

### Financial Results for The 1<sup>st</sup> Half of FY 2019 (Year Ending March 31, 2019)

November 7, 2018 (Wed.) KOITO MANUFACTURING CO., LTD.



#### [Disclaimer with Respect to Forward-looking Statements]

This presentation contains forward-looking statements concerning KOITO MANUFACTURING CO., LTD. and its consolidated subsidiaries' future plans, strategies and performance. These forward-looking statements are not historical facts; rather they represent assumptions and beliefs based on economic, financial and competitive data currently available.

Furthermore, they are subject to a number of risks and uncertainties including, but not limited to economic conditions, worldwide competition in the automotive industry, market trends, foreign currency exchange rates, tax rules, regulations and other factors.

Koito therefore wishes to caution readers that actual results may differ from our expectations.



### I . Financial Results for The 1<sup>st</sup> Half of FY 2019 (Year Ending March 31, 2019)

#### (1/9)

### **Korro** I - (1) Consolidated Net Sales (Compared to the previous fiscal year)

(¥ billion, ratio:%)

		FY 2018	1 <sup>st</sup> half	FY 2019	1 <sup>st</sup> half	Char	nge				
		(17/4~17/9)	% to total	(18/4~18/9)	% to total		YoY			Remarks	
KOIT MAN (KM)	UFACTURING	161.7	29.7	171.3	34.4	9.6	106.0			omobile production volume illion vehicles 99%)	
Japa	NOITO Group	87.7		92.2		4.5	105.1	·LED a	doption		
	KI Group	17.8		17.6		Δ0.2	98.7				
	Subtotal	105.6	19.4	109.8	22.1	4.2	104.1	The effect of Forex	Constant Forex (%)		
Overse	Americas	87.4		88.9		1.5	101.8			Increase at Toyota	
	Europe	20.5		19.3		Δ1.2	94.1	0.5	91.4	Decrease at Nissan	
	China	115.7		46.9		Δ68.7	40.6	0.4	40.2	Non-consolidation of SK*	
	Asia	49.8		56.6		6.8	113.7	Δ 0.3	114.4	Increase at Toyota & Honda	
	KI Group	3.9		4.5		0.6	115.7	0.0	114.6	•Increase in railroad car equipment	
	Subtotal	277.4	50.9	216.5	43.5	Δ60.9	78.0	Δ 0.3	78.1		
	(without SK)	(198.0)				(18.4)	(109.3)		(109.5)		
	Total	544.7	100.0	497.7	100.0	△47.0	91.4			FY 2018 FY 2019	
	Elimination	Δ 99.1		Δ 105.1		Δ6.0				US Dollar ¥111.3 ¥110.7	
	Consolidated	445.6		392.6		△53.0	88.1	Δ 0.3	88.2	Chinese Yuan ¥16.5 ¥16.7	
	(without SK)	(366.2)				(26.3)	(107.2)		(107.3)		

\*As KOITO transferred all of the shares in Shanghai Koito Automotive Lamp Co., Ltd. (SK) in March, 2018, SK has been excluded from KOITO's scope of consolidation.



### I - (2) Consolidated Statements of Income (Compared to the previous fiscal year)

(2/9)

							( # billion, ratio:%				
	FY 2018 1	st half	FY 2019 1 (Previous fo		FY 2019 1	st half		Chai	nge		
	(17/4~	17/9)	(18/4~	18/9)	(18/4~	18/9)	Yo	<b>′</b>	from Forecast		
Net sales	445.6	100	387.0	100	392.6	100	∆53.0	88.1	5.6	101.4	
(without SK)	(366.2)						(26.3)	(107.2)			
Cost of sales	365.8	82.1			323.3	82.4	△42.4				
Gross profit	79.8	17.9			69.2	17.6	Δ10.6	86.7			
Selling, general and administrative expenses	30.1	6.8			22.7	5.8	Δ7.4				
Operating income	49.6	11.1	46.0	11.9	46.5	11.8	∆3.1	93.6	0.5	101.1	
(without SK)	(46.3)						(0.1)	(100.3)			
Non-operating income and loss	2.6	0.6			2.3	0.6	Δ0.2				
Recurring profit	52.3	11.7	48.0	12.4	48.8	12.4	△3.4	93.4	0.8	101.8	
Extraordinary gains or losses	Δ1.9	_			Δ0.5		1.4				
Income before income taxes	50.3	11.3			48.2	12.3	Δ2.0	95.9			
Net income	29.1	6.5	32.0	8.3	33.1	8.4	3.9	113.7	1.1	103.6	



# I — (3) Statements of Income by Regions before Consolidation Adjustments (Compared to the previous fiscal year)

(3/9)

FY 2019 1<sup>st</sup> half (18/4~18/9)

(¥ billion, ratio:%)

	KMC	Japan (14 companies)			Overseas (1	5 companies)	Total	Elimination	Consolidated	
		KOITO Group	KI Group	Subtotal	Subtotal	without SK	IOCAI	Lillillacion		without SK
Net sales	171.3	92.2	17.6	109.8	216.5	216.5	497.7	Δ105.1	392.6	392.6
Operating income	19.1	3.5	Δ0.1	3.3	19.6	19.6	42.1	4.3	46.5	46.5
Ratio	11.2%	3.9%	_	3.1%	9.1%	9.1%	8.5%		11.8%	11.8%

