

Supplementary Explanatory Materials for Fiscal 2021 (Year Ended March 31, 2021)

May 14, 2021 (Fri.)
KOITO MANUFACTURING CO., LTD.



[Disclaimer with Respect to Forward-looking Statements]

This presentation contains forward-looking statements concerning KOITO MANUFACTURING CO., LTD. and its consolidated subsidiaries' future plans, strategies and performance. These forward-looking statements are not historical facts; rather they represent assumptions and beliefs based on economic, financial and competitive data currently available.

Furthermore, they are subject to a number of risks and uncertainties including, but not limited to economic conditions, worldwide competition in the automotive industry, market trends, foreign currency exchange rates, tax rules, regulations and other factors.

Koito therefore wishes to caution readers that actual results may differ from our expectations.





I. Financial Results for FY 2021 (Year Ended March 31, 2021)

(1/8)

Kollo I -(1) Consolidated Net Sales (Compared to the previous fiscal year)

(¥ billion, ratio:%)

		FY 20		FY 20		Char	nge			Damada	
		(19/4~20/3)	% to total	20/4~21/3)	% to total		YoY	Remarks			
KOIT MAN	O UFACTURING (KMC)	356.5	34.6	312.2	34.5	△44.3	87.6	Decrease in domestic automobile productio			
Jap	<mark>an</mark> KOITO Group	197.7		170.4		Δ27.3	86.2	volum	e (9.49 i	million→7.84 million 83%)	
	KOITO ELECTRIC, etc.	49.9		50.2		0.2	100.5				
	Subtotal	247.7	24.1	220.6	24.4	Δ27.1	89.1	The effect of Forex	Constant Forex (%)		
Overs	Americas	179.5		141.8		△37.6	79.0	△6.9	82.8		
	Europe	34.1		27.3		Δ6.8	80.1	0.3	79.2		
	China	99.5		109.7		10.2	110.3	0.4	109.8	Increase at Honda and Toyota	
	Asia	106.5		92.1		Δ14.4	86.5	Δ1.6	88.0		
	Others	5.0		0.9		Δ4.1	18.7	Δ0.1	20.0	·CHANGZHOU KOITO has been excluded from the scope of consolidation (20/8~)	
	Subtotal	424.8	41.3	371.9	41.1	△52.8	87.5	△7.9	89.4		
	Total	1,029.1	100.0	904.8	100.0	Δ124.2	87.9			<pre><forex></forex></pre>	
	Elimination	Δ 228.1		Δ 198.4		29.7				US Dollar ¥109.0 ¥105.9 Chinese Yuan ¥15.6 ¥15.7	
	Consolidated	800.9		706.3		△94.5	88.2	△7.9	89.2		

XAmericas: NAL, Mexico and Brazil Europe: KEL and KCZ China: Guangzhou, Hubei and Fuzhou Asia: Thai, Indonesia, Ta Yih, IJL and Malaysia Others: KPS and Changzhou

Koilo I -(2) Consolidated Statements of Income

									(∓ Dillion,	1400170 7	
	FY 20	20	FY 20 (Previous fo		FY 20	21	Change				
	(19/4~)	20/3)	(20/4~2	21/3)	(20/4~21/3)		Yo	1	from Forecast		
Net sales	800.9	100	697.0	100	706.3	100	△94.5	88.2	9.3	101.3	
(Constant Forex)							$(\Delta 86.6)$	(89.2)	(0.6)	(100.1)	
Cost of sales	672.8	84.0			609.1	86.2	Δ63.7				
Gross profit	128.0	16.0			97.2	13.8	Δ30.7	75.9			
Selling, general and administrative expenses	45.6	5.7			40.5	5.7	Δ5.0				
Operating income	82.4	10.3	54.0	7.7	56.7	8.0	Δ25.7	68.8	2.7	105.0	
Non-operating income and loss	2.8	0.3			4.4	0.6	1.5				
Recurring profit	85.2	10.6	57.0	8.2	61.1	8.7	Δ24.1	71.7	4.1	107.2	
Extraordinary gains and losses	Δ1.2	_			Δ1.6	_	Δ0.4				
Income before income taxes	84.0	10.5			59.4	8.4	Δ24.6	70.7			
Net income	58.0	7.2	35.0	5.0	37.6	5.3	Δ20.4	64.8	2.6	107.5	



