.2	•Technical royalty from SK (FY 2018)	Δ3.2
Extraordinary gains and losses	24.3	7.2	Δ 0.7	-	Δ 25.0		[Decrease in net income	Δ25.2 ]
Income before income taxes	80.1	23.6	51.3	14.4	Δ 28.8	64.0		
Net income	62.2	18.3	37.0	10.4	Δ 25.2	59.5		



### **Kollo** II – (6) Statements of Income by Segments before Consolidation Adjustments (Compared to the previous fiscal year)

(6/9)

FY 2019 (Forecast) (18/4~19/3)

(¥ billion)

		Overseas (15 companies)											
	Americas	Europe	China		Asia	KI Group	KI Group Total						
				without SK				without SK					
Net sales	187.4	36.0	92.4	92.4	101.3	7.2	424.3	424.3					
Operating income	18.7	3.5	10.4	10.4	10.4	1.3	44.3	44.3					
Ratio	10.0%	9.7%	11.3%	11.3%	10.3%	18.1%	10.4%	10.4%					

FY 2018 (Actual) (17/4~18/3)

		C						
	Americas	Europe	China		Asia	KI Group	Total	
				without SK				without SK
Net sales	178.9	42.8	153.5	74.1	104.4	7.5	487.3	407.9
Operating income	17.4	4.7	12.3	8.9	10.7	2.1	47.3	44.0
Ratio	9.8%	11.0%	8.0%	12.1%	10.3%	28.3%	9.7%	10.8%

Change

Onlango										
		Americas	Europe	China		Asia KI Group To		Total	otal	
					without SK				without SK	
Net	sales	8.4	△ 6.8	△ 61.1	18.2	△ 3.1	△ 0.3	△ 63.0	16.3	
Y	YoY	105%	84%	60%	125%	97%	95%	87%	104%	
Operatir	ng income	1.2	Δ 1.2	Δ 1.9	1.4	Δ 0.3	Δ 0.8	△ 3.0	0.2	
Y	oY	107%	74%	84%	116%	97%	60%	93%	101%	
Constant	Net sales	28.2	△ 5.0	△ 56.6	22.8	4.0	0.0	△ 29.4	49.9	
Forex	Operating income	3.2	Δ 1.0	Δ 1.4	1.9	0.3	△ 0.7	0.3	3.6	

(7/9)

# **Kollo** II – (7) Statements of Income in Americas and Europe (Compared to the previous fiscal year)

		FY 2018 (Actual) (17/4~18/3)	FY 2019 (Forecast) (18/4~19/3)	Change		Constant Forex		Remarks	
A m	Net sales	178.9	187.4	8.4	104.7	28.2	115.8	Operating income	3.2
e r i c	Operating income	17.4	18.7	1.2	106.9	3.2	118.5	<ul><li>Increase in volume</li><li>Price competition</li></ul>	5.9 Δ0.1
a s	Ratio	9.8	10.0					R&D and depreciation Expenses to starting-up NAL Brasil	Δ1.6
E	Net sales	42.8	36.0	Δ 6.8	84.0	Δ 5.0	88.3		Δ1.0
u r o	Operating income	4.7	3.5	Δ 1.2	74.1	Δ 1.0	78.0	<b>◎</b> Operating income •Decrease in volume	Δ1.0 Δ0.6
е	Ratio	11.0	9.7					Price competition	Δ0.4

## **Kotto** II — (8) Statements of Income in China and Asia (Compared to the previous fiscal year)

(8/9)

		FY 2018 (Actual) (17/4~18/3)	FY 2019 (Forecast) (18/4~19/3)	Change		Constant Forex		Remarks	
	Net sales	153.5	92.4	Δ 61.1	60.2	Δ 56.6	63.1	<b>O</b> Operating income	Δ1.4
C	(without SK)	(74.1)		(18.2)	(124.7)	(22.8)	(130.8)	SK	Δ3.3
h	Operating income	12.3	10.4	Δ 1.9	84.5	Δ 1.4	88.4	without SK	1.9
i n	(without SK)	(8.9)		(1.4)	(115.9)	(1.9)	(121.2)	Increase in volume	5.1
a	Ratio	8.0	11.3					Price competition	Δ1.9
	(without SK)	(12.1)						•Expenses to starting-up new products	Δ1.3
A	Net sales	104.4	101.3	Δ 3.1	97.0	4.0	103.8	<b>O</b> Operating income	0.3
s i	Operating income	10.7	10.4	Δ 0.3	97.0	0.3	103.1	Increase in volume	0.8
a	Ratio	10.3	10.3					Price competition	Δ0.5

### **Korro** II -(9) Capital Expenditures by Segment

			_				(+ billion, radio.//)	
		FY 2017	FY 2018	FY 2019 (F	orecast)			
		[16/4 <b>~</b> ]	[ 17/4 <b>~</b> ]	<b>[ 18/4~</b> ]	/4~		Change from FY 2018	
		17/3	18/3	19/3	Difference	Ratio	Remarks	
	Equipment	3.5	3.6	9.5	5.9	264	•Equipment renewal, and integration and	
	Molds	4.9	4.5	3.8	<b>△</b> 0.7	84	introduction of production lines	
a	KMC	8.5	8.1	13.3	5.2	164		
р	KOITO KYUSHU	3.2	3.3	5.4	2.1	164	<ul><li>Increase in in-house start-up</li></ul>	
a	KIHD AND KOITO ELECTRIC IND.	0.1	0.2	0.3	0.1	150		
n	Others	2.1	2.4	6.0	3.6	250	•Aoitec +3.5 billion yen (0.9 → 4.4 billion yen)	
	Subtotal	14.0	14.1	25.0	10.9	177		
	Americas	12.0	5.8	16.0	10.2	276	•NAL Brasil +4.8 billion yen (0.1 → 4.9 billion yen)	
	Europe	1.1	1.9	1.8	Δ 0.1	95	・NAL Mexico +3.1 billion yen (0.3 → 3.4 billion yen)	
	China	7.1	5.8	9.8	4.0	169	•Hubei +3.6 billion yen (1.3 → 4.9 billion yen)	
	Asia	5.8	6.2	8.9	2.7	144	•Indonesia +3.1 billion yen (0.8 → 3.9 billion yen)	
	Subtotal	26.2	19.7	36.5	16.8	185		
	Total	40.2	33.8	61.5	27.7	182		
(	Order amount)	(40.2)	(52.6)	(66.8)	(14.2)	(127)		
	Depreciation	31.7	32.2	32.4	0.2	101		
	(KMC	9.7	9.1	9.0	Δ 0.1	99	)	
	(SK	1.7	0.9	0.0	Δ 0.9	_	)	