#### FY 2018 1<sup>st</sup> half (17/4~17/9)

		Japan	(14 com	panies)	Overseas (1	5 companies)	Total	Elimination	Consol <u>idated</u>	
		KOITO Group	KI Group	Subtotal	Subtotal	without SK	IOCAI	Limination		without SK
Net sales	161.7	87.7	17.8	105.6	277.4	198.0	544.7	△99.1	445.6	366.2
Operating income	19.3	4.6	Δ0.2	4.3	23.0	19.7	46.8	2.8	49.6	46.3
Ratio	12.0%	5.2%	_	4.1%	8.3%	10.0%	8.6%		11.1%	12.7%

#### Change

	КМС	Japan	ı (14 com	panies)	Overseas (1	companies)	Total	Elimination	Consol idated	
	KWO	KOITO Group	KI Group	Subtotal	Subtotal	without SK	Iotai	Lillilliacion		without SK
Net sales	9.6	4.5	Δ0.2	4.2	△60.9	18.4	△47.0	Δ6.0	△53.0	26.3
YoY	106%	105%	99%	104%	78%	109%	91%		88%	107%
Operating income	Δ0.2	Δ1.0	0.0	△0.9	△3.4	△0.1	△4.7	1.5	△3.1	0.1
YoY	99%	78%		78%	85%	99%	90%		94%	100%



# I — (4) Statements of Income by Segments before Consolidation Adjustments (Compared to the previous fiscal year)

(4/9)

FY 2019 1<sup>st</sup> half (18/4~18/9)

(¥ billion, ratio:%)

		Overseas (15 companies)												
	Americas	Europe	China	without SK	without SK Asia		Total	without SK						
Net sales	88.9	19.3	46.9	46.9	56.6	4.5	216.5	216.5						
Operating income	5.2	1.3	5.9	5.9	5.9	1.0	19.6	19.6						
Ratio	5.9%	7.0%	12.8%	12.8%	10.6%	22.4%	9.1%	9.1%						

FY 2018 1<sup>st</sup> half (17/4~17/9)

			Oversea	s (15 con	npanies)			
	Americas	Europe	China	without SK	Asia	KI Group	Total	without SK
Net sales	87.4	20.5	115.7	36.3	49.8	3.9	277.4	198.0
Operating income	7.7	1.8	7.6	4.3	4.7	1.1	23.0	19.7
Ratio	8.9%	8.9%	6.6%	11.9%	9.4%	28.4%	8.3%	10.0%

#### Change

		Overseas (15 companies)													
		Americas Europe China without SK		without SK	Asia	KI Group	Total	without SK							
Net	sales	1.5	Δ1.2	△68.7	10.6	6.8	0.6	△60.9	18.4						
Y	οY	102%	94%	41%	129%	114%	116%	78%	109%						
Operatin	g income	△2.5	△0.4	△1.6	1.6	1.2	0.0	△3.4	△0.1						
Y	οY	67%	74%	78%	139%	127%	91%	85%	99%						
Constant	Net sales	2.6	△1.7	<b>△</b> 69.2	10.2	7.1	0.5	△60.6	18.7						
Forex	Operating income	△2.6	△0.5	△1.7	1.6	1.2	△0.1	△3.7	△0.4						

(The effect of Forex: Operating income 0.2)



### I - (5) Consolidated Statements of Income (Compared to the previous fiscal year)

(5/9)

	FY 2018 1 (17/4~		FY 2019 1 (18/4~		Change 3/9)		Decrease in operating income	Δ3.1
Net sales	445.6	100	392.6	100	Δ53.0		<ul><li>Non-consolidation of SK</li></ul>	$\Delta 3.3$
(without SK)	(366.2)				(26.3)	(107.2)	•Increase in volume	6.4
Cost of sales	365.8		323.3		∆42.4		Thorease in volume	۳.٦
Gross profit	79.8	17.9	69.2	17.6	Δ10.6	86.7	<ul><li>Price competition</li></ul>	<b>△</b> 5.1
Selling, general and administrative expenses	30.1	6.8	22.7	5.8	△7.4		<ul><li>Cost down in materials</li></ul>	3.5
Operating income (without SK)	49.6 (46.3)	11.1	46.5	11.8	∆3.1 (0.1)	93.6	R&D in advanced technologies	Δ 1.1
Non-operating income and loss	2.6	0.6	2.3	0.6	Δ0.2		<ul> <li>Development of new products</li> <li>Expenses to starting-up NAL Brasil</li> </ul>	Δ 1.8 Δ 1.1
Recurring profit	52.3	11.7	48.8	12.4	∆3.4	93.4	• Others	Δ 0.9
Extraordinary gains or losses	Δ1.9	_	Δ0.5	_	1.4		•The effect of Forex	0.2
Income before income taxes	50.3	11.3	48.2	12.3	Δ2.0	95.9	THE GHEEL OF FUICA	۷.۲
Net income	29.1	6.5	33.1	8.4	3.9	113.7		



### I - (5) Consolidated Statements of Income (Compared to the previous fiscal year)

(6/9)

