

PRESS RELEASE

KOITO MANUFACTURING CO., LTD.

Representative Director: Hiroshi Mihara, President

(Stock Code: 7276 First Section, TSE)

Inquiries: Atsushi Inoue, Managing Corporate Officer

General Affairs Dept.

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Announcement Regarding Changes of Representative Directors, Other Directors and Corporate Officers

KOITO MANUFACTURING CO., LTD. ("KOITO") announces that it schedules to change some of its Representative Directors, other Directors and Corporate Officers at the 121th Annual General Meeting of Shareholders scheduled to be held on June 29, 2021 and at the subsequent meeting of the Board of Directors, as follows:

1. Changes of Representative Directors

(1) Reasons for the Changes of Representative Directors

KOITO Group faces a challenging business climate. With this background, KOITO has decided to change some of its Representative Directors to strengthen the management system of the Company and its Group as a whole, and further improve its business achievement.

(2) Names and Positions of Representative Directors Subject to Change

(Newly Appointing) Name: Michiaki Kato

New position: President

(Newly Appointing) Name: Masami Uchiyama

New position: Executive Vice President

(Retiring) Name: Hiroshi Mihara

Former position: President

Note: Retiring President, Hiroshi Mihara is scheduled to be appointed to KOITO's Director and Senior

Adviser.

(Retiring) Name: Koichi Sakakibara

Former position: Executive Vice President

Note: Retiring Director, Koichi Sakakibara is scheduled to be appointed to KOITO's Standing Audit and Supervisory Board Member.

(3) Career History of Newly Appointing Representative Director

Name (date of birth)		Career history	Number of shares of the Company held (thousand shares)
Michiaki Kato (June 23, 1959)	April 1982 June 2005 June 2011 June 2012 June 2013 June 2017	Joined the Company Director Managing Director Managing Corporate Officer Director and Managing Corporate Officer Senior Managing Director (present position) Sales Headquarters International Operations Headquarters (present position)	12.2
Masami Uchiyama (May 12, 1959)	April 1983 June 2007 June 2011 June 2012 June 2017	Joined the Company Director Managing Director Director and Managing Corporate Officer Senior Managing Director (present position) Production Headquarters Shizuoka Plant Haibara Plant In charge of Logistics Department Safety Environment Department Production Control Department Electronics Products Production Department (present position)	6.4

(4) Scheduled Date of Appointment June 29, 2021

2. Changes of Representative Directors and Corporate Officers

(Scheduled Date of Appointment: June 29, 2021)

• Director Candidate to be Promoted

(current position: Director and Managing Corporate Officer)

• New Director Candidate

Director and Managing Corporate Officer Atsushi Inoue

(current position: Managing Corporate Officer)

· New Audit and Supervisory Board Member Candidate

Standing Audit and Supervisory Board Member Koichi Sakakibara

(current position: Executive Vice President)

• Retiring Audit and Supervisory Board Member

Standing Audit and Supervisory Board Member Yohei Kawaguchi

3. Changes in Corporate Officers (Scheduled Date of Appointment: June 29, 2021)

• Corporate Officer to be Promoted

Managing Corporate Officer

Takahito Otake

(current position: Corporate Officer)

(current position: Corporate Officer)

• Newly Appointing Corporate Officers

Corporate Officer Masayuki Otake (current position: General Manager, Corporate Planning

Department)

Corporate Officer Koji Shimakura (current position: General Manager, Toyota Design

Department)

• Retirering Corporate Officer

Managing Corporate Officer Kiyoshi Sato (planned to be appoint president of Aoitec Co., Ltd.)

4. Positions and Assignments of Each Directors and Corporate Officers (Scheduled Date of Appointment: June 29, 2021)

(1) Directors

Name	New Positions and Assignments	Current Positions and Assignments
Masahiro Otake	Chairman and CEO	Chairman and CEO
Michiaki Kato	President and COO	Senior Managing Director Sales Headquarters International Operations Headquarters
Kenji Arima	Executive Vice President Engineering Headquarters Sales Headquarters Mobility Strategy Department Research & Development Department	Executive Vice President Engineering Headquarters Mobility Strategy Department Research & Development Department Intellectual Property Department
Masami Uchiyama	Executive Vice President Production Headquarters Shizuoka Plant Haibara Plant General Affairs Department, Shizuoka Logistics Department Safety Environment Department Production Control Department Electronics Products Production Department	Senior Managing Director Production Headquarters Shizuoka Plant Haibara Plant Logistics Department Safety Environment Department Production Control Department Electronics Products Production Department
Hideharu Konagaya	Senior Managing Director Finance & Accounting Headquarters Purchasing Department	Senior Managing Director Finance & Accounting Headquarters Purchasing Department
Katsuyuki Kusakawa	Senior Managing Director Corporate Planning Department Compliance Department Personnel Department Cost Administration Department Engineering Department Engineering Headquarters Mobility Strategy Department	Senior Managing Director Corporate Planning Department Compliance Department Cost Administration Department Engineering Department Engineering Headquarters Mobility Strategy Department
Jun Toyota	Senior Managing Director International Operations Headquarters	Director and Managing Corporate Officer International Operations Headquarters
Takashi Ohtake	Director and Senior Adviser	Director and Senior Adviser
Hiroshi Mihara	Director and Senior Adviser	President and COO
Hideo Yamamoto	Director and Managing Corporate Officer General Affairs Department Public Relations Department Information System Department Internal Audit Department	Director and Managing Corporate Officer General Affairs Department Public Relations Department Information System Department Internal Audit Department
Takayuki Katsuda	Director and Managing Corporate Officer Engineering Headquarters Quality Assurance Department Project Management Department System Product Development Department Shizuoka 1st Design Department Toyota Design Department Mobility Strategy Department	Director and Managing Corporate Officer Engineering Headquarters Project Management Department System Product Development Department Shizuoka 1st Design Department Toyota Design Department Mobility Strategy Department