Kollo I -(3) Statements of Income by Regions before Consolidation Adjustments (Compared to the previous fiscal year)

(3/8)

FY 2021 (20/4~21/3)

(¥ billion)

	KMC	Japan	(13 com	panies)	Overseas	Total	Elimination	Consolidate d	
	KIMIO	KOITO Group	KOITO FLECTRIC	Subtotal	(15 companies)	Total	Elimination	Consolidated	
Net sales	312.2	170.4	50.2	220.6	371.9	904.8	△198.4	706.3	
Operating income	21.1	4.6	5.0	9.7	19.7	50.5	6.1	56.7	
Ratio	6.8%	2.7%	10.1%	4.4%	5.3%	5.6%		8.0%	

FY 2020 (19/4~20/3)

	КМС	Japan	(14 com	panies)	Overseas	Total	Elimination	Con so lidat e d	
	KIMIO	KOITO Group	KOITO FLECTRIC	Subtotal	(15 companies)		Elimination	Consolidated	
Net sales	356.5	197.7	49.9	247.7	424.8	1,029.1	△228.1	800.9	
Operating income	25.5	7.4	3.5	11.0	38.0	74.6	7.7	82.4	
Ratio	7.2%	3.8%	7.2%	4.5%	9.0%	7.3%		10.3%	

Change

	КМС	Japan	(13 com	panies)	Overseas	Total	Elimination	Consolidate d
	KWIC	KOITO Group	KOITO FLECTRIC	Subtotal	(15 companies)	IOLAI	Elimination	Consolidated
Net sales	△44.3	Δ27.3	0.2	△27.1	△52.8	△124.2	29.7	△94.5
YoY	88%	86%	100%	89%	88%	88%		88%
Operating income	△4.4	△2.8	1.4	△1.3	△18.3	△24.0	△1.6	△25.7
YoY	83%	62%	142%	88%	52%	68%		69%



Kollo I – (4) Statements of Income by Segments before Consolidation Adjustments (Compared to the previous fiscal year)

(4/8)

FY 2021 (20/4~21/3)

(¥ billion, ratio:%)

		Ove	rseas (15	compan	ies)	
	Americas	Europe	China	Asia	Others	Total
Net sales	141.8	27.3	109.7	92.1	0.9	371.9
Operating income	△0.5	Δ1.2	14.8	6.6	0.0	19.7
Ratio			13.6%	7.2%	7.3%	5.3%

FY 2020 (19/4~20/3)

		Ove	rseas (1	compan	ies)	
	Americas	Europe	China	Asia	Others	Total
Net sales	179.5	34.1	99.5	106.5	5.0	424.8
Operating income	11.2	2.1	14.0	10.0	0.7	38.0
Ratio	6.3%	6.2%	14.1%	9.4%	14.0%	9.0%

Change

			Ove	o compan	ies)		
		Americas	Europe	China	Asia	Others	Total
Net	sales	△37.6	△6.8	10.2	△14.4	△4.1	△52.8
Y	οΥ	79%	80%	110%	86%	19%	88%
Operatin	g income	△11.7	△3.3	8.0	△3.3	△0.6	△18.3
Y	οΥ		<u> </u>	106%	66%	11%	52%
Constant	Net sales	△30.7	△7.1	9.8	△12.8	△4.0	△44.9
Forex	Operating income	△11.8	△3.4	0.7	△3.3	△0.6	△ 18.5

(Effect of Forex: Operating income 0.2)

Kollo I - (5) Consolidated Statements of Income (Compared to the previous fiscal year)