			FY 2019 (18/4~		l Char	nge	[Decrease in operating income	Δ 3.1 ]
Net sales (without SK)	445.6 (366.2)	100	392.6	100	Δ53.0 (26.3)		© Non-operating income	Δ 0.2
Cost of sales Gross profit	365.8 79.8		323.3 69.2	82.4 17.6	Δ42.4 Δ10.6	86.7	Decrease in recurring profit	Δ 3.4 ]
Selling, general and administrative expenses  Operating income	30.1 49.6	6.8	22.7 46.5	5.8 11.8	Δ7.4 Δ3.1	93.6	© Extraordinary gains or losses	1.4
(without SK)	(46.3)	18 000000000000000000000000000000000000		ENGINEERING PRODUCTION	(0.1)	(100.3)	•FY 2018 KMC' loss related to the Act on	1.5
Non-operating income and loss	2.6	0.6	2.3	0.6	Δ0.2		Prohibition to Private Monopolization and maintenance of Fair Trade	
Recurring profit	52.3	11.7	48.8	12.4	△3.4	93.4	·KIHD's loss on valuation of inventories	$\Delta$ 0.2
Extraordinary gains or losses	Δ1.9	_	Δ0.5	_	1.4		<b>.</b>	
Income before income taxes	50.3	11.3	48.2	12.3	Δ2.0	95.9	(Increase in net income	3.9
Net income	29.1	6.5	33.1	8.4	3.9	113.7		



### I - (6) Non-consolidated Statements of Income (Compared to the previous fiscal year)

(7/9)

	•		•				-		( # Dillion,	rau0./0/
	FY 2018 1	st half	FY 2019 1 (Previous fo		FY 2019 1	st half		Cha	nge	
	(17/4~	17/9)	(18/4~	18/9)	(18/4~	18/9)	Yo	Υ	from Forecast	
Net sales	161.7	100	173.0	100	171.3	100	9.6	106.0	Δ1.6	99.0
Cost of sales	131.4	81.3			140.4	82.0	9.0			
Gross profit	30.2	18.7			30.8	18.0	0.6	102.0		
Selling, general and administrative expenses	10.9	6.7			11.7	6.9	0.8			
Operating income	19.3	12.0	18.5	10.7	19.1	11.2	Δ0.2	98.6	0.6	103.3
Non-operating income and loss	12.6	7.8			11.7	6.8	Δ0.9			
Recurring profit	32.0	19.8	29.0	16.8	30.8	18.0	Δ1.1	96.3	1.8	106.3
Extraordinary gains or losses	Δ1.8	_			Δ0.2	_	1.6			
Income before income taxes	30.1	18.6			30.5	17.8	0.4	101.4		
Net income	22.3	13.8	21.0	12.1	23.2	13.6	0.9	104.2	2.2	110.9

#### **Kollo** I - (7) Non-consolidated Statements of Income (Compared to the previous fiscal year)

(8/9)

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			FY 2019 (18/4~		Cha	nge	O Decrease in operating income	Δ0.2
Net sales	161.7	100	171.3	171.3 100		106.0	•Increase in volume	2.1
Cost of sales	131.4	81.3	140.4	82.0	9.0			
Gross profit	30.2	18.7	30.8	18.0	0.6	102.0	<ul><li>Price competition</li></ul>	Δ0.8
Selling, general and administrative expenses	10.9	6.7	11.7	6.9	0.8		•Cost down in materials	0.9
Operating income	19.3	12.0	19.1	11.2	Δ0.2	98.6	R&D in advanced technologies	Δ1.0
Non-operating income and loss	12.6	7.8	11.7	6.8	Δ0.9		Development of new products	Δ0.6
Recurring profit	32.0	19.8	30.8	18.0	Δ1.1	96.3	•Others	Δ0.9
Extraordinary gains or losses	Δ1.8		Δ0.2	_	1.6		_	_
Income before income taxes	30.1	18.6	30.5	17.8	0.4	101.4	Decrease in operating income	Δ0.2]
Net income	22.3	13.8	23.2	13.6	0.9	104.2		

#### **Kollo** I - (7) Non-consolidated Statements of Income (Compared to the previous fiscal year)

(9/9)

			FY 2019 1 (18/4~		Change		<b>7</b> D
Net sales	161.7	100	171.3	100	9.6	106.0	【Decrease in operating income $\Delta 0.2$ 】
Cost of sales	131.4	81.3	140.4	82.0	9.0		
Gross profit	30.2	18.7	30.8	18.0	0.6	102.0	(Decrease in dividends and others) $\Delta 0.9$
Selling, general and administrative expenses	10.9	6.7	11.7	6.9	0.8		【Decrease in recurring profit △1.1】
Operating income	19.3	12.0	19.1	11.2	Δ0.2	98.6	
Non-operating income and loss	12.6	7.8	11.7	6.8	Δ0.9		© Extraordinary gains and losses 1.6  •FY 2018 KMC' loss related to the Act on 1.5
Recurring profit	32.0	19.8	30.8	18.0	Δ1.1	96.3	Prohibition to Private Monopolization
Extraordinary gains or losses	Δ1.8	_	Δ0.2	_	1.6		and maintenance of Fair Trade
Income before income taxes	30.1	18.6	30.5	17.8	0.4	101.4	【Increase in net income 0.9】
Net income	22.3	13.8	23.2	13.6	0.9	104.2	



### II. Forecast for FY 2019 (Year ending March 31, 2019)

### **Korro** II - (1) Assumption of Global Automobile Production Volume

(million vehicles)

