Consolidated Earnings Report for the First Half of Fiscal 2026
[Japanese GAAP]

October 28, 2026

Company Name:	**KOITO MANUFACTURING CO., LTD.**
Stock Listing:	Prime Market, Tokyo Stock Exchange
Code Number:	7276
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Filing of Securities Report of First Half:	November 12, 2026
Scheduled Payment of Dividends:	December 4, 2026
Supplementary explanatory materials prepared:	Yes
Explanatory meeting:	Yes

(Millions of yen are rounded down)

1. Consolidated Results for the First Half of Fiscal 2026 (April 1, 2026 to September 30, 2026)

(1) Consolidated Operating Results (Millions of yen; percentage figures represent year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal 2026 first 6 months	478,171	7.0%	30,731	54.8%	33,780	48.2%	22,382	89.0%
Fiscal 2025 first 6 months	446,851	0.6%	19,852	9.9%	22,792	14.7%	11,841	5.0%

Note: Comprehensive income: September 30, 2026: ¥13,907 million (△51.7%), September 30, 2025: ¥28,787 million (—%)

	Net income per share (¥)	Net income per share (diluted) (¥)
Fiscal 2026 first 6 months	85.76	85.75
Fiscal 2025 first 6 months	42.07	42.07

(2) Consolidated Financial Position (Millions of yen)

	Total assets	Net assets	Equity ratio (%)
September 30, 2026	892,849	659,360	67.5
March 31, 2026	906,201	676,086	68.1

Reference: Equity: September 30, 2026: ¥603,000 million, March 31, 2026: ¥616,745 million

2. Dividends

	Dividend per share (¥)				
	First quarter	Second quarter	Third quarter	Year-end	Full-year
Fiscal 2025	—	28.00	—	28.00	56.00
Fiscal 2026	—	32.00			
Fiscal 2026 (forecast)			—	32.00	64.00

Notes: Revisions to recent dividend forecasts: Yes

3. Forecast of Consolidated Results for Fiscal 2026 (April 1, 2026 to March 31, 2027)

(Millions of yen; percentage figures represent year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Net income per share (¥)
Full year	955,000	0.8%	61,000	18.6%	67,500	14.8%	43,000	160.0%	167.83

Notes: Revisions to recent consolidated business forecasts: Yes

***Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of special accounting methods in the preparation of the interim consolidated financial statements: None

(3) Changes in accounting principles, changes in accounting estimates and restatements

①Changes in accounting policies in conjunction with revisions to accounting standards: None
②Changes other than ① above: : Yes
③Changes in accounting estimates : None
④Restatements : None

Note: Since the first quarter of this fiscal year, KOITO has changed its method of depreciation, which corresponds to a "Changes in Accounting Policies that are Difficult to Differentiate from Changes in Accounting Estimates". For further details, please refer to page 10 of the attached documents, "2. Interim Consolidated Financial Statements and Notes, (4) Notes to the Consolidated Financial Statements (Changes in Accounting Policies that are Difficult to Differentiate from Changes in Accounting Estimates)".

(4) Number of Shares Issued (common stock)

(Shares)

①Number of shares issued (including treasury stock):	Fiscal 2026, 2Q	307,833,172	Fiscal 2025	307,833,172
②Number of treasury stocks at the end of period:	Fiscal 2026, 2Q	51,616,769	Fiscal 2025	44,609,262
③Average number of shares during the first half:	Fiscal 2026, 2Q	260,974,973	Fiscal 2025, 2Q	281,450,184

*This Consolidated Earnings Report is not subject to the Auditing Procedures by certified public accountants or auditing firms.

*Explanations Concerning Proper Use of Business Forecasts and Other Noteworthy Matters

(Notes on future assumptions)

The above forecasts are based on information available, and certain assumptions that are judged to be reasonable, at the time of the release of this report. KOITO is not promising that we will achieve these forecasts. Actual results may differ from forecasts due to a variety of factors.

The exchange conversion rate based on the business forecast for fiscal 2026, the year ending March 2027 is calculated as 1 US$ = ¥155.0 and 1 CNY = ¥22.8.

(Supplementary materials for financial results)

Supplementary materials will be available on our website.
(https://www.koito.co.jp/english/ir/)

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1. Overview of Consolidated Results

(1) Overview of Consolidated Results for the First Half of Fiscal 2026

During the first half of fiscal 2026, the domestic economy continued its gradual recovery, supported by improvements in employment and income conditions, despite the impact of rising prices. Overseas, the outlook remained uncertain, driven by fluctuations in raw material and energy prices geopolitical risks, including the worsening situation in the Middle East, as well as the slowdown of the Chinese economy.

