



## Consolidated Earnings Report for Fiscal 2025 [Japanese GAAP]

May 13, 2026

Company Name:	<b>KOITO MANUFACTURING CO., LTD.</b>
Stock Listing:	Prime Market, Tokyo Stock Exchange
Code Number:	7276
URL:	<a href="https://www.koito.co.jp/english/">https://www.koito.co.jp/english/</a>
Representative Director:	Michiaki Kato, President
Inquiries:	Takahito Otake, Senior Managing Director
Tel:	+81-3-3443-7111
Planned Date of the General Meeting of Shareholders:	June 26, 2026
Scheduled Payment of Dividends:	June 29, 2026
Filing of Securities Report:	June 24, 2026
Supplementary explanatory materials prepared:	Yes
Explanatory meeting:	Yes

(Millions of yen are rounded down)

### 1. Consolidated Results for Fiscal 2025 (April 1, 2025 to March 31, 2026)

#### (1) Consolidated Operating Results (Millions of yen; percentage figures represent year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal 2025	947,610	3.4%	51,438	14.6%	58,791	19.6%	16,539	△64.2%
Fiscal 2024	916,709	△3.5%	44,873	△19.9%	49,147	△22.3%	46,240	13.1%

Note: Comprehensive income: Fiscal 2025: ¥63,456 million (133.4%), Fiscal 2024: ¥27,184 million (△72.3%)

	Net income per share (¥)	Net income per share (diluted) (¥)	Return on equity (%)	Ordinary profit to total assets ratio (%)	Operating profit to net sales ratio (%)
Fiscal 2025	60.23	60.22	2.7	6.5	5.4
Fiscal 2024	156.49	156.47	7.1	5.3	4.9

Reference: Equity in earnings of affiliated companies: Fiscal 2025: ¥0 million, Fiscal 2024: ¥△7 million

#### (2) Consolidated Financial Position

(Millions of yen)

	Total assets	Net assets	Equity ratio (%)	Net assets per share (¥)
March 31, 2026	906,201	676,086	68.1	2,343.05
March 31, 2025	889,952	679,865	70.5	2,210.09

Reference: Equity: March 31, 2026: ¥616,745 million, March 31, 2025: ¥627,105 million

#### (3) Consolidated Cash Flows

(Millions of yen)

	Operating activities	Investing activities	Financing activities	Cash and cash equivalents at end of year
Fiscal 2025	99,905	△10,840	△71,433	125,271
Fiscal 2024	88,363	△40,995	△78,348	101,265

### 2. Dividends

	Dividend per share (¥)					Dividend paid (annual) (Millions of yen)	Payout ratio (Consolidated) (%)	Ratio of dividends to net assets (Consolidated) (%)
	First quarter	Second quarter	Third quarter	Year end	Full year			
Fiscal 2024	—	28.00	—	28.00	56.00	16,221	35.8	2.6
Fiscal 2025	—	28.00	—	28.00	56.00	15,140	93.0	2.5
Fiscal 2026 (forecast)	—	28.00	—	30.00	58.00		38.7	

### 3. Forecast of Consolidated Results for Fiscal 2026 (April 1, 2026 to March 31, 2027)

(Millions of yen; percentage figures represent year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Net income per share (¥)
First half	455,000	1.8%	25,000	25.9%	27,500	20.7%	16,000	35.1%	60.78
Full year	933,000	△1.5%	60,000	16.6%	65,500	11.4%	39,500	138.8%	150.06

#### \*Notes

##### (1) Significant Changes in the Scope of Consolidation during the Period: Yes

Newly included: None

(Company name) None

Excluded: 1 company

(Company name) Koito Europe Limited

Note: For the details, please refer to page 13 of the attached documents, section “3. Consolidated Financial Statements and Notes (5) Notes on Consolidated Financial Statement (Significant Changes in the Scope of Consolidation)”.

##### (2) Changes in Accounting Principles, Accounting Estimates and Restatements

① Changes in accounting policies in conjunction with revisions to accounting standards: None

② Other changes : None

③ Changes in accounting estimates : None

④ Restatements : None

##### (3) Number of Shares Issued (common stock)

(Shares)

① Number of stocks issued

(including treasury stock):

March 31, 2026	307,833,172	March 31, 2025	307,833,172
March 31, 2026	44,609,262	March 31, 2025	24,086,647
Fiscal 2025	274,624,384	Fiscal 2024	295,477,385

② Number of treasury stocks at the end of period:

③ Average number of stocks:

\*This consolidated earnings report is not subject to the auditing procedures by certified public accountants or auditing firms.

\*Explanations concerning proper use of business forecasts and other noteworthy matters

(Notes on future assumptions)

The above forecasts are based on information available, and certain assumptions that are judged to be reasonable, at the time of the release of this report. KOITO is not promising that we will achieve these forecasts. Actual results may differ from forecasts due to a variety of factors.