	FY 2017	   FY 2018				EV 2010 .		
	F1 2017	F1 2016	YoY	1 <sup>st</sup> half	2 <sup>nd</sup> half	FY 2019	YoY	Change of 1 <sup>st</sup> and 2 <sup>nd</sup> half
Japan	9.36	9.67	103%	4.55	5.03	9.58	99%	111%
North America	18.26	17.42	95%	8.82	8.81	17.63	101%	100%
Europe	16.99	17.29	102%	8.22	9.22	17.44	101%	112%
China	28.70	28.96	101%	13.43	15.80	29.23	101%	118%
Thailand	1.92	2.03	106%	1.05	1.08	2.13	105%	103%
Indonesia	1.18	1.24	105%	0.65	0.65	1.30	105%	100%
India	4.60	4.90	107%	2.66	2.65	5.31	108%	100%
South America	2.76	3.30	120%	1.76	1.74	3.50	106%	99%
Others	7.80	7.67	98%	3.77	3.71	7.48	98%	98%
Total	91.57	92.48	101%	44.91	48.69	93.60	101%	108%

### **Kotto** II – (2) Consolidated Net Sales (Compared to the first half of FY 2019)

		FY 2019 1 <sup>s</sup> (Actua		FY 2019 2 <sup>'</sup> (Foreca		Char	ige				Remarks		
		(18/4~18/9)	% to total	(18/10~19/3)	% to total		Change of 1 <sup>st</sup> and 2 <sup>nd</sup> half				i Gillai no		
KOITO MANUF (KMC)	ACTURING	171.3	34.4	189.6	35.2	18.3	110.7	- Dollie Stic	automobile	•	n volume hicles 111%)		
Japan	KOITO Group	92.2		104.5		12.2	113.3		ion → 5.03	million ve	nicies IIIa)		
	KI Group	17.6		27.8		10.2	158.1						
	Subtotal	109.8	22.1	132.4	24.6	22.5	120.5	The effect of Forex	Constant Forex	Constant Forex (%)			
Overseas	Americas	88.9		95.8		6.8	107.6	Δ 5.2	12.0	113.6	•Increase at Honda and Nissan		
	Europe	19.3		16.6		Δ 2.6	86.1	Δ 1.3	Δ 1.3	92.8	•Decrease at Toyota		
	China	46.9		49.5		2.5	105.4	Δ 3.6	6.1	113.2	Increase at Toyota and Mazda		
	Asia	56.6		50.8		Δ 5.7	89.8	Δ 3.2	Δ 2.5	95.5	•Decrease in sales of molds		
	KI Group	4.5		3.1		Δ 1.3	70.1	Δ 0.2	Δ 1.1	75.2	•Decrease in sales at CHANGZHOU KOITO		
	Subtotal	216.5	43.5	215.9	40.2	Δ 0.5	99.8	Δ 13.7	13.2	106.1			
	Total	497.7	100.0	538.0	100.0	40.3	108.1				<pre><exchange rate=""> FY 2019 FY 2019</exchange></pre>		
E	limination	Δ 105.1		Δ 121.6		Δ 16.5					US Dollar ¥110.7 ¥105.0 Chinese Yuan ¥ 16.7 ¥ 15.5		
Co	onsolidated	392.6		416.3		23.7	106.1	Δ 13.7	37.5		<pre><annual 1="" dollar="" per="" sensitivity="" us="" yen=""> Net sales: ¥4.0 billion Operating income: ¥0.4 billion</annual></pre>		

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#### **Kollo** II – (3) Consolidated Statements of Income (Compared to the first half of FY 2019)

	FY 2019 1° (Actua (18/4~	1)	FY 2019 2" (Foreca (18/10~	st)	Change		<b>⊚</b> Operating income	4.9
Net sales (Constant Forex)	392.6	100.0	416.3 (430.1)	100.0			·Increase in volume	12.3
Cost of sales	323.3	82.4	341.0	81.9	17.6		(Net sales at constant Forex +37.5)	
Gross profit	69.2	17.6	75.3	18.1	6.1	108.9	·Price competition	Δ 0.8
Selling, General and administrative expenses	22.7	5.8	23.8	5.7	1.1		·Cost down in materials	Δ 1.1
Operating income	46.5	11.8	51.4	12.4	4.9	110.7	(Including increase in the market price	Δ 1.2)
(Constant Forex)			(52.9)		(6.4)	(113.9)	·R&D in advanced technologies	Δ 0.6
Non-operating income and loss	2.3	0.6	0.6	0.2	Δ 1.7		·Development of new products	Δ 1.9
Recurring profit	48.8	12.4	52.1	12.5	3.2	106.7	<ul> <li>Capacity increase cost</li> <li>(Start-up and expansion at overseas plants)</li> </ul>	Δ 0.6
Extraordinary gains or losses	Δ 0.5		Δ 0.2	-	0.3		Others	Δ 1.0
Income before income taxes	48.2	12.3	51.9	12.5	3.6	107.6	·The effect of Forex	Δ 1.4
Net income	33.1	8.4	35.8	8.6	2.6	108.1		

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#### **Kollo** II – (3) Consolidated Statements of Income (Compared to the first half of FY 2019)