(¥ billion, ratio:%)

(5/8)

	FY 20		FY 2021 (20/4~21/3)		Change		O Operating income	Δ25.7
Net sales	800.9		706.3	100			Decrease in volume Price competition	$\Delta 28.4$ $\Delta 6.9$ \downarrow
(Constant Forex) Cost of sales	672.8	84.0	609.1	86.2	$\frac{(\Delta 86.6)}{\Delta 63.7}$	(89.2)	·Costdown in materials	$\begin{array}{c} 20.3 \\ 10.9 \end{array} \right) 4.0$
Gross profit Selling, general and	128.0		97.2	13.8	Δ30.7	75.9	·Cost reduction	6.1
Operating income	45.6 82.4	5.7 10.3	40.5 56.7	5.7 8.0	Δ5.0 Δ25.7	68.8	Development of new productsCapital expenditures for new orders	Δ1.8
Non-operating income and loss	2.8	0.4	4.4	0.6	1.5		and production improvement	$\triangle 2.6$ $\triangle 4.5$
Recurring profit Extraordinary gains	85.2 Δ1.2	10.6 -	61.1 Δ1.6	8.7	Δ24.1 Δ0.4	71.7	•R&D in advanced technologies	Δ0.1 <i>)</i>
Income before income taxes	84.0		59.4	8.4	Δ24.6	70.7	•Others	Δ3.1
Net income	58.0	7.2	37.6	5.3	Δ20.4	64.8	•Effect of Forex	0.2

Kollo I – (6) Non-consolidated Statements of Income

(6/8)

	FY 20	20	FY 202 (Previous for		FY 20	21	Change			
	(19/4~2	20/3)	$(20/4 \sim 21/3)$		(20/4~21/3)		YoY		from Forecast	
Net sales	356.5	100	313.0	100	312.2	100	△44.3	87.6	Δ0.7	99.7
Cost of sales	305.7	85.8			269.3	86.3	Δ36.3			
Gross profit	50.7	14.2			42.8	13.7	Δ7.9	84.3		
Selling, general and administrative expenses	25.1	7.1			21.6	6.9	Δ3.5			
Operating income	25.5	7.2	21.0	6.7	21.1	6.8	△4.4	82.7	0.1	100.7
Non-operating income and loss	21.1	5.9			17.0	5.5	Δ4.0			
Recurring profit	46.7	13.1	38.0	12.1	38.1	12.2	Δ8.5	81.7	0.1	100.5
Extraordinary gains and losses	4.2	1.2			0.5	0.2	Δ3.6			
Income before income taxes	50.9	14.3			38.7	12.4	Δ12.1	76.0		
Net income	41.6	11.7	37.0	11.8	38.0	12.2	Δ3.5	91.4	1.0	102.8

(7/8)

Kotto I - (7) Non-consolidated Statements of Income (Compared to the previous fiscal year)

	FY 20		FY 2021		Change		© Operating income	Δ4.4
	(19/4~)	(19/4~20/3) (20/4~2		21/3)	(3)		Decrease in volume	Δ12.0
Net sales	356.5	100	312.2	100	∆44.3	87.6	Decrease in volume	Δ12.0
Cost of sales	305.7	85.8	269.3	86.3	Δ36.3			`
Gross profit	50.7	14.2	42.8	13.7	Δ7.9	84.3	Price competition	Δ0.8 \ >3.3
Selling, general and administrative expenses	25.1	7.1	21.6	6.9	Δ3.5		•Cost down in materials	4.1
Operating income	25.5	7.2	21.1	6.8	∆4.4	82.7	·Cost reduction	3.9
Non-operating income and loss	21.1	5.9	17.0	5.5	Δ4.0		Development of new products	-)
Recurring profit	46.7	13.1	38.1	12.2	Δ8.5	81.7	Production improvement	$\Delta 0.2 \rightarrow \Delta 0.3$
Extraordinary gains and losses	4.2	1.2	0.5	0.2	Δ3.6		•R&D in advanced technologies	Δ0.1
Income before income taxes	50.9	14.3	38.7	12.4	Δ12.1	76.0	, and the second)
Net income	41.6	11.7	38.0	12.2	Δ3.5	91.4	•Others	0.7