The exchange conversion rate based on the business forecast for fiscal 2026, the year ending March 2027 is calculated as 1 US\$ = ¥150.0 and 1 CNY = ¥22.0.

(Supplementary materials for financial results)

Supplementary materials will be available on our website.

(<https://www.koito.co.jp/english/ir/>)

## Table of Contents of Supplementary Materials

1. Outline of Consolidated Results.....	2
(1) Outline of Consolidated Results in Fiscal 2025.....	2
(2) Segment Information.....	2
(3) Outline of Financial Position in Fiscal 2025.....	3
(4) Forecasts for Fiscal 2026.....	3
(5) Basic Earnings Distribution Policies and Dividend Payments for Fiscal 2025 and Fiscal 2026.....	3
2. Basic Approach in Selection of Accounting Standard.....	4
3. Consolidated Financial Statements and Notes.....	5
(1) Consolidated Balance Sheets.....	5
(2) Consolidated Statements of Income and Comprehensive Income.....	7
(3) Consolidated Statements of Changes in Shareholders' Equity.....	9
(4) Consolidated Statements of Cash Flows.....	11
(5) Notes on Consolidated Financial Statements.....	13
(Going Concern Assumption).....	13
(Significant Changes in the Scope of Consolidation).....	13
(Notes on Segment Information).....	14
(Per Share Information).....	17
(Significant Subsequent Events).....	17

# 1. Outline of Consolidated Results

## (1) Outline of Consolidated Results in Fiscal 2025

During the fiscal year under review, the Japanese economy showed signs of a moderate recovery overall; however, personal consumption remained sluggish due to the impact of rising prices. Overseas, the business environment became increasingly uncertain due to factors such as U.S. tariff policies, sluggish domestic demand in China, prolonged high interest rates in Asian countries, and rising geopolitical risks, including the situation in the Middle East.

Global automobile production increased compared with the previous fiscal year, supported by increased production by local OEMs in China under government subsidy programs. In contrast, automobile production declined in Japan and the Americas—our principal markets—due to sluggish sales at certain automobile manufacturers and disruptions in the supply of electronic components.

Under these circumstances, consolidated net sales increased by 3.4% year on year to ¥947.6 billion, due to factors including new orders in each region, increased demand for hybrid vehicles in the Americas, and increased sales of ordered vehicle models in connection with customers' sales promotion campaigns.

Operating profit increased by 14.6% year on year to ¥51.4 billion, despite the impact of U.S. tariffs and increased fixed cost burdens in the LiDAR business, mainly due to increased sales volumes in Japan and the Americas, as well as the promotion of rationalization measures, including productivity improvements in each region. Ordinary profit increased by 19.6% year on year to ¥58.7 billion.

On the other hand, profit attributable to owners of parent decreased by 64.2% year on year to ¥16.5 billion, mainly due to the recording of extraordinary losses (impairment losses) related to LiDAR business and China operations.

For details regarding the recording of these extraordinary losses and the differences between the forecasts announced on January 30, 2026 and the actual results, please refer to the “Announcement Regarding Recording of Extraordinary Losses (Impairment Losses) and Differences Between Business Results Forecasts and Actual Results” released today.

## (2) Segment Information

In the regional segments, net sales increased year on year in all regions except China and Europe, partly due to the impact of foreign exchange translation. Operating profit benefited from rationalization measures, resulting in operating profitability in all regions and year-on-year increases in profit.

### [Japan]

Automobile production decreased slightly due to sluggish sales at certain automobile manufacturers and a decrease in production for export. However, net sales increased by 4.6% year on year to ¥367.8 billion, due to new orders and increased sales of ordered vehicle models.

Operating profit increased by 9.6% year on year to ¥24.8 billion, supported by increased sales volumes as well as improvement and rationalization measures.

### [Americas]

Automobile production decreased due to disruptions in the supply of electronic components and sluggish sales at certain automobile manufacturers. Nevertheless, net sales increased by 4.3% year on year to ¥328.6 billion, due to increased demand for hybrid vehicles and increased volumes of ordered vehicle models in connection with customers' sales promotion campaigns.

Operating profit amounted to ¥3.5 billion, representing a year-on-year decrease of 33.1%, as the impact of tariffs and other factors outweighed improvement effects from the promotion of automation and other initiatives.

### [China]

Automobile production increased as production by local OEMs remained firm. However, net sales decreased by 8.5% year on year to ¥53.3 billion, as a result of continued sluggish sales of Japanese vehicles which account for a high proportion of our sales.

Operating profit amounted to ¥0.5 billion, despite a decrease in sales volumes, due to a reduction in fixed cost burdens associated with a review of the regional production structure (operating loss of ¥1.1 billion in the previous fiscal year).

### [Asia]

Automobile production in Southeast Asia remained sluggish due to prolonged high interest rates, while demand increased in India amid economic growth, resulting in an overall increase in Asia. Net sales increased by 4.6% year on year to ¥162.6 billion, reflecting new orders mainly in India and increased sales of ordered vehicle models.