			(‡ Dillion, ratio:%						
	FY 2019 1 <sup>s</sup> (Actua	ıl)	FY 2019 2" (Foreca (18/10~	st)	Change  23.7 106.1		<b>7.</b>	403	
Net sales	392.6	100.0	416.3	100.0			[Increase in operating income	4.9	
(Constant Forex)			(430.1)		(37.5)	(109.6)	<b>◎Non-operating income and loss</b>		
Cost of sales	323.3	82.4	341.0	81.9	17.6		(Decrease in foreign exchange gains)	Δ1.7	
Gross profit	69.2	17.6	75.3	18.1	6.1	108.9	[Increase in recurring profit	3.2 ]	
Selling, General and administrative expenses	22.7	5.8	23.8	5.7	1.1		Inicidase in recurring profit	0.2	
Operating income	46.5	11.8	51.4	12.4	4.9	110.7	©Extraordinary gains or losses	0.3	
(Constant Forex)			(52.9)		(6.4)	(113.9)	【Increase in net income	2.6 ]	
Non-operating income and loss	2.3	0.6	0.6	0.2	Δ 1.7		Lincrease in het income	2.0 ]	
Recurring profit	48.8	12.4	52.1	12.5	3.2	106.7			
Extraordinary gains or losses	Δ 0.5	_	Δ 0.2	-	0.3				
Income before income taxes	48.2	12.3	51.9	12.5	3.6	107.6			
Net income	33.1	8.4	35.8	8.6	2.6	108.1			

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#### **Kollo** II – (4) Non-consolidated Statements of Income (Compared to the first half of FY 2019)

	FY 2019 1° (Actua	l)	FY 2019 2' (Foreca (18/10~	st)	Change		<b>©</b> Operating income	Δ0.2	
Net sales	171.3	100.0	189.6	100.0	18.3	110.7	Soberacing income		
Cost of sales	140.4	82.0	157.6	83.1	17.1		Increase in volume	3.3	
Gross profit	30.8	18.0	32.0	16.9	1.1	103.6	Price competition	Δ0.6	
Selling, general and administrative expenses	11.7	6.9	13.1	6.9	1.3		Cost down in materials	$\Delta 0.6$	
Operating income	19.1	11.2	18.8	10.0	Δ 0.2	98.8	(Including increase in the market price	Δ0.7)	
Non-operating income and loss	11.7	6.8	5.2	2.8	Δ 6.4		•R&D in advanced technologies	Δ0.6	
Recurring profit	30.8	18.0	24.1	12.7	Δ 6.6	78.4	Development of new products	Δ0.6	
Extraordinary gains or losses	Δ 0.2	1	Δ 0.2	1	0.0		•Others	Δ1.1	
Income before income taxes	30.5	17.8	23.9	12.6	Δ 6.6	78.2			
Net income	23.2	13.6	18.7	9.9	△ 4.5	80.3			

#### **Korlo** II – (4) Non-consolidated Statements of Income (Compared to the first half of FY 2019)

(4/12)

	FY 2019 1 <sup>s</sup> (Actua (18/4~	l)	FY 2019 2" (Foreca (18/10~	st)	Change		<b>7</b> 0					
Net sales	171.3	100.0	189.6	100.0	18.3	110.7	Decrease in operating income	Δ0.2 ]				
Cost of sales	140.4	82.0	157.6	83.1	17.1		Non-operating income and loss	A C 4				
Gross profit	30.8	18.0	32.0	16.9	1.1	103.6	(Decrease in interest income and dividend)	Δ6.4				
Selling, general and administrative expenses	11.7	6.9	13.1	6.9	1.3		Decrease in recurring profit	∆6.6 ]				
Operating income	19.1	11.2	18.8	10.0	Δ 0.2	98.8	©Extraordinary gains or losses	0.0				
Non-operating income and loss	11.7	6.8	5.2	2.8	Δ 6.4							
Recurring profit	30.8	18.0	24.1	12.7	Δ 6.6	78.4	_					
Extraordinary gains or losses	Δ 0.2	_	Δ 0.2	_	0.0		[Decrease in net income	<b>△4.5</b> 】				
Income before income taxes	30.5	17.8	23.9	12.6	Δ 6.6	78.2						
Net income	23.2	13.6	18.7	9.9	<b>△ 4.5</b>	80.3						

### **Kollo** II – (5) Consolidated Net Sales (Compared to the previous fiscal year)

(¥ billion, ratio:%)

		FY 201 (Actua		FY 201 (Foreca		Chang	ge				D 1	
		(17/4~18/3)	% to total	(18/4~19/3)	% to total		YoY				Remarks	
	КМС	339.9	32.1	361.0	34.9	21.0	106.2			-	oroduction volume illion 99%)	
Japan	KOITO Group	186.5		196.8		10.2	105.5	·LED a			·	
	KI Group	43.5		45.5		1.9	104.5	4.5 •Increase in information system, railroad equipment				
	Subtotal	230.1	21.8	242.3	23.4	12.1	105.3	The effect of Forex	Constant Forex	Constsnt Forex (%)		
Overseas	Americas	178.9		184.8		5.8	103.3	Δ 6.3	12.2	106.8	•Increase at Honda	
	Europe	42.8		36.0		Δ 6.8	84.0	Δ 1.2	Δ 5.6	86.9	•Decrease at Nissan	
	China	153.5		96.5		Δ 57.0	62.8	Δ 4.6	Δ 52.4	65.8	without SK: +27.0 billion yen, 137%	
	Asia	104.4		107.5		3.0	103.0	Δ 5.0	8.1	107.8	•Increase at Toyota and Honda	
	KI Group	7.5		7.7		0.1	101.5	Δ 0.2	0.3	105.2		
	Subtotal	487.3	46.1	432.5	41.7	△ 54.8	88.7	△ 17.5	△ 37.2	92.3		
	(without SK <sup>*</sup> )	(407.9)				(24.5)	(106.0)		(42.1)	(110.3)		
	Total	1,057.4	100.0	1,035.8	100.0	Δ 21.6	97.9		Δ 4.1		<pre><exchange rate=""> FY 2018 FY 2019</exchange></pre>	
[	Elimination	Δ208.6		Δ226.8		Δ 18.1					US Dollar ¥110.7 ¥107.9 Chinese Yuan ¥ 16.8 ¥ 16.1	
С	onsolidated	848.8		809.0		Δ 39.8	95.3	Δ 17.5	Δ 22.2	97.4	<pre><annual 1="" dollar="" per="" sensitivity="" us="" yen=""></annual></pre>	
(v	vithout SK)	(769.4)				(39.5)	(105.1)		(57.1)	(107.4)	Net sales: ¥4.0 billion Operating income: ¥0.4 billion	