Global automobile production volume remained largely unchanged from the same period of the previous fiscal year. While production was supported by the launch of new vehicle models in Japan and other Asian countries, as well as market expansion in India, it was impacted by the economic slowdown and sluggish sales of Japanese OEMs in China.

Under these circumstances, consolidated net sales for the first half of fiscal 2026 increased by 7.0% year on year to ¥478.1 billion, as lower sales in China and Europe due to business restructuring and other measures were more than offset by the impact of foreign exchange translation, new orders in Japan, the Americas, and Asia, and increased sales of vehicle models for which KOITO received orders.

Regarding profits, despite the impact of rising raw material prices resulting from the worsening situation in the Middle East, operating profit increased by 54.8% year on year to ¥30.7 billion, ordinary profit rose by 48.2% to ¥33.7 billion and profit attributable to owners of the parent grew by 89.0% to ¥22.3 billion, driven by increased sales volumes and the promotion of rationalization in each region.

(2) Overview of Financial Position for the First Half of Fiscal 2026

－1. Analysis of Assets, Liabilities, and Net Assets

Total assets at the end of the first half decreased by ¥13.3 billion from the end of the previous fiscal year to ¥892.8 billion, mainly due to a decrease in cash and time deposits.

Total liabilities increased by ¥3.3 billion from the end of the previous fiscal year to ¥233.4 billion, mainly due to the recording of provision for loss on business liquidation related to the Chinese business.

Total net assets decreased by ¥16.7 billion from the end of the previous fiscal year to ¥659.3 billion, mainly due to the acquisition of own shares and a decrease in foreign currency translation adjustments.

－2. Analysis of Cash Flows

Cash flows from operating activities amounted to ¥49.3 billion, as a result of income before income taxes of ¥34.0 billion and depreciation of ¥20.5 billion. After the payment of income taxes and others, ¥39.6 billion was secured (first half of the previous fiscal year: ¥45.4 billion).

Cash flows from investing activities resulted in expenditure of ¥31.7 billion (first half of the previous fiscal year: proceeds of ¥19.0 billion), mainly due to capital expenditures of ¥23.7 billion and net expenditure of ¥16.1 billion from deposits and withdrawals of time deposits.

Cash flows from financing activities resulted in expenditure of ¥31.8 billion (first half of the previous fiscal year: ¥28.1 billion), due to the acquisition of own shares of ¥19.2 billion and the dividend paid of ¥11.9 billion.

As a result, the balance of cash and cash equivalents at the end of the first half decreased by ¥25.1 billion from the end of the previous fiscal year to ¥100.1 billion.

(3) Explanation Regarding Forecast for Fiscal 2026 and Other Future Projections

While global automobile production volume for fiscal 2026 is forecasted to decrease slightly from the previous fiscal year due to continued sluggish sales in the Chinese market and the prolonged situation in the Middle East, consolidated net sales are expected to reach ¥955.0 billion, a slight increase year on year, supported by the impact of foreign exchange translation and contributions from new orders.

Regarding profits, in addition to rising resin prices, we expect a significant impact from surging electronic component prices, particularly from the second half onward. On the other hand, in China, we are dissolving Hubei Koito Automotive Lamp Co., Ltd. and restructuring our production framework globally to align with market demand. Furthermore, through continuous rationalization efforts such as productivity improvements through component process automation and fixed cost reductions, we project operating profit to increase by 18.6% year on year to ¥61.0 billion (an operating profit margin of 6.4%) and ordinary profit to rise by 14.8% to ¥67.5 billion. In addition, profit attributable to owners of the parent is expected to increase significantly by 160.0% to ¥43.0 billion, as a reaction to the extraordinary loss recorded in the previous fiscal year.

We are committed to further increasing its corporate value and enhancing returns to shareholders through business investment for sustainable growth. Regarding dividends, our policy is to continuously pay stable dividends to shareholders based on the comprehensive evaluation of our present business results, business climate, etc.

Based on the policy described above, the interim dividend is scheduled to be ¥32 per share, an increase of ¥4 from the most recent forecast. Also, the year-end dividend of this fiscal year is scheduled to be ¥32 per share, an increase of ¥2 from the most recent forecast.

Accordingly, the full-year dividend for this fiscal year is scheduled to be ¥64 per share, an increase of ¥6 from the previous forecast.