Operating profit increased by 12.1% year on year to ¥18.9 billion, supported by increased sales volumes.

### [Europe]

Automobile production decreased slightly due to sluggish economic conditions in the region. Net sales decreased by 2.9% year on year to ¥35.1 billion, partly due to the transfer of the U.K. subsidiary in November 2025.

Operating profit amounted to ¥0.8 billion, due to a reduction in fixed cost burdens associated with the transfer of the U.K. subsidiary (operating loss of ¥0.7 billion in the previous fiscal year).

### **(3) Outline of Financial Position in Fiscal 2025**

#### **-1. Assets, liabilities and net assets**

Total assets at the end of the fiscal year increased by ¥16.2 billion compared with the end of the previous fiscal year to ¥906.2 billion, mainly due to an increase in non-current assets such as buildings and structures.

Total liabilities increased by ¥20.0 billion compared with the end of the previous fiscal year to ¥230.1 billion, mainly due to an increase in contract liabilities.

Net assets decreased by ¥3.7 billion compared with the end of the previous fiscal year to ¥676.0 billion, mainly due to the acquisition of treasury shares.

#### **-2. Cash Flows**

Cash flows from operating activities amounted to ¥109.1 billion, mainly as a result of income before income taxes of ¥36.2 billion and depreciation of ¥45.6 billion. After the payment of income taxes and others, we secured ¥99.9 billion (the previous fiscal year: ¥88.3 billion).

Cash flows from investing activities resulted in an expenditure of ¥10.8 billion (the previous fiscal year: expenditure of ¥40.9 billion), mainly due to ¥39.1 billion net proceeds from the redemption and deposits of time deposits, as well as ¥10.0 billion from the sale and redemption of investment securities, while ¥54.5 billion was spent on the acquisition of property, plant and equipment.

Cash flows from financing activities resulted in an expenditure of ¥71.4 billion (the previous fiscal year: expenditure of ¥78.3 billion), primarily due to the repurchase of ¥47.7 billion of treasury shares and the payment of ¥19.2 billion in dividends.

As a result, the balance of cash and cash equivalents at the end of the fiscal year increased by ¥24.0 billion compared with the end of the previous fiscal year to ¥125.2 billion.

### **(4) Forecasts for Fiscal 2026**

Global automobile production for the fiscal year ending March 31, 2027 is expected to decrease slightly overall, due to a decline in production in the Americas associated with a slowdown in the pace of popularization of EVs and the impact of an economic slowdown in China.

Consolidated net sales are expected to decrease by 1.5% year on year to ¥933.0 billion, as new orders mainly in Japan and Asia are expected to be offset by a decrease in sales volumes in the Americas and China.

With respect to profits, the KOITO Group will continue its efforts to expand the sales of high value-added products such as ADB (Adaptive Driving Beam) and, as part of group-wide rationalization activities carried out in a concerted manner, to globally advance the restructuring of its production systems—particularly in China and Europe—to align with the scale of demand, together with improvements in productivity and reductions in fixed costs. In addition, through the control of fixed costs in the LiDAR business and the China operations, operating profit is expected to increase by 16.6% year on year to ¥60.0 billion (operating profit margin of 6.4%), and ordinary profit is expected to increase by 11.4% year on year to ¥65.5 billion. Profit attributable to owners of parent is also expected to increase significantly by 138.8% year on year to ¥39.5 billion, reflecting the rebound from the recognition of extraordinary losses in the previous fiscal year.

The above forecast figures are expected to exceed the targets for the fiscal year ending March 31, 2027, the final year of the “1st Medium-Term Management Plan” announced on October 28, 2025, which set net sales of ¥930.0 billion and operating profit of ¥56.0 billion (operating profit margin of 6.0%).

The business environment surrounding KOITO remains subject to many uncertainties, particularly with respect to the situation in the Middle East, and future developments and changes in the international situation may have a significant impact on our business performance.

### **(5) Basic Earnings Distribution Policies and Dividend Payments for Fiscal 2025 and Fiscal 2026**

KOITO is committed to further increasing its corporate value and enhancing returns to shareholders through business investment for sustainable growth. Regarding dividends, KOITO’s policy is to continuously pay stable dividends to shareholders based on the comprehensive evaluation of our present business results, business climate, with a target consolidated payout ratio of 40% or more.

Although profit attributable to owners of parent for the fiscal 2025 decreased year on year due to factors including the recognition of impairment losses related to the LiDAR business and the China operations, on the basis of the above policies, the year-end dividend is scheduled to be ¥28 per share, unchanged from the same period of the previous fiscal year, and consistent with the most recent forecast.

As a result, the annual dividend for the fiscal 2025 will be ¥56 per share (consolidated payout ratio: 93.0%), the same amount with the previous fiscal year.