Name	New Positions and Assignments	Current Positions and Assignments
Atsushi Inoue	Director and Managing Corporate Officer	Managing Corporate Officer
	Corporate Planning Department	Corporate Planning Department
	General Affairs Department	General Affairs Department
	Public Relations Department	Public Relations Department
Haruya Uehara	Director	Director
	[Senior Advisor, Mitsubishi UFJ Trust	[Senior Advisor, Mitsubishi UFJ Trust
	and Banking Corporation]	and Banking Corporation]
Kingo Sakurai	Director	Director

(2) Corporate Officers

Name	New Positions and Assignments	Current Positions and Assignments
Masatoshi Yoneyama	Managing Corporate Officer	Managing Corporate Officer
	Production Headquarters	Production Headquarters
	Production Engineering Department	Fujikawa Tool Department
	Aircraft Equipment Division	Aircraft Equipment Division
	Managing Corporate Officer	
	Engineering Headquarters	Managing Corporate Officer
	1st Product Development Department	Engineering Headquarters
Toshiyuki Katsumata	2nd Product Development Department	1st Product Development Department
	Shizuoka 2nd Design Department	2nd Product Development Department
	Product Performance Confirmation	Shizuoka 2nd Design Department
	Department	China Tech Center Planning Office
	China Tech Center Planning Office	
	Managing Corporate Officer	Corporate Officer
	International Operations Headquarters	International Operations Headquarters
Kakuya Yamamoto	Administration Department - International	Administration Department - International
	Operations	Operations
	China Operations	China Operations
	Managing Corporate Officer	Corporate Officer
Eisuke Shibata	International Operations Headquarters	International Operations Headquarters
Lisuke Silibata	American Department - North American	American Department - North American
	Region	Region
	Managing Corporate Officer	Corporate Officer
Takahito Otake	Finance & Accounting Headquarters	Finance & Accounting Headquarters
	Accounting Division	Accounting Division
	Corporate Officer	Corporate Officer
Koichi Toyoda	Sales Headquarters	Sales Headquarters
	Toyota Branch	Toyota Branch
	Corporate Officer	Corporate Officer
	Production Headquarters	Production Headquarters
Mamoru Murakoshi	Sagara Plant	Sagara Plant
	Fujikawa Tool Department	Production Engineering Department
	Production Kaizen Division	Production Kaizen Division
	Corporate Officer	Corporate Officer
Masahiro Otake	Chairman, North American Lighting, Inc.	Chairman, North American Lighting, Inc.
	(NAL)	(NAL)
		Corporate Officer
	Corporate Officer	Engineering Headquarters
Yuji Higashi	Quality Assurance Department	Advanced Electronics Development
	C	Department
	2 22	Electronics Design & Development
TT' 1 1 ' O 1 ' '	Corporate Officer	Corporate Officer
Hideki Ochiai	President, THAI KOITO COMPANY	President, THAI KOITO COMPANY
	LIMITED (THAI KOITO)	LIMITED (THAI KOITO)
Magataka Chaii	Corporate Officer	Corporate Officer
Masataka Choji	President, Koito Czech s.r.o. (KCZ)	President, Koito Czech s.r.o. (KCZ)
Kohei Yamasaki	Corporate Officer	Corporate Officer
	Finance & Accounting Headquarters	Finance & Accounting Headquarters
	Financial Department	Financial Department
	Affiliated Companies Finance Division	Affiliated Companies Finance Division
	Corporate Officer	Corporate Officer
Kirk Gadberry	President, North American Lighting, Inc.	President, North American Lighting, Inc.
Tama Guadoniy	(NAL)	(NAL)

Name	New Positions and Assignments	Current Positions and Assignments
Kazuhiro Aoshima	Corporate Officer International Operations Headquarters ASEAN, South Asia & Africa Operations European Operations	Corporate Officer International Operations Headquarters ASEAN, South Asia & Africa Operations European Operations
Masayasu Ito	Corporate Officer Engineering Headquarters Intellectual Property Department Mobility Strategy Department Research & Development Department	Corporate Officer Engineering Headquarters Mobility Strategy Department Research & Development Department
Manabu Kobayashi	Corporate Officer President, North American Lighting Mexico, S.A. de C.V. (NAL Mexico)	Corporate Officer President, North American Lighting Mexico, S.A. de C.V. (NAL Mexico)
Masayuki Otake	Corporate Officer Corporate Planning Department	Corporate Planning Department
Koji Shimakura	Corporate Officer Engineering Headquarters Advanced Electronics Development Department Electronics Design & Development Toyota Design Department	Toyota Design Department