Additionally, we have revised the consolidated business forecasts for fiscal 2026, which were previously disclosed in the "Consolidated Earnings Report for the First Quarter of Fiscal 2026" announced on July 29, 2026. For details, please refer to "Announcement Regarding Differences between the Forecast and the Actual Results for the First Half (Interim) and Revisions of the Full Year Forecast for Fiscal 2026, the Year Ending March 31, 2027" disclosed today.

2. Interim Consolidated Financial Statements and Notes

(1) Interim Consolidated Balance Sheets

(Millions of yen)

	Fiscal 2025 As of March 31, 2026	First Half of Fiscal 2026 As of September 30, 2026
Assets		
Current assets:		
Cash and time deposits	264,918	253,339
Trade notes	3,520	2,091
Electronically recorded monetary claims-operating	8,836	7,410
Accounts receivable	143,055	135,846
Contract assets	2,766	1,641
Marketable securities	9,600	13,400
Inventories	96,671	97,889
Other current assets	28,167	35,614
Allowance for doubtful accounts	△84	△69
Total current assets	557,452	547,164
Non-current assets:		
Property, plant and equipment:		
Buildings and structures (net)	75,072	73,316
Machinery and transportation equipment (net)	81,310	76,956
Fixtures, equipment and tools (net)	17,555	18,316
Land	22,183	22,004
Construction in progress	18,666	23,638
Other property, plant and equipment	7,630	7,656
Total property, plant and equipment	222,419	221,890
Intangible fixed assets	5,973	7,152
Investments and other assets:		
Investment securities	98,256	85,299
Claims provable in bankruptcy, claims provable in rehabilitation and others	3	1
Deferred tax assets	10,494	9,643
Net defined assets for retirement benefits	6,981	16,939
Other investments and other assets	4,723	4,859
Allowance for doubtful accounts	△102	△101
Total investments and other assets	120,356	116,642
Total non-current assets	348,749	345,685
Total assets	906,201	892,849

(Millions of yen)

	Fiscal 2025 As of March 31, 2026	First Half of Fiscal 2026 As of September 30, 2026
Liabilities		
Current liabilities:		
Trade notes and accounts payable	96,128	92,665
Electronically recorded monetary obligations-operating	3,868	3,208
Short-term loans	1,920	1,513
Accrued expenses	36,088	36,597
Income taxes payable	9,959	7,217
Contract liabilities	14,152	13,507
Provision for employees' bonuses	7,305	8,306
Provision for product warranties	2,141	2,119
Provision for loss on business liquidation	—	1,581
Other current liabilities	21,910	20,930
Total current liabilities	193,474	187,647
Non-current liabilities:		
Deferred tax liabilities	15,714	15,208
Provision for directors' retirement benefits	277	296
Provision for product warranties	2,168	2,366
Net defined liability for retirement benefits	10,313	19,931
Other non-current liabilities	8,165	8,038
Total non-current liabilities	36,640	45,841
Total liabilities	230,115	233,489
Net assets		
Shareholders' equity:		
Common stock	14,270	14,270
Additional paid-in capital	13,277	13,336
Retained earnings	554,495	569,484
Treasury stock	△97,357	△116,331
Total shareholders' equity	484,687	480,760
Accumulated other comprehensive income:		
Valuation adjustment on available-for-sale securities	33,721	32,359
Foreign currency translation adjustments	91,444	84,110
Adjustments in defined retirement benefit plans	6,893	5,769
Total accumulated other comprehensive income	132,058	122,239
Subscription rights to shares	78	78
Non-controlling interests	59,261	56,281
Total net assets	676,086	659,360
Total liabilities and net assets	906,201	892,849

(2) Interim Consolidated Statements of Income and Comprehensive Income

(Millions of yen)

	First Half of Fiscal 2025 April 1, 2025 to September 30, 2025	First Half of Fiscal 2026 April 1, 2026 to September 30, 2026
Net sales	446,851	478,171
Cost of sales	397,705	419,409
Gross profit	49,146	58,672
Selling, general and administrative expenses	29,294	28,030
Operating profit	19,852	30,731
Non-operating profit:		
Interest income	2,520	1,857
Dividend income	865	787
Shares of profit of entities accounted for using equity method	—	6
Other non-operating profit	1,108	1,297
Total non-operating profit	4,495	3,948
Non-operating expenses:		
Interest expenses	55	73
Shares of loss of entities accounted for using equity method	4	—
Foreign exchange losses	965	481
Other non-operating expenses	530	345
Total non-operating expenses	1,555	899
Ordinary profit	22,792	33,780
Extraordinary gains:		
Gain on sales of property, plant and equipment	19	158
Gain on sales of investment securities	507	2,627
Gain on revision of retirement benefit plan	438	—
Other extraordinary gains	117	—
Total extraordinary gains	1,084	2,786
Extraordinary losses:		
Loss on sales and disposal of property, plant and equipment	664	457
Impairment losses	1,482	32
Loss on business liquidation	1,398	2,027
Other extraordinary losses	237	3
Total extraordinary losses	3,782	2,520
Income before income taxes	20,093	34,046
Total income taxes	6,148	8,717
Profit	13,945	25,328
(Breakdown)		
Profit attributable to non-controlling interests	2,103	2,946
Profit attributable to owners of parent	11,841	22,382