With regard to dividends for the fiscal year ending March 31, 2027, although the business environment remains uncertain, KOITO plans to increase the annual dividend by ¥2 compared with the previous fiscal year to ¥58 per share, consisting of an interim dividend of ¥28 per share and a year-end dividend of ¥30 per share (consolidated payout ratio: 38.7%), in consideration of providing stable and continuous dividends.

KOITO will continue to strive to improve profitability in order to meet the expectations of its shareholders.

## **2. Basic Approach in Selection of Accounting Standard**

KOITO applies generally accepted account principles (GAAP) of Japan as its accounting standard, mainly to ensure its financial statements are comparable with past years.

### 3. Consolidated Financial Statements and Notes

#### (1) Consolidated Balance Sheets

(Millions of yen)

	Fiscal 2024 As of March 31, 2025	Fiscal 2025 As of March 31, 2026
<b>Assets</b>		
<b>Current assets:</b>		
Cash and time deposits	270,845	264,918
Trade notes	1,103	3,520
Electronically recorded monetary claims-operating	8,909	8,836
Accounts receivable	132,507	143,055
Contract assets	2,385	2,766
Marketable securities	5,302	9,600
Inventories	95,100	96,671
Other current assets	30,280	28,167
Allowance for doubtful accounts	△72	△84
<b>Total current assets</b>	<b>546,361</b>	<b>557,452</b>
<b>Non-current assets:</b>		
<b>Property, plant and equipment:</b>		
Buildings and structures (net)	59,240	75,072
Machinery and transportation equipment (net)	81,038	81,310
Fixtures, equipment and tools (net)	19,343	17,555
Land	20,052	22,183
Construction in progress	23,399	18,666
Other property, plant and equipment	6,568	7,630
<b>Total property, plant and equipment</b>	<b>209,643</b>	<b>222,419</b>
<b>Intangible fixed assets</b>		
Goodwill	9,740	—
Other intangible fixed assets	5,874	5,973
<b>Total intangible fixed assets</b>	<b>15,614</b>	<b>5,973</b>
<b>Investments and other assets:</b>		
Investment securities	100,620	98,256
Claims provable in bankruptcy, claims provable in rehabilitation and others	444	3
Deferred tax assets	10,309	10,494
Net defined assets for retirement benefits	4,114	6,981
Other investments	3,390	4,723
Allowance for doubtful accounts	△547	△102
<b>Total investments and other assets</b>	<b>118,332</b>	<b>120,356</b>
<b>Total non-current assets</b>	<b>343,590</b>	<b>348,749</b>
<b>Total assets</b>	<b>889,952</b>	<b>906,201</b>

(Millions of yen)

	Fiscal 2024 As of March 31, 2025	Fiscal 2025 As of March 31, 2026
<b>Liabilities</b>		
<b>Current liabilities:</b>		
Trade notes and accounts payable	100,990	96,128
Electronically recorded monetary obligations-operating	3,734	3,868
Short-term loans	5,728	1,920
Accrued expenses	29,924	36,088
Income taxes payable	2,878	9,959
Contract liabilities	3,731	14,152
Provision for employees' bonuses	6,372	7,305
Provision for product warranties	2,540	2,141
Provision for loss on business liquidation	842	—
Other current liabilities	16,616	21,910
<b>Total current liabilities</b>	<b>173,359</b>	<b>193,474</b>
<b>Non-current liabilities:</b>		
Deferred tax liabilities	14,183	15,714
Provision for directors' and corporate auditors' retirement benefits	363	277
Provision for product warranties	2,899	2,168
Net defined liability for retirement benefits	13,312	10,313
Other non-current liabilities	5,967	8,165
<b>Total non-current liabilities</b>	<b>36,726</b>	<b>36,640</b>
<b>Total liabilities</b>	<b>210,086</b>	<b>230,115</b>
<b>Net assets</b>		
<b>Shareholders' equity:</b>		
Common stock	14,270	14,270
Additional paid-in capital	13,235	13,277
Retained earnings	553,720	554,495
Treasury stock	△49,941	△97,357
<b>Total shareholders' equity</b>	<b>531,285</b>	<b>484,687</b>
<b>Accumulated other comprehensive income:</b>		
Valuation adjustment on available-for-sale securities	28,113	33,721
Foreign currency translation adjustments	62,671	91,444
Adjustments in defined benefit plans	5,033	6,893
<b>Total accumulated other comprehensive income</b>	<b>95,819</b>	<b>132,058</b>
<b>Subscription rights to shares</b>	<b>97</b>	<b>78</b>
<b>Non-controlling interests</b>	<b>52,663</b>	<b>59,261</b>
<b>Total net assets</b>	<b>679,865</b>	<b>676,086</b>
<b>Total liabilities and net assets</b>	<b>889,952</b>	<b>906,201</b>