**XSK:** Shanghai Koito Automotive Lamp Co., Ltd.

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## **Kollo** II – (6) Consolidated Statements of Income (Compared to the previous fiscal year)

	FY 20 (Actua (17/4~	ıl)	FY 20 (Foreca (18/4~	ıst)	Change		©Operating income	Δ5.7
Net sales (without SK)	848.8 (769.4)		809.0	100.0	△ 39.8 (39.5)		(SK (Net sales △79.4) without SK	△ 3.3 ) <b>△2.4</b>
Cost of sales	692.2	81.6	664.4	82.1	Δ 27.8		·Increase in volume (Net sales at constant Forex +57.1)	14.0
Gross profit	156.6	18.4	144.6	17.9	Δ 12.0	92.3	·Price competition	Δ11.0
Selling, general and administrative expenses	52.8	6.2	46.6	5.8	Δ 6.2		·Cost down in materials	5.9
Operating income	103.7	12.2	98.0	12.1	△ 5.7	94.4	(Including increase in the market price	<b>△4.2</b> )
(without SK)	(100.4)				<b>(</b> △2.4)	(97.6)	·R&D in advanced technologies	Δ2.2
Non-operating income and loss	4.1	0.5	3.0	0.4	Δ 1.1		Development of new products	△5.7
Recurring profit	107.9	12.7	101.0	12.5	Δ 6.9	93.6	<ul> <li>Capacity increase cost         (Start-up and expansion at overseas plants)     </li> </ul>	Δ2.5
Extraordinary gains or losses	15.7	1.9	Δ 0.8	1	Δ 16.5		Others	0.4
Income before income taxes	123.7	14.6	100.2	12.4	Δ 23.5	81.0	·The effect of Forex	Δ1.3
Net income	83.3	9.8	69.0	8.5	Δ 14.3	82.7		

(6/12)

## **Kollo** II – (6) Consolidated Statements of Income (Compared to the previous fiscal year)

	FY 20 (Actua (17/4~	ıl)	FY 2019 (Forecast) (18/4~19/3)		Chan	ge	_	on, ratio:%/
Net sales (without SK)	848.8 (769.4)		809.0	100.0	△ 39.8 (39.5)		Decrease in operating income	Δ5.7 】 <u>Δ1.1</u>
Cost of sales Gross profit	692.2 156.6	81.6 18.4		82.1 17.9	Δ 27.8 Δ 12.0	92.3	(FY 2018) •Equity in earnings of SK (FY 2018)	∆1.4 △0.7
Selling, general and administrative expenses	52.8	6.2	46.6	5.8	Δ 6.2		Decrease in recurring profit  ©Extraordinary gains or losses	Δ6.9 ] Δ16.5
Operating income  (without SK)	103.7 (100.4)		98.0	12.1	$\triangle$ 5.7 ( $\triangle$ 2.4)		·Gain on SK's capital (FY 2018)	Δ14.6 Δ 3.3
Non-operating income and loss  Recurring profit	4.1	0.5	3.0	0.4 12.5	△ 1.1	93.6	[Decrease in net income	Δ14.3 ]
Extraordinary gains or losses	15.7	1.9	Δ 0.8	12.0	△ 16.5	<b>00.0</b>		
Income before income taxes  Net income	123.7 83.3	14.6 9.8		12.4 8.5	△ 23.5 △ 14.3			

#### **II** − (7) Statements of income of Japan and Overseas

before Consolidation Adjustments

(Compared to the previous fiscal year)

FY 2019 (Forecast) (18/4~19/3)

Kollo

(¥ billion)

(7/12)

KMC		Japa	an (14 comp	anies)	Overseas (1	5companies)	Total	Elimination	Conso <u>lidated</u>	
	KIVIO	KOITO Group	KI Group	Subtotal	Subtotal	without SK	TOLAT	Elimination		without SK
Net sales	361.0	196.8	45.5	242.3	432.5	432.5	1,035.8	Δ 226.8	809.0	809.0
Operating income	38.0	8.0	2.6	10.6	41.8	41.8	90.4	7.6	98.0	98.0
Ratio	10.5%	4.1%	5.7%	4.4%	9.7%	9.7%	8.7%	_	12.1%	12.1%

FY 2018 (Actual) (17/4~18/3)

KMC		Japa	an (14 comp	anies)	Overseas (1	5companies)	Total	Flimination	Conso <u>lidated</u>	
	KIVIC	KOITO Group	KI Group	Subtotal	Subtotal	without SK	Total	Elimination		without SK
Net sales	339.9	186.5	43.5	230.1	487.3	407.9	1,057.4	Δ 208.6	848.8	769.4
Operating income	37.5	9.7	1.9	11.6	47.3	44.0	96.6	7.1	103.7	100.4
Ratio	11.1%	5.2%	4.4%	5.1%	9.7%	10.8%	9.1%	-	12.2%	13.1%