Kollo I - (7) Non-consolidated Statements of Income (Compared to the previous fiscal year)

(8/8)

	FY 2020 (19/4~20/3)		FY 20 (20/4~		Chan	ge	[Decrease in operating income	Δ4.4]
Net sales	356.5	100	312.2	100	Δ44.3	87.6	(decrease in dividends and others)	Δ4.0
Cost of sales	305.7	85.8	269.3	86.3	Δ36.3			
Gross profit	50.7	14.2	42.8	13.7	Δ7.9	84.3	[Decrease in recurring profit	Δ8.5]
Selling, general and administrative expenses	25.1	7.1	21.6	6.9	Δ3.5		© Extraordinary gains and losses	Δ3.6
Operating income	25.5	7.2	21.1	6.8	∆4.4	82.7	•FY 2020, Gain on reversal of	
Non-operating income and loss	21.1	5.9	17.0	5.5	Δ4.0		allowance for loss on overseas investment	Δ4.9
Recurring profit	46.7	13.1	38.1	12.2	Δ8.5	81.7	•FY 2021, Gain on sale of	
Extraordinary gains and losses	4.2	1.2	0.5	0.2	Δ3.6		investment in affiliated companies	0.8 , etc.
Income before income taxes	50.9	14.3	38.7	12.4	Δ12.1	76.0	<u>_</u>	
Net income	41.6	11.7	38.0	12.2	∆3.5	91.4	(Decrease in net income	Δ3.5]



II. Forecast for FY 2022 (Year ending March 31, 2022)

Kollo \mathbb{I} -(1) Assumption of Global Automobile Production Volume

(million vehicles)

					-		
	FY 2020	YoY	FY 2021	YoY	FY 2022	YoY	Changes from FY 2020
Japan	9.49	97%	7.84	83%	8.60	110%	91%
North America	16.29	94%	13.35	82%	15.55	116%	95%
Europe	15.14	90%	12.43	82%	15.10	121%	100%
China	22.84	84%	27.10	119%	26.84	99%	118%
ASEAN Countries	4.05	92%	2.75	68%	3.43	125%	85%
India	4.18	81%	3.53	84%	4.15	118%	99%
South America	3.15	95%	2.21	70%	2.63	119%	83%
Others	6.38	95%	5.47	86%	5.90	108%	92%
Total	81.52	90%	74.68	92%	82.20	110%	101%



I −(2) Consolidated Net Sales (Compared to the previous fiscal year)

		FY 202	21	FY 202	22	Chan	ge				Demonto
		(20/4~21/3)	% to total	(21/4~22/3)	% to total		YoY				Remarks
KOITO MANUFACTURI (KMC)	ING	312.2	34.5	323.0	33.2	10.7	103.5	(Impact	of decrea	se in pr	oduction volume $\Delta 9.0)$
Japan	KOITO Group	170.4		176.4		5.9	103.5				
	KOITO ELECTRIC, etc.	50.2		48.1		Δ2.1	95.8	•Decrea	se in railr	oad car	equipments
	Subtotal	220.6	24.4	224.5	23.1	3.8	101.8	The effect of Forex	Constant Forex	Constant Forex (%)	
Overseas	Americas	141.8		180.8		38.9	127.4	Δ10.1	49.0	134.6	
	Europe	27.3		37.1		9.7	135.9	Δ1.8	11.6	142.8	
	China	109.7		104.6		△5.1	95.3	△4.7	Δ0.3	99.7	
	Asia	92.1		102.0		9.8	110.7	Δ4.8	14.7	116.0	
	Others	0.9		0.3		Δ0.6	31.8	0.0	Δ0.6	33.5	·CHANGZHOU KOITO has been excluded from the scope of consolidation (20/8~)
	Subtotal	371.9	41.1	424.8	43.7	52.8	114.2	Δ21.6	74.4	120.0	(Impact of decrease in production volume Δ 11.0)
(Consta	nt Forex)			(446.4)		(74.4)	(120.0)				production volume 211.07
To	otal	904.8	100.0	972.3	100.0	67.4	107.5				<pre><exchange rate=""> FY 2021 FY 2022</exchange></pre>
Elimi	nation	Δ 198.4		Δ 206.3		△7.8					US Dollar ¥105.9 ¥100.0 Chinese Yuan ¥ 15.7 ¥ 15.0
Consc	lidated	706.3		766.0		59.6	108.4	Δ21.6	81.2	111.5	(Impact of decrease in production volume △20.0)
(Consta	nt Forex)			(787.6)		(81.2)	(111.5)				<pre><annual 1="" dollar="" per="" sensitivity="" us="" yen=""> Net sales</annual></pre>
	Before the Impact of decrease in production volume)			(807.6)		(101.2)	(114.3)		(101.2)	(114.3)	Operating income: ¥0.4 billion