**(2) Consolidated Statements of Income and Comprehensive Income**

(Millions of yen)

	Fiscal 2024 April 1, 2024 to March 31, 2025	Fiscal 2025 April 1, 2025 to March 31, 2026
<b>Net sales</b>	916,709	947,610
Cost of sales	820,037	836,125
<b>Gross profit</b>	96,671	111,485
Selling, general and administrative expenses		
Selling expenses	17,937	19,129
General and administrative expenses	33,860	40,917
Selling, general and administrative expenses	51,798	60,046
<b>Operating profit</b>	44,873	51,438
Non-operating profit:		
Interest income	4,773	4,626
Dividend income	1,819	1,705
Shares of profit of entities accounted for using equity method	—	0
Foreign exchange gains	—	84
Other non-operating profit	2,168	2,751
Total non-operating profit	8,761	9,167
Non-operating expenses:		
Interest expenses	336	125
Shares of loss of entities accounted for using equity method	7	—
Foreign exchange losses	996	—
Loss on investment partnership management	712	175
Share acquisition-related expenses	733	306
Other non-operating expenses	1,701	1,206
Total non-operating expenses	4,487	1,814
<b>Ordinary profit</b>	49,147	58,791
Extraordinary gains:		
Gain on sales of property, plant and equipment	102	668
Gain on sales of investment securities	4,962	3,553
Gain on revision of retirement benefit plan	—	438
Compensation income	8,624	—
Gain on step acquisition	3,869	—
Other extraordinary gains	1,226	165
Total extraordinary gains	18,784	4,825
Extraordinary losses:		
Loss on sales and disposal of property, plant and equipment	2,132	2,660
Impairment losses	262	21,550
Loss on sales of shares of subsidiaries and associates	—	556
Loss on business liquidation	—	1,592
Provision for loss on business restructuring	842	—
Compensation for damages	68	733
Other extraordinary losses	42	242
Total extraordinary losses	3,349	27,336
<b>Income before income taxes</b>	64,583	36,281
Income tax, inhabitant tax and business tax	11,986	18,451
Income tax adjustment	1,730	△2,815
Total income taxes	13,717	15,635
Profit	50,865	20,645
(Breakdown)		
Profit attributable to non-controlling interests	4,625	4,105
Profit attributable to owners of parent	46,240	16,539

(Millions of yen)

	Fiscal 2024 April 1, 2024 to March 31, 2025	Fiscal 2025 April 1, 2025 to March 31, 2026
Other comprehensive income or loss		
Valuation adjustment on available-for-sale securities	△15,623	5,633
Translation adjustments	△8,248	35,435
Adjustments in defined benefit plans	190	1,859
Share of other comprehensive income of entities accounted for using equity method	0	△117
Total other comprehensive income	△23,681	42,811
Comprehensive income	27,184	63,456
(Breakdown)		
Comprehensive income attributable to non-controlling Interests	5,258	10,677
Comprehensive income attributable to owners of parent	21,925	52,779

### (3) Consolidated Statements of Changes in Shareholders' Equity

Fiscal 2024 (April 1, 2024 to March 31, 2025)

(Millions of yen)

	Shareholders' equity				
	Common stock	Additional paid-in capital	Retained earnings	Treasury common stock	Total shareholders' equity
Balance at beginning of year	14,270	13,188	524,380	△148	551,691
Changes during fiscal year					
Dividends from retained earnings	—	—	△16,894	—	△16,894
Profit attributable to owners of parent	—	—	46,240	—	46,240
Purchases of treasury stock	—	—	—	△50,000	△50,000
Disposal of treasury stock	—	△5	—	206	201
Transfer from retained earnings to additional paid-in capital	—	5	△5	—	—
Change in ownership interest of parent due to transactions with non-controlling interests	—	—	—	—	—
Others	—	47	—	—	47
Changes in items other than shareholders' equity during fiscal year (net)	—	—	—	—	—
Total changes during fiscal year	—	47	29,339	△49,793	△20,405
Balance at fiscal year-end	14,270	13,235	553,720	△49,941	531,285

	Accumulated other comprehensive income				Subscription rights to shares	Non-controlling interests	Total net assets
	Valuation adjustment on available-for-sale securities	Translation adjustments	Adjustments of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of year	43,791	71,499	4,843	120,133	106	47,338	719,270
Changes during fiscal year							
Dividends from retained earnings	—	—	—	—	—	—	△16,894
Profit attributable to owners of parent	—	—	—	—	—	—	46,240
Purchases of treasury stock	—	—	—	—	—	—	△50,000
Disposal of treasury stock	—	—	—	—	—	—	201
Transfer from retained earnings to additional paid-in capital	—	—	—	—	—	—	—
Change in ownership interest of parent due to transactions with non-controlling interests	—	—	—	—	—	—	—
Others	—	—	—	—	—	—	47
Changes in items other than shareholders' equity during fiscal year (net)	△15,677	△8,827	190	△24,314	△9	5,324	△18,999
Total changes during fiscal year	△15,677	△8,827	190	△24,314	△9	5,324	△39,404
Balance at fiscal year-end	28,113	62,671	5,033	95,819	97	52,663	679,865