Change

			Japa	an (14 compa	anies)	Overseas (1	5companies)	Total	otal Elimination Consolida		
		KMC	KOITO Group	KI Group	Subtotal	Subtotal	without SK	TOLAT	Elimination		without SK
Ne	t sales	21.0	10.2	1.9	12.1	△ 54.8	24.5	Δ 21.6	Δ 18.1	△ 39.8	39.5
	YoY	106%	105%	104%	105%	89%	106%	98%	ı	95%	105%
Operat	ing income	0.4	Δ 1.7	0.7	Δ 1.0	<b>△</b> 5.5	Δ 2.2	Δ 6.2	0.4	△ 5.7	△ 2.4
	YoY	101%	82%	137%	91%	88%	95%	94%	-	94%	98%
Constant	Net sales	21.0	10.2	1.9	12.1	△ 37.2	42.1	Δ 21.6	Δ 18.1	Δ 22.2	57.1
Forex	Operating income	0.4	Δ 1.7	0.7	Δ 1.0	<b>△</b> 4.2	Δ 0.8	Δ 6.2	0.4	△ 4.4	Δ1.1

Koilo

### II – (8) Non-consolidated Statements of Income(Compared to the previous fiscal year)

(8/12)

	FY 20 (Actua (17/4~	ı <b>l</b> )	FY 20 (Foreca (18/4~	ıst)	Change		<b>◎</b> Operating income	0.4
Net sales	339.9	100.0	361.0	100.0	21.0	106.2		4.4
Cost of sales	279.3	82.2	298.1	82.6	18.7		Increase in volume	4.4
Gross profit	60.5	17.8	62.9	17.4	2.3	103.8	<ul> <li>Price competition</li> </ul>	Δ2.2
Selling, general and administrative expenses	22.9	6.8	24.9	6.9	1.9		Cost down in materials	1.2
Operating income	37.5	11.1	38.0	10.5	0.4	101.1	(Including increase in market price	$\Delta 2.3$ )
Non-operating income and loss	18.1	5.4	17.0	4.7	Δ 1.1		R&D in advanced technologies	Δ1.9
Recurring profit	55.7	16.4	55.0	15.2	Δ 0.7	98.6		Δ1.5
Extraordinary gains or losses	24.3	7.2	Δ 0.5		Δ 24.8		•Others	0.4
Income before income taxes	80.1	23.6	54.5	15.1	Δ 25.6	68.0		
Net income	62.2	18.3	42.0	11.6	Δ 20.2	67.5		

#### II – (8) Non-consolidated Statements of Income (Compared to the previous fiscal year)

(8/12)

	FY 20 (Actua (17/4~	1)	FY 20 (Foreca (18/4~	ıst)	Chan	ge	【Increase in operating income 0.4】
Net sales	339.9	100.0	361.0	100.0	21.0	106.2	◎Non-operating income and loss
Cost of sales	279.3	82.2	298.1	82.6			(Decrease in interest income and dividend) $\Delta 1.1$
Gross profit	60.5	17.8	62.9	17.4	2.3	103.8	SK's dividends (FY 2018) Δ2.3
Selling, general and administrative expenses	22.9	6.8	24.9	6.9	1.9		[Decrease in recurring profit $\Delta 0.7$ ]
Operating income	37.5	11.1	38.0	10.5	0.4	101.1	©Extraordinary gains or losses Δ24.8
Non-operating income and loss	18.1	5.4	17.0	4.7	Δ 1.1		∙Gain on SK's capital (FY 2018) △22.3
Recurring profit	55.7	16.4	55.0	15.2	Δ 0.7	98.6	•Technical royalty from SK (FY 2018) △3.2
Extraordinary gains or losses	24.3	7.2	Δ 0.5	-	Δ 24.8		【Decrease in net income $\Delta 20.2$ 】
Income before income taxes	80.1	23.6	54.5	15.1	Δ 25.6	68.0	
Net income	62.2	18.3	42.0	11.6	Δ 20.2	67.5	

#### Korro

# II — (9) Statements of Overseas income before Consolidation Adjustments (Compared to the previous fiscal year)

(9/12)

FY 2019 (Forecast) (18/4~19/3)

(¥ billion)

	Overseas (15 companies)									
	<b>A</b>	F	Obin a		<b>A</b> a : a	KI Carre	Overseas			
	Americas	Europe	China	without SK	Asia KI Group			without SK		
Net sales	184.8	36.0	96.5	96.5	107.5	7.7	432.5	432.5		
Operating income	14.7	2.7	11.5	11.5	11.2	1.7	41.8	41.8		
Ratio	8.0%	7.5%	11.9%	11.9%	10.4%	22.1%	9.7%	9.7%		

FY 2018 (Actual) (17/4~18/3)

	Overseas (15 companies)									
	Amorio de La China		A a : a	VI O	Overseas					
	Americas	Europe	China	without SK	Asia KI Group			without SK		
Net sales	178.9	42.8	153.5	74.1	104.4	7.5	487.3	407.9		
Operating income	17.4	4.7	12.3	8.9	10.7	2.1	47.3	44.0		
Ratio	9.8%	11.0%	8.0%	12.1%	10.3%	28.3%	9.7%	10.8%		