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II — (3) Consolidated Statements of Income(Compared to the previous fiscal year)

(3/9)

	FY 20)21	FY 2022			Operating income	5.2	
	(20/4~	21/3)	(21/4~	22/3)	Change		·Increase in volume	18.6
Net sales	706.3	100.0	766.0	100.0		108.4	·Price competition ·Costdown in materials	$\frac{\Delta 10.8}{11.5}$ > 0.7
(Constant Forex)			(787.6)		(81.2)	(111.5)		
Cost of sales	609.1	86.2	652.6	85.2	43.4		·Increase in resin material costs, etc.	Δ7.6
Gross profit	97.2	13.8	113.4	14.8	16.1	116.6	Development of new products Gapital expenditures for new	Δ1.4
Selling, general and administrative expenses	40.5	5.7	51.4	6.7	10.8		orders and production improvement	Δ 1.9 \rightarrow Δ 4.2
Operating income	56.7	8.0	62.0	8.1	5.2	109.3	·R&D in advanced technologies	Δ0.9
(Constant Forex)			(63.4)		(6.7)	(112.0)	·Others (Constant Forex)	$\frac{\Delta 0.8}{6.7}$
Non-operating income	4.4	0.6	2.0	0.3	Δ2.4		·Effect of Forex	Δ1.5
Recurring profit	61.1	8.7	64.0	8.4	2.8	104.7	0	
Extraordinary gains and losses	Δ1.6	-	Δ0.5	-	1.1		©Non-operating income and losses (FY 2021: subsidies related to COVID-19)	Δ2.4
Income before income taxes	59.4	8.4	63.5	8.3	4.0	106.9	©Extraordinary gains and losses	
Net income	37.6	5.3	42.0	5.5	4.3 111.7		(FY 2021: impairment loss in IJL)	1.1

(4/9)



II - (4) Statements of Income by Regions before Consolidation Adjustments (Compared to the previous fiscal year)

FY 2022 (21/4~22/3)

(¥ billion)

	КМС	Japar	<mark>ı (13 com</mark> j	panies)	Overseas	Takal		Consolidated	
	KIVIO	KOITO Group	KOITO ELECTRIC, etc.	Subtotal	(14 companies)	Total	Elimination		
Net sales	323.0	176.4	48.1	224.5	424.8	972.3	Δ206.3	766.0	
Operating income	20.0	4.9	3.9	8.8	29.2	58.0	4.0	62.0	
Ratio	6.2%	2.8%	8.1%	3.9%	6.9%	6.0%	-	8.1%	

FY 2021 (20/4~21/3)