Fiscal 2025 (April 1, 2025 to March 31, 2026)

(Millions of yen)

	Shareholders' equity				
	Common stock	Additional paid-in capital	Retained earnings	Treasury common stock	Total shareholders' equity
Balance at beginning of year	14,270	13,235	553,720	△49,941	531,285
Changes during fiscal year					
Dividends from retained earnings	—	—	△15,714	—	△15,714
Profit attributable to owners of parent	—	—	16,539	—	16,539
Purchases of treasury stock	—	—	—	△47,752	△47,752
Disposal of treasury stock	—	△49	—	337	287
Transfer from retained earnings to additional paid-in capital	—	49	△49	—	—
Change in ownership interest of parent due to transactions with non-controlling interests	—	△90	—	—	△90
Others	—	131	—	—	131
Changes in items other than shareholders' equity during fiscal year (net)	—	—	—	—	—
Total changes during fiscal year	—	41	774	△47,415	△46,598
Balance at fiscal year-end	14,270	13,277	554,495	△97,357	484,687

	Accumulated other comprehensive income				Subscription rights to shares	Non-controlling interests	Total net assets
	Valuation adjustment on available-for-sale securities	Translation adjustments	Adjustments of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of year	28,113	62,671	5,033	95,819	97	52,663	679,865
Changes during fiscal year							
Dividends from retained earnings	—	—	—	—	—	—	△15,714
Profit attributable to owners of parent	—	—	—	—	—	—	16,539
Purchases of treasury stock	—	—	—	—	—	—	△47,752
Disposal of treasury stock	—	—	—	—	—	—	287
Transfer from retained earnings to additional paid-in capital	—	—	—	—	—	—	—
Change in ownership interest of parent due to transactions with non-controlling interests	—	—	—	—	—	—	△90
Others	—	—	—	—	—	—	131
Changes in items other than shareholders' equity during fiscal year (net)	5,607	28,772	1,859	36,239	△18	6,598	42,819
Total changes during fiscal year	5,607	28,772	1,859	36,239	△18	6,598	△3,779
Balance at fiscal year-end	33,721	91,444	6,893	132,058	78	59,261	676,086

**(4) Consolidated Statements of Cash Flows**

(Millions of yen)

	Fiscal 2024 From April 1, 2024 To March 31, 2025	Fiscal 2025 From April 1, 2025 to March 31, 2026
<b>Cash flows from operating activities</b>		
Income before income taxes	64,583	36,281
Depreciation	43,716	45,694
Amortization of goodwill	253	1,009
Impairment losses	262	21,550
Gain on revision of retirement benefit plan	—	△438
Gain on step acquisition	△3,869	—
Loss on business liquidation	—	1,592
Increase or decrease in provision for loss on business liquidation	842	—
Shares of loss of entities accounted for using equity method	7	△0
Increase or decrease in allowance for doubtful accounts	△304	△467
Increase or decrease in net defined assets and liability for retirement benefits	△2,751	△2,327
Increase or decrease provision for bonuses	△353	663
Increase or decrease provision for product warranties	△1,152	△1,208
Interest and dividend income	△6,592	△6,331
Compensation income	△8,624	—
Interest expenses	336	125
Gain or loss on sales of marketable and investment securities	△4,962	△3,553
Gain or loss on valuation of marketable and investment securities	712	192
Gain or loss on sale of subsidiaries and associates	—	556
Gain or loss on sales and disposal of property, plant and equipment	2,030	1,992
Compensation payment for damages	68	733
Increase or decrease in trade notes and accounts receivable	△1,459	△7,201
Increase or decrease in inventories	△812	2,723
Increase or decrease in other current assets	7,957	6,564
Increase or decrease in trade notes and accounts payable	△1,004	△7,697
Increase or decrease in accrued expenses	2,150	3,917
Others	997	14,768
Subtotal	92,031	109,140
Interest and dividends received	6,530	6,331
Interest paid	△336	△125
Compensation paid for damages	△68	△733
Proceeds from compensation	8,624	—
Payments for business liquidation	—	△1,390
Income taxes paid	△18,418	△13,316
<b>Cash flows from operating activities</b>	<b>88,363</b>	<b>99,905</b>

(Millions of yen)

