

I. Financial Results for FY2024

(Year Ended March 31, 2024)

I - (1) Consolidated Net Sales (Compared to the previous fiscal year)



(¥ billion, ratio:%)

		FY 2023	FY 2024	Char	nge	Constan	t Forex	Remarks		
		(22/4~23/3)	(23/4~24/3)		YoY		YoY	Remarks		
KOITO MANUF	ACTURING (KMC)	297.8	341.2	43.4	114.6	43.4	114.6	Domestic automobile production		
Japan	KOITO Group	153.9	178.8	24.8	116.1	24.8	116.1	volume 106% (Toyota's volume 1	18%)	
	KOITO ELECTRIC, etc.	46.2	43.8	Δ2.3	94.9	Δ2.3	94.9	Decrease in seats for railway vehicles		
	Subtotal	200.1	222.6	22.5	111.2	22.5	111.2		- Japane	ese OEM 92%
Overseas	Americas	252.5	294.3	41.8	116.6	16.3	106.5	Production volume 106%	• Others	s 118% —
	China	97.4	88.9	Δ8.5	91.3	Δ10.6	89.1	Production volume 114%		
	Asia	150.6	157.3	6.7	104.5	Δ1.4	99.0	Production volume 100%		
	Europe	41.6	41.6 49.0 7.		117.9	2.5	106.2	Production volume 107%		
	Subtotal	542.7	589.7	46.9	108.7	6.3	101.2	Overseas production volume 108%		
	Elimination	△176.0	Δ203.4	Δ27.3				<pre><forex></forex></pre>		
	Consolidated	864.7	950.2	85.5	109.9	44.9	105.2			

※Items of overseas (Americas): NAL, Mexico and Brazil (China): Guangzhou, Hubei and Fuzhou (Asia): Thai, Indonesia, Ta Yih, IJL and Malaysia (Europe): KEL and KCZ

I — (2) Consolidated Statements of Income



		I					
	FY 20		FY 20		Chan	g e	
	$(22/4\sim2$	23/3)	$(23/4 \sim 2)$	24/3)			
Net sales	864.7	100	950.2	100	85.5	109.9	
(Constant Forex)			(909.6)		(44.9)	(105.2)	
Cost of sales	768.8	88.9	843.6	8.88	74.7		
Gross profit	95.8	11.1	106.6	11.2	10.8	111.3	
Selling, general and	48.9	5.7	50.6	5.3	1.6		
administrative expenses	40.9	J./	30.0	3.3	1.0		
Operating income	46.8	5.4	55.9	5.9	9.1	119.5	
Non-operating	1.6	0.2	7.2	0.8	5.5		
income and loss			, . _	0.0	0.0	8	
Recurring profit	48.5	5.6	63.2	6.7	14.7	130.4	
Extraordinary	0.5	0.1	△ 3.7	_]	△4.3		
gains and losses	0.5	0.1	Δ3./		4.3	8 8	
Income before income	40.0	5 7	F 0 4	6 2	104	1010	
taxes	49.0	5.7	59.4	6.3	10.4	121.2	
Net income	29.6	3.4	40.8	4.3	11.2	137.8	

I - (3) Consolidated Statements of Income (Compared to the previous fiscal year)



	FY 20	23	FY 20	21				(+ billion, ratio.
	(22/4~2		(23/4~2		Chan	ge	Operating income	9.1 billon
Net sales	864.7	100	950.2	100	85.5		 Effect of fluctuation in volume 	13.8
(Constant Forex) Cost of sales	768.8	88.9	(909.6) 843.6	88.8	(44.9) 74.7	(105.2)	Increase in costs (material, distribution, utility, etc.)	1.4
Gross profit	95.8	11.1	106.6	11.2	10.8	111.3	Price competition	△11.3]
Selling, general and administrative expenses	48.9	5.7	50.6	5.3	1.6		- Cost down in materials	14.1 \ 2.8
Operating income	46.8	5.4	55.9	5.9	9.1	119.5	Development of new products	$\Delta 4.3$ $\Delta 1.2$ $\Delta 8.3$
Non-operating income and loss	1.6	0.2	7.2	0.8	5.5		 Capital expenditures for new orders R&D in advanced technologies (LiDAR and CN, etc.) 	Δ1.2 Δ2.8
Recurring profit	48.5	5.6	63.2	6.7	14.7	130.4	, ,	
Extraordinary gains and losses	0.5	0.1	Δ3.7	-	Δ4.3		• Others	Δ2.1
Income before income taxes	49.0	5.7	59.4	6.3	10.4	121.2	Effect of Forex	1.4
Net income	29.6	3.4	40.8	4.3	11.2	137.8		

I - (3) Consolidated Statements of Income (Compared to the previous fiscal year)