(Millions of yen)

	First Half of Fiscal 2025 April 1, 2025 to September 30, 2025	First Half of Fiscal 2026 April 1, 2026 to September 30, 2026
Other comprehensive income or loss		
Valuation adjustment on available-for-sale securities	3,519	△1,343
Foreign currency translation adjustments	12,284	△8,953
Adjustments in defined retirement benefit plans	△844	△1,123
Share of other comprehensive income of entities accounted for using equity method	△117	—
Total other comprehensive income	14,842	△11,420
Comprehensive income	28,787	13,907
(Breakdown)		
Comprehensive income attributable to non-controlling interests	4,746	1,344
Comprehensive income attributable to owners of parent	24,040	12,563

(3) Interim Consolidated Statements of Cash Flows

(Millions of yen)

	First Half of Fiscal 2025 April 1, 2025 to September 30, 2025	First Half of Fiscal 2026 April 1, 2026 to September 30, 2026
Cash flows from operating activities		
Income before income taxes	20,093	34,046
Depreciation	21,056	20,501
Amortization of goodwill	488	—
Impairment losses	1,482	32
Gain on revision of retirement benefit plan	△438	—
Loss on business liquidation	1,398	2,027
Shares of loss or gain of entities accounted for using equity method	4	△6
Increase or decrease in allowance for doubtful accounts	△5	△16
Increase or decrease in net defined assets and liability for retirement benefits	△1,300	△1,522
Increase or decrease provision for bonuses	1,283	1,065
Increase or decrease provision for product warranties	△402	179
Interest and dividend income	△3,386	△2,644
Interest expenses	55	73
Gain or loss on sales of marketable and investment securities	△507	△2,627
Gain or loss on valuation of marketable and investment securities	43	△115
Gain or loss on sales and disposal of property, plant and equipment	644	298
Increase or decrease in trade notes and accounts receivable	7,193	10,015
Increase or decrease in inventories	93	△2,489
Increase or decrease in other current assets	180	△7,563
Increase or decrease in trade notes and accounts payable	△6,086	△3,372
Increase or decrease in accrued expenses	2,813	846
Others	7,054	583
Subtotal	51,756	49,310
Interest and dividends received	3,386	2,644
Interest paid	△55	△73
Payments for business liquidation	△1,022	—
Income taxes paid	△8,569	△12,198
Cash flows from operating activities	45,495	39,683
Cash flows from investing activities		
Payments into time deposits	△38,848	△70,173
Proceeds from the redemption of time deposits	89,487	53,988
Payments for purchase of marketable and investment securities	△59	△73
Proceeds from sale or redemption of marketable and investment securities	2,278	10,114
Acquisition of property, plant and equipment	△31,837	△23,777
Proceeds from or payments into sales or disposal of property, plant and equipment	△4	21
Payments for loans receivable	△9	△1
Proceeds from collection of loans receivable	1	4
Others	△1,940	△1,829
Cash flows from investing activities	19,067	△31,726

(Millions of yen)

	First Half of Fiscal 2025 April 1, 2025 to September 30, 2025	First Half of Fiscal 2026 April 1, 2026 to September 30, 2026
Cash flows from financing activities		
Increase or decrease in short-term loans payable	△3,936	△400
Payments for repurchase of treasury stock	△12,411	△19,236
Proceeds from exercise of stock options	0	—
Dividends paid by parent company	△7,943	△7,368
Dividends paid to non-controlling interests	△3,555	△4,532
Others	△351	△334
Cash flows from financing activities	△28,198	△31,872
Effect of exchange rate changes on cash and cash equivalents	2,759	△1,220
Increase or decrease in cash and cash equivalents	39,124	△25,136
Cash and cash equivalents at beginning of the period	101,265	125,271
Increase or decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation	—	△33
Cash and cash equivalents at end of the period	140,389	100,101

(4) Notes on Interim Consolidated Financial Statements

(Going Concern Assumption)

None

(Note Regarding Significant Changes in Shareholders' Equity)

KOITO resolved at a meeting of the Board of Directors held on May 29, 2025, the matters concerning the acquisition of own shares pursuant to the provisions of Article 156 of the Companies Act, as applied by replacing the relevant terms pursuant to the provisions of Article 165, paragraph (3) of the same Act. KOITO proceeded with the acquisition of own shares from June 2, 2025 to May 29, 2026, with a maximum number of 37 million shares to be repurchased and a total amount of ¥50.0 billion. As a result, KOITO acquired 816 thousand of its own shares, equivalent to ¥2,247 million during the first half of this fiscal year.