	Fiscal 2024 From April 1, 2024 to March 31, 2025	Fiscal 2025 From April 1, 2025 to March 31, 2026
<b>Cash flows from investing activities</b>		
Payments into time deposits	△210,649	△169,211
Proceeds from the redemption of time deposits	211,733	208,352
Payments for purchase of marketable and investment securities	△360	△250
Proceeds from sale or redemption of marketable and investment securities	9,474	10,029
Acquisition of property, plant and equipment	△48,286	△54,549
Proceeds from or payments into sales or disposal of property, plant and equipment	△912	1,511
Payments for loans receivable	△3	△3,378
Proceeds from collection of loans receivable	5	4
Proceeds from investments in subsidiaries and associates resulting in change in scope of consolidation	495	—
Proceeds from sale of shares of subsidiaries and associates resulting in change in scope of consolidation	—	1,052
Others	△2,493	△4,401
<b>Cash flows from investing activities</b>	<b>△40,995</b>	<b>△10,840</b>
<b>Cash flows from financing activities</b>		
Increase or decrease in short-term loans payable	△8,661	△3,959
Payments for repurchase of treasury stock	△50,000	△47,752
Proceeds from exercise of stock options	0	0
Dividends paid by parent company	△16,889	△15,711
Dividends paid to non-controlling interests	△1,380	△3,585
Others	△1,416	△424
<b>Cash flows from financing activities</b>	<b>△78,348</b>	<b>△71,433</b>
<b>Effect of exchange rate changes on cash and cash equivalents</b>	<b>△2,314</b>	<b>6,374</b>
<b>Increase or decrease in cash and cash equivalents</b>	<b>△33,295</b>	<b>24,006</b>
<b>Cash and cash equivalents at beginning of the year</b>	<b>134,560</b>	<b>101,265</b>
<b>Cash and cash equivalents at end of the year</b>	<b>101,265</b>	<b>125,271</b>

**(5) Notes on Consolidated Financial Statements  
(Going Concern Assumption)**

None

**(Significant Changes in the Scope of Consolidation)**

In November 2025, the Company transferred all of its shares in Koito Europe Limited (KEL) to Shapers' Group Limited. Accordingly, KEL has been excluded from the scope of consolidation from the current fiscal year.

**(Notes on Segment Information)****【Segment Information】**

## 1. Overview of Reporting Segments

The KOITO Group produces primarily automotive lighting equipment in Japan and overseas, and supplies products to countries around the world as a global supplier. Each local subsidiary is an independent business entity, and the Group does business by establishing a comprehensive plan for each region. The Company's five reporting segments are therefore geographical segments based on production and sales structures, comprising Japan, Americas, China, Asia and Europe.

Within each of these geographical segments are segments that produce and sell automotive lighting equipment, railroad car control equipment, aircraft components, and seats for railroad cars and sensor system.

## 2. Calculation for Net Sales, Segment Income or Loss, Assets, Liabilities and Others of Reporting Segments

Accounting treatment for reporting segments is same as "Significant Matters Forming the Basis for Preparation of the Consolidated Financial Statements".

Profit of reporting segments is based on operating profit.

Inter-segment sales and transfers are based on general market prices.

## 3. Information Concerning Net Sales and Operating Profit or Loss for Each Segment

I Fiscal 2024 (April 1, 2024 to March 31, 2025)

(Millions of yen)

	Japan	Americas	China	Asia	Europe	Total	Adjustment (Note 1)	Amount recorded on consolidated financial statements (Note 3)
Net sales								
Sales to outside customers	351,640	315,060	58,303	155,522	36,182	916,709	—	916,709
Inter-segment sales and transfers	20,039	596	10,926	351	212	32,126	(32,126)	—
Total	371,679	315,657	69,229	155,874	36,394	948,835	(32,126)	916,709
Segment operating profit or loss	22,657	5,287	△1,106	16,909	△792	42,955	1,918	44,873
Segment assets	211,663	195,810	89,894	170,686	31,953	700,008	189,944	889,952
Other items								
Depreciation	16,626	12,504	5,055	7,136	2,270	43,593	122	43,716
Amortization of goodwill	—	253	—	—	—	253	—	253
Impairment loss	—	—	—	—	262	262	—	262
Increase in property, plant and equipment and intangible fixed assets	20,917	14,515	3,547	5,667	1,427	46,076	—	46,076

Notes: 1. Adjustments are as follows:

- (1) The adjustment in segment operating profit or loss includes ¥8,085 million in intersegment eliminations and ¥△6,167 million in unallocated expenses. Unallocated expenses comprise expenses related to management divisions such as administrative divisions of the head office of the parent company.
- (2) The adjustment to segment assets includes corporate assets that are not allocated to individual reportable segments. These assets mainly relate to Head Office functions.
- (3) The adjustment of depreciation expenses is the fixed assets depreciation expenses for the parent company's Head Office.