								(+ billion, ratio. /0
	FY 20	23	FY 20	24	Chan	σe.	[Operating income	9.1 billon
	(22/4~	23/3)	(23/4~	24/3)		50		
Net sales	864.7	100	950.2	100	85.5	109.9	Non-operating income	<u>5.5</u>
(Constant Forex)			(909.6)		(44.9)	(105.2)	(foreign exchange gain or loss, etc.)	
Cost of sales	768.8	88.9	843.6	8.88	74.7		.	
Gross profit	95.8	11.1	106.6	11.2	10.8	111.3	Recurring profit	14.7】
Selling, general and administrative expenses	48.9	5.7	50.6	5.3	1.6		Extraordinary gains and losses	<u> </u>
administrative expenses		<u> </u>		<u> </u>		} ••••••••••••••••••••••••••••••••••••	FY2023: Gain on sales of Yokohama Plant	△ 11.9
Operating income	46.8	5.4	55.9	5.9	9.1	119.5	FY2023: Loss on valuation of investment	10.1
Non-operating income and loss	1.6	0.2	7.2	8.0	5.5		securities (Cepton, Inc.) - Compensation for damages due to	△5.9
Recurring profit	48.5	5.6	63.2	6.7	14.7	130.4	suspension of OEM's development	
Extraordinary gains and losses	0.5	0.1	Δ3.7	-	Δ4.3		 Gain on sales of investments in securities (Policy stock) 	4.1, etc.
Income before income taxes	49.0	5.7	59.4	6.3	10.4	121.2	[Increase in net income	11.2】
Net income	29.6	3.4	40.8	4.3	11.2	137.8		

I - (4) Consolidated Statements of Income by Segments (Compared to the previous fiscal year)



(¥ billion, ratio:%)

			FY20	23	FY20	24	Chan	ge		
									Constant	Forex
	KOITO	Net sales	297.8		341,2		43.4	114.6	43.4	114.6
N	MANUFACTURING	Operating income	12.3	4.1	18.3	5.4	6.0	148.8	6.0	148.8
	Domestic	Net sales	200.1		222.6		22.5	111.2	22.5	111.2
	subsuduarues	Operating income	5.2	2.6	8.8	4.0	3.6	168.4	3.6	168.4
	Americas	Net sales	252.5		294.3		41.8	116.6	16.3	106.5
	Americas	Operating income	1.6	0.7	2.4	0.8	0.7	146.5	0.1	111.3
	China	Net sales	97.4		88.9		△8.5	91.3	△10.6	89.1
	Gnina	Operating income	3.3	3.4	△0.5	_	△3.8	_	△3.8⁄	_
	Asia	Net sales	150.6		157.3		6.7	104.5	Δ1.4	99.0
	Asia	Operating income	15.0	10.0	15.1	9.6	0.1	100.7	$\triangle 0.7$	95.1
	Europo	Net sales	41.6		49.0		7.4	117.9	2.5	106.2
	Europe	Operating income	△0.6	_	1.3	2.8	2.0	_	1.9	_
	0.42.72.2	Net sales	542.7		589.7		46.9	108.7	6.3	101.2
	Overseas	Operating income	19.6	3.6	18.4	3.1	△1.2	93.8	△2.7	86.2
	Elimination	Net sales	△176.0		△203.4		△27.3	_	△27.3	_
	Elimination	Operating income	9.5	_	10.2	_	0.7	_	0.7	_
	on a clidate d. Takal	Net sales	864.7		950.2		85.5	109.9	44.9	105.2
	onsolidated Total	Operating income	46.8	5,4	55.9	5.9	9.1	119.5	7.6/	116.4

※Total number of domestic and overseas doesn't eliminate inter-segment sales and income.

I - (5) Non-consolidated Statements of Income (Compared to the previous fiscal year)



								(+ billion, rati	
	FY 2023 FY 2		FY 20	24	Chang	۵e	Operating income	6.0 billon	
	(22/4~2	23/3)	(23/4~24/3)						
Net sales	297.8	100	341.2	100	43.4	114.6	 Effect of fluctuations in volume 	10.8	
Cost of sales	261.6	87.8	298.5	87.5	36.9		Increase in resin material costs, etc.	0.2	
Gross profit	36.2	12.2	42.7	12.5	6.5	118.0	(materials, distribution, utility, etc.)	0.2	
Selling, general and administrative expenses	23.8	8.0	24.3	7.1	0.4		Price competition Cost down in materials	$egin{array}{c} \Delta 2.4 \\ 2.3 \end{array} ightharpoons \Delta 0.1$	
Operating income	12.3	4.1	18.3	5.4	6.0	148.8	- Cost down in materials	2.3	
Non-operating income and loss	20.8	7.0	21.6	6.3	0.7		 Development of new products R&D in advanced technologies 	$egin{array}{c} oldsymbol{\Delta} 0.6 \ oldsymbol{\Delta} 2.8 \end{array} ight] oldsymbol{\Delta} 3.4$	
Recurring profit	33.1	11.1	40.0	11.7	6.8	120.6	(LiDAR and CN, etc.)		
Extraordinary gains and losses	0.8	0.3	Δ5.5	-	Δ6.3		-Others	△ 1.5	
Income before income taxes	34.0	11.4	34.4	10.1	0.4	101.2			
Net income	25.6	8.6	26.0	7.6	0.4	101.7			