	КМС	Japar	ı (13 com	panies)	Overseas	Takal	Filippin atten	Consolidated
		KOITO Group	KOITO ELECTRIC, etc.	Subtotal	(15 companies)	Total	Elimination	
Net sales	312.2	170.4	50.2	220.6	371.9	904.8	Δ198.4	706.3
Operating income	21.1	4.6	5.0	9.7	19.7	50.5	6.1	56.7
Ratio	6.8%	2.7%	10.1%	4.4%	5.3%	5.6%	1	8.0%

Change

		KMC	Japar	(13 com	panies)	Overseas	Takal	Flimination	0	
		KMC	KOITO Group	KOITO ELECTRIC, etc.	Subtotal	(14 companies)	Total	Elimination	Consolidated	
Ne	t sales	10.7	5.9	$\Delta 2.1$	3.8	52.8	67.4	Δ7.8	59.6	
	YoY		104%	96%	102%	114%	107%	1	108%	
Operat	ing income	Δ1.1	0.2	Δ1.1	△0.9	9.4	7.4	Δ2.1	5.2	
	YoY	95%	105%	77%	90%	148%	115%	_	109%	
Constant	Net sales	10.7	5.9	Δ2.1	3.8	74.4	89.0	△7.8	81.2	
Forex	Operating income	Δ1.1	0.2	Δ1.1	△0.9	10.9	8.9	$\Delta 2.1$	6.7	

KolloII - (5) Non-consolidated Statements of Income (Compared to the previous fiscal year)

(¥ billion, ratio:%)

(5/9)

	FY 20		FY 20		Chan	ØΑ	Operating income	Δ1.1
	(20/4~	21/3)	(21/4~	22/3)	Onlango		•Increase in volume	3.0
Net sales	312.2	100.0	323.0	100.0	10.7	103.5	Price competition	$\Delta 3.4$
Cost of sales	269.3	86.3	275.7	85.4	6.3		•Cost down in materials	3.9 \(\int \)
Gross profit	42.8	13.7	47.3	14.6	4.4	110.5	Increase in resin material costs, etc.	Δ3.1
Selling, general and administrative expenses	21.6	6.9	27.3	8.5	5.6		Development of new products	$\Delta 0.2$ $\Delta 1.1$
Operating income	21.1	6.8	20.0	6.2	Δ1.1	94.6	R&D in advanced technologies Others	$\Delta 0.9 \int^{\Delta 1.1}$ $\Delta 0.4$
Non-operating income and loss	17.0	5.5	18.0	5.6	0.9		Others	Δ0.7
Recurring profit	38.1	12.2	38.0	11.8	Δ0.1	99.5	_	0.9
Extraordinary gains and losses	0.5	0.2	Δ0.5	-	Δ1.0		(increase in dividends & loyalty income, etc.)	
Income before income taxes	38.7	12.4	37.5	11.6	Δ1.2	96.9	©Extraordinaly gains and losses	Δ1.0
Net income	38.0	12.2	29.0	9.0	Δ9.0	76.2	(FY 2021: gain on sales of shares in subsidiaries)	<u></u>

II - (6) Statements of Income by Segments



(Compared to the previous fiscal year)

FY 2022 (21/4~22/3)

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(¥ billion)

(6/9)

	Overseas (14 companies)									
	Americas	Europe	China	Asia	Others	Total				
Net sales	180.8	37.1	104.6	102.0	0.3	424.8				
Operating income	9.0	0.6	12.4	7.2	0.0	29.2				
Ratio	5.0%	1.6%	11.9%	7.1%	0%	6.9%				

FY 2021 (20/4~21/3)

	Overseas (15 companies)									
	Americas	Europe	China	Asia	Others	Total				
Net sales	141.8	27.3	109.7	92.1	0.9	371.9				
Operating income	△ 0.5	△ 1.2	14.8	6.6	0.0	19.7				
Ratio	_		13.6%	7.2%	7.3%	5.3%				