Change

Onlango		Overseas (15 companies)									
		Americas	Europe	China	without SK	Asia	KI Group	Overseas	without SK		
Net	sales	5.8	Δ 6.8	△ 57.0	22.3	3.0	0.1	△ 54.8	24.5		
Y	oY	103%	84%	63%	130%	103%	102%	89%	106%		
Operati	ng income	△ 2.7	Δ 2.0	Δ 0.8	2.5	0.4	Δ 0.4	<b>△</b> 5.5	△ 2.2		
Y	oY	84%	57%	93%	128%	104%	79%	88%	95%		
Constant	Net sales	12.2	<b>△</b> 5.6	△ 52.4	27.0	8.1	0.3	△ 37.2	42.1		
Forex	Operating income	△ 2.4	Δ 1.9	Δ 0.3	3.0	8.0	Δ 0.3	△ 4.2	△ 0.8		

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## **Korro** II – (10) Statements of Income in Americas and Europe (Compared to the previous fiscal year)

		FY 2018 (Actual) (17/4~18/3)	FY 2019 (Forecast) (18/4~19/3)	Change		Constant Forex		Remarks	
A	Net sales	178.9	184.8	5.8	103.3	12.2	106.8	<b>◎</b> Operating income Increase in volume	<u>Δ2.4</u> 2.1
e r i c	Operating income	17.4	14.7	Δ 2.7	84.0	△ 2.4	86.2	<ul><li>Price competition</li><li>Cost down in materials</li></ul>	Δ3.1 2.3
a s	Ratio	9.8	8.0					R&D in advanced technologies Develoment of new products	Δ0.3 Δ1.5
E	Net sales	42.8	36.0	Δ 6.8	84.0	Δ 5.6	86.9	<ul> <li>Capacity increase cost         <ul> <li>(Start-up at NAL Brasil, and expansion at NA</li> </ul> </li> </ul>	
u r o p	Operating income	4.7	2.7	Δ 2.0	57.2	Δ 1.9	59.1	<ul> <li>Operating income</li> <li>Increase in volume</li> <li>Price competition</li> </ul>	Δ1.9 Δ0.8 Δ1.3
е	Ratio	11.0	7.5					•Cost down in materials •Develoment of new products	0.4 △0.2

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## **Kollo** II -(11) Statements of Income in China and Asia (Compared to the previous fiscal year)

		FY 2018 (Actual) (17/4~18/3)	FY 2019 (Forecast) (18/4~19/3)	Change		Constant Forex		Remarks	
	Net sales	153.5	96.5	Δ 57.0	62.8	Δ 52.4	65.8	Operating income	Δ0.3
C	(without SK)	(74.1)		(22.3)	(130.2)	(27.0)	(136.4)		△3.3)
h i	Operating income	12.3	11.5	Δ 0.8	93.4	Δ 0.3	97.5	without SK  Increase in volume	3.0 6.5
n '	(without SK)	(8.9)		(2.5)	(128.1)	(3.0)	(133.7)	<ul><li>Price competition</li><li>Cost down in materials</li></ul>	△2.9 0.7
a	Ratio	8.0	11.9					Development of new products Gapacity increase cost	Δ1.2
	(without SK)	(12.1)						(Expansion at FUZHOU KOITO)	Δ0.1
A	Net sales	104.4	107.5	3.0	103.0	8.1	107.8		0.8 2.0
s	Operating income	10.7	11.2	0.4	104.5	0.8	107.7	<ul><li>Price competition</li><li>Cost down in materials</li></ul>	Δ1.5 0.7
a	Ratio	10.3	10.4					<ul> <li>Development of new products</li> <li>Capacity increase cost</li> <li>(Expansion at INDONESIA KOITO)</li> </ul>	Δ0.2 Δ0.2

### **Korro** II - (12) Capital Expenditures by Segment

							<u> </u>
		FY 2017	FY 2018	FY 2019 (F	orecast)		
		<b>「16/4~</b> ]	<b>「17/4~</b> 〕	[18/4 <b>~</b> ]			Change from FY 2018
		17/3	18/3	19/3	Difference	Ratio	Remarks
	Equipment	3.5	3.6	7.5	3.9	208	•Equipment renewal, and integration and
	Molds	4.9	4.5	3.8	△0.7	84	introduction of production lines -Increase in developing capabilities
a	KMC	8.5	8.1	11.3	3.2	140	
р	KOITO KYUSHU	3.2	3.3	5.7	2.4	173	•Increase in in-house start-up
a	KIHD and KOITO ELECTRIC IND.	0.1	0.2	0.3	0.1	150	
	Others	2.1	2.4	6.1	3.7	254	•Aoitec +3.5 billion yen (0.9→4.4 billion yen)
	Subtotal	14.0	14.1	23.4	9.3	166	
	Americas	12.0	5.8	16.6	10.8	286	•NAL Brasil +4.5 billion yen (0.1→4.6 billion yen)
	Europe	1.1	1.9	1.8	△0.1	95	•NAL Mexico +3.1 billion yen (0.3→3.4 billion yen)
	China	7.1	5.8	8.7	2.9	150	•Hubei Koito +3.3 billion yen (1.3→4.6 billion yen)
	Asia	5.8	6.2	9.7	3.5	156	•INDONESIA KOITO +3.0 billion yen (0.8→3.8 billion yen)
	Subtotal	26.2	19.7	36.8	17.1	187	
	Total	40.2	33.8	60.3	26.5	178	
(	Order amount)	(40.2)	(52.6)	(70.1)	(17.5)	(133)	
<u>-</u>	Depreciation	31.7	32.2	32.4	0.2	101	
	(KMC	9.7	9.1	8.5	$\Delta 0.6$	93	)
	(SK	1.7	0.9	0.0	△0.9	_	)