I - (5) Non-consolidated Statements of Income (Compared to the previous fiscal year)



							,	111011, Tatio. 70
	FY 20		FY 20		Chan	ge	【Operating income	6.0 billon
Net sales	(22/4~2 297.8	· ·	(23/4~2 341.2	100	43.4	114.6	Non-operating income (Loss or gain on foreign exchange, etc.)	0.7
Cost of sales	261.6	87.8	298.5	87.5	36.9			
Gross profit	36.2	12.2	42.7	12.5	6.5	118.0	【Recurring profit	6.8]
Selling, general and administrative expenses	23.8	8.0	24.3	7.1	0.4			<u>∆6.3</u> .11.9
Operating income	12.3	4.1	18.3	5.4	6.0	148.8		10.1
Non-operating income and loss	20.8	7.0	21.6	6.3	0.7		 (Cepton, Inc.) Compensation for damages due to suspension	2 5.9
Recurring profit	33.1	11.1	40.0	11.7	6.8	120.6	 Gain on sales of investments in securities 	4.1, etc.
Extraordinary gains and losses	0.8	0.3	Δ5.5	_	Δ6.3		(Policy stock)	
Income before income taxes	34.0	11.4	34.4	10.1	0.4	101.2	[Increase in net income (0.4】
Net income	25.6	8.6	26.0	7.6	0.4	101.7		

I - (6) Statements of Income: Americas (Compared to the previous fiscal year)



		FY2023 (22/4~23/3)	FY2024 (23/4~24/3)	Cha	nge	Cons For		Remarks	
A m e	Net sales	252.5	294.3	41.8	116.6	16.3	106.5	Operating income ■ Effect of fluctuations in volume ■ Increase in costs	0.1 billon 1.7 1.2
r i	Operating income	1.6	2.4	0.7	146.5	0.1	111.3	(material, distribution, utility, etc.)	
c a s	Ratio	0.7	0.8					 Development of new products and capital expenditures for new order (New vehicle design cost, etc.) 	Δ3.1
								-Others	△0.3

I - (7) Statements of Income: China (Compared to the previous fiscal year)



			- >/2.2.4					(# billion, ratio:%)
		FY2023 (22/4~23/3)	FY2024 (23/4~24/3)	Change		Constant Forex		Remarks
С	Net sales	97.4	88.9	△8.5	91.3	Δ10.6	89.1	©Operating income Δ3.8 billon • Effect of fluctuations in volume Δ3.2 • Increase in costs 0 (material, distribution, utility, etc.)
h i n	Operating income	3.3	△0.5	△3.8	-	△3.8	-	 Price competition
а	Ratio	3.4	_					and capital expenditures for new order (GUANGZHOU Technical center, etc.) ■Others △1.0 (Provision for allowance for doubtful
								receivables and loss on revaluation of inventories, etc.)

I - (8) Statements of Income: Asia and Europe (Compared to the previous fiscal year)



					_			(¥ billion, ratio:%)	
		FY2023 (22/4~23/3)	FY2024 (23/4~24/3	Cha	Change		stant rex	Remarks	
A	Net sales	150.6	157.3	6.7	104.5	Δ1.4	99.0	©Operating income Δ0.7 billon • Effect of fluctuations in volume Δ0.3 • Increase in costs 0.1	
s i	Operating income	-	100.7	△0.7	95.1	(material, distribution, utility, etc.) ■ Price competition ■ Cost down in materials □ Cost down in materials			
а	Ratio	10.0	9.6					■ Development of new products △_0.7 and capital expenditures for new order	
E	Net sales	41.6	49.0	7.4	117.9	2.5	106.2	©Operating income 1.9 billon • Effect of fluctuations in volume 1.0 • Increase in costs △0.1	
r o	Operating income	Δ0.6	1.3	2.0	1	1.9	1	(material, distribution, utility, etc.) ■ Price competition ■ Cost down in materials 1.1 0.5	
p e	Ratio	_	2.8					 Development of new products 0.1 and capital expenditures for new order Others 0.4 	

Disclaimer



This presentation contains forward-looking statements concerning KOITO MANUFACTURING CO., LTD. and its consolidated subsidiaries' future plans and performance, which are based on assumptions from available information at the present moment.

Furthermore, they are subject to a number of risks and uncertainties including, but not limited to economic conditions, worldwide competition in the automotive industry, market trends, foreign currency exchange rates, tax rules, regulations and other factors.

Koito therefore wishes to caution readers that actual results may differ from our forecasts.