2. The breakdown of countries and regions other than Japan and China is as follows:

- (1) Americas: United States, Mexico and Brazil
- (2) Asia: Thailand, Indonesia, Taiwan, India and Malaysia
- (3) Europe: United Kingdom and Czech Republic

3. Segment operating profit or loss is adjusted to operating profit in the consolidated financial statements.

II Fiscal 2025 (April 1, 2025 to March 31, 2026)

(Millions of yen)

	Japan	Americas	China	Asia	Europe	Total	Adjustment (Note 1)	Amount recorded on consolidated financial statements (Note 3)
Net sales								
Sales to outside customers	367,826	328,641	53,332	162,683	35,125	947,610	—	947,610
Inter-segment sales and transfers	21,508	392	7,117	960	230	30,209	(30,209)	—
Total	389,334	329,033	60,450	163,644	35,356	977,819	(30,209)	947,610
Segment operating profit	24,832	3,539	534	18,949	800	48,656	2,781	51,438
Segment assets	225,217	214,573	79,317	193,687	27,358	740,154	166,047	906,201
Other items								
Depreciation	19,622	13,559	3,438	6,913	2,046	45,580	113	45,694
Amortization of goodwill	—	1,009	—	—	—	1,009	—	1,009
Impairment loss	1,980	12,324	7,244	—	—	21,550	—	21,550
Increase in property, plant and equipment and intangible fixed assets	23,784	24,149	835	11,955	873	61,598	—	61,598

Notes: 1. Adjustments are as follows:

- (1) The adjustment in segment operating profit includes ¥9,619 million in intersegment eliminations and ¥△6,837 million in unallocated expenses. Unallocated expenses comprise expenses related to management divisions such as administrative and accounting divisions of the Head Office of the parent company.
- (2) The adjustments to segment assets include all corporate assets that are not allocated to each reportable segment. These assets mainly relate to Head Office functions.
- (3) The adjustment of depreciation expenses is the fixed assets depreciation expenses for the parent company's Head Office.

2. The breakdown of countries and regions other than Japan and China is as follows:

- (1) Americas: United States, Mexico and Brazil
- (2) Asia: Thailand, Indonesia, Taiwan, India and Malaysia
- (3) Europe: United Kingdom and Czech Republic

3. Segment operating profit or loss is adjusted to operating profit in the consolidated financial statements.

4. Notes Concerning Changes for Each Segment

From the first quarter of fiscal 2025, the reportable segments previously classified as “North America” and “Others” have been consolidated into the “Americas” segment in line with the review of business management categories within the Group.

The segment information for the first quarter of fiscal 2024 is listed based on the revised reporting segment categories.

(Reference) Net sales and segment operating profit or loss for each business segment are as follows.  
Fiscal 2025 (From April 1, 2025 to March 31, 2026)

(Millions of yen)

	Automotive lighting equipment business	Non-automotive electrical equipment business	Sensor business	Other business	Total	Adjustment	Amount recorded on consolidated financial statements
Net sales							
Sales to outside customers	886,039	40,799	635	20,135	947,610	—	947,610
Inter-segment sales or transfers	15	3	—	4,372	4,391	(4,391)	—
Total	886,055	40,802	635	24,508	952,001	(4,391)	947,610
Segment operating profit or loss ( $\Delta$ )	60,882	3,971	$\Delta$ 9,592	2,995	58,256	(6,818)	51,438

Note: Principal products for each segment

- (1) Automotive lighting equipment business:  
LED headlamps, headlamps, fog lamps, signaling lamps and other lighting equipment, etc.
- (2) Non-automotive electrical equipment business:  
Controlling devices for railroad cars, traffic signals and traffic controlling systems, etc.
- (3) Sensor business: Sensor system (LiDAR).
- (4) Other business: Aviation products, headlamp cleaners, seats for railroad cars and transportation service, etc.

**(Per Share Information)**

Fiscal 2024 April 1, 2024 to March 31, 2025		Fiscal 2025 April 1, 2025 to March 31, 2026	
Net assets per share	¥2,210.09	Net assets per share	¥2,343.05
Net income per share	¥156.49	Net income per share	¥60.23
Profit per share after adjustment for dilution	¥156.47	Profit per share after adjustment for dilution	¥60.22

The following shows the basis for calculation of profit per share, and profit per share after adjustment for dilution.

	Fiscal 2024 April 1, 2024 to March 31, 2025	Fiscal 2025 April 1, 2025 to March 31, 2026
(1)Net income per share	¥156.49	¥60.23
(Basis for calculation)		
Profit attributable to owners of parent	¥46,240 million	¥16,539 million
Amount not attributable to common stock	—	—
Profit attributable to shareholders of common stock of parent	¥46,240 million	¥16,539 million
Average number of shares during the period (thousand shares)	295,477	274,624
(2)Profit per share after adjustment for dilution	¥156.47	¥60.22
(Basis for calculation)		
Adjustment to profit attributable to owners of parent	—	—
Increase in the number of common stocks (thousand shares)	42	35
(Of which stock options (thousand shares))	42	35
Details of material change from the end of previous fiscal year for latent stocks without a dilution effect, which were not included in the calculation of profit per share after adjustment for dilution	—	—

**(Significant Subsequent Events)**

None