Change

		Overseas (14 companies)									
		Americas	Europe	China	Asia	Others	Total				
Net	sales	38.9	9.7	△5.1	9.8	△0.6	52.8				
Υ	οΥ	127%	136%	95%	111%	32%	114%				
Operatir	ng income	9.5	1.8	△2.4	0.5	0.0	9.4				
Υ	οΥ	_	_	83%	109%	0%	148%				
Constant	Net sales	49.0	11.6	△0.3	14.7	△0.6	74.4				
Forex	Operating income	10.0	1.9	△1.8	0.9	0.0	10.9				



II – (7) Statements of Income in Americas and Europe (Compared to the previous fiscal year)

		FY 2021 (20/4~21/3)	FY 2022 (21/4~22/3)	Change		Const Fore		Remarks	
A m e	Net sales	141.8	180.8	38.9	127.4	49.0	134.6		10.0
r	Operating income	Δ0.5	9.0	9.5	_	10.0	_	 Price competition Cost down in materials Increase in resin material costs, etc. 	Δ2.9 2.6 Δ1.1
a s	Ratio	-	5.0					Development of new products and production increase costOthers	Δ1.5 1.3
E	Net sales	27.3	37.1	9.7	135.9	11.6	142.8	Operating incomeIncrease in volumePrice competition	1.9 2.8 △0.5
r	Operating income	Δ1.2	0.6	1.8	_	1.9	I	 Cost down in materials Increase in resin material costs, etc. 	0.5 △0.4
е	•	_	1.6					Development of new products and production increase costOthers	△0.9 0.4



KolloII - (8) Statements of Income in China and Asia (Compared to the previous fiscal year)

			FY 2022 (21/4~22/3)	Change		Constant Forex		Remarks	
C	Net sales	109.7	104.6	Δ5.1	95.3	Δ0.3	99.7	Operating income Increase in volume	Δ1.8 Δ0.1
h	Operating income	14.8	12.4	△2.4	83.4	Δ1.8	87.3	 Price competition Cost down in materials Increase in resin material costs, etc. 	Δ2.9 3.0 Δ1.4
n a	Ratio	13.6	11.9					Development of new products and production increase cost	Δ0.4
A	Net sales	92.1	102.0	9.8	110.7	14.7	116.0	Operating income Increase in volume	2.4
s i	Operating income	6.6	7.2	0.5	109.0	0.9	113.6	 Price competition Cost down in materials Increase in resin material costs, etc. 	Δ1.1 1.5 Δ1.6
а	Ratio	7.2	7.1					Development of new products and production increase cost	Δ0.3

Kotto II -(9) Capital Expenditures by Segment

			FY 2020	FY 2021	FY 2022	(Forecast) Change from FY 2021			
		[19/4 ~]	〔20/4~ 〕	[21/4~]					
			20/3	21/3	22/3	Difference	Ratio	Remarks	
J a p a n		Equipment	10.6	8.3	6.2	Δ 2.1	75	•FY2021: establishment of Development Center	
		Molds	4.8	3.8	4.3	0.5	113		
		KMC	15.4	12.1	10.5	Δ 1.6	87		
	ко	ITO KYUSHU	6.2	2.5	3.5	1.0	140		
		Others	3.2	2.0	2.5	0.5	125		
		Subtotal	24.8	16.6	16.5	Δ 0.1	99		
O v e r s e a	Ame	ericas	11.1	6.6	8.7	2.1	132	•NAL Mexico	+2.7 billion
	Europe		5.0	2.5	2.9	0.4	116		
	China		3.5	3.5	5.3	1.8	151	GUANGZHOU KOITO	+0.9 billion
	Asia	a	12.1	8.6	5.3	Δ 3.3	62	·IJL	Δ 2.6 billion
Subtotal		Subtotal	31.8	21.2	22.2	1.0	105		
Total (Order amount)			56.7	37.8	38.8	1.0	103		
			(43.0)	(24.0)	(32.7)	(8.7)	(136)		
		Depreciation	36.0	37.9	35.1	Δ 2.7	93		
(KMC			10.4	12.3	11.0	Δ 1.3	89)	