Additionally, KOITO resolved at a meeting of the Board of Directors held on May 29, 2026, the matters concerning the acquisition of own shares pursuant to the provisions of Article 156 of the Companies Act, as applied by replacing the relevant terms pursuant to the provisions of Article 165, paragraph (3) of the same Act. KOITO is proceeding with the acquisition of own shares from June 1, 2026 to May 31, 2027, with a maximum number of 25 million shares to be repurchased and a total amount of ¥50.0 billion. As a result, KOITO acquired 6,309 million of its own shares, equivalent to ¥16,989 million during the first half of this fiscal year. As a result, treasury stock amounted to ¥116,331 million at the end of the first half of this fiscal year.

(Changes in Accounting Policies that are Difficult to Differentiate from Changes in Accounting Estimates)

(Change in Depreciation Method for Buildings and Structures)

Previously, KOITO applied the declining-balance method for depreciating its buildings and structures, however KOITO has changed its depreciation method to the straight-line method from the first quarter of this fiscal year.

This change was made following a review of the utilization of property, plant, and equipment in connection with KOITO's expansion into the Tohoku region and consideration of a new plant. As a result of this review, KOITO concluded that its buildings and structures are used over the long term in a stable manner and that the economic benefits derived from these assets are realized consistently over their useful lives. Accordingly, KOITO determined that the straight-line method more appropriately reflects the economic substance of the Company.

As a result of above change, depreciation expense for this first half consolidated period decreased compared with the previous method, resulting in increases of ¥322 million in operating profit, ordinary profit, and income before income taxes.

(Notes on Segment Information)

【Segment Information】

I First Half of Fiscal 2025 (April 1, 2025 to September 30, 2025)

1. Information Concerning Net Sales and Operating Profit or Loss for Each Segment

(Millions of yen)

	Japan	Americas	China	Asia	Europe	Total	Adjustment (Note 1)	Amount recorded on consolidated financial statements (Note 3)
Net sales								
Sales to outside Customers	170,295	153,267	27,432	78,981	16,875	446,851	—	446,851
Inter-segment sales and transfers	9,369	166	4,554	523	72	14,686	(14,686)	—
Total	179,664	153,434	31,986	79,505	16,947	461,538	(14,686)	446,851
Segment operating profit or loss(△)	7,170	1,196	845	9,346	△417	18,141	1,711	19,852

Notes: 1. The adjustment in segment operating profit or loss (operating profit) includes ¥5,107 million in intersegment eliminations and ¥△3,396 million in unallocated expenses. Unallocated expenses comprise expenses related to management divisions such as administrative divisions of the head office of the parent company.

2. The breakdown of countries and regions other than Japan and China is as follows:
   (1) Americas: United States, Mexico and Brazil
   (2) Asia: Thailand, Indonesia, Taiwan, India and Malaysia
   (3) Europe: United Kingdom and Czech Republic

3. Segment operating profit or loss is adjusted to operating profit in the interim consolidated financial statements.

II First Half of Fiscal 2026 (April 1, 2026 to September 30, 2026)

1. Information Concerning Net Sales and Operating Profit or Loss for Each Segment

(Millions of yen)

	Japan	Americas	China	Asia	Europe	Total	Adjustment (Note 1)	Amount recorded on consolidated financial statements (Note 3)
Net sales								
Sales to outside customers	179,343	176,944	18,188	88,057	15,637	478,171	—	478,171
Inter-segment sales and transfers	12,428	139	3,099	703	103	16,473	(16,473)	—
Total	191,771	177,084	21,288	88,761	15,740	494,645	(16,473)	478,171
Segment operating Profit or loss(△)	12,786	5,951	△719	11,590	185	29,794	937	30,731

Notes: 1. The adjustment in segment operating profit and loss (operating profit) includes ¥4,308 million in intersegment eliminations and ¥△3,371 million in unallocated expenses. Unallocated expenses comprise expenses related to management divisions such as administrative divisions of the head office of the parent company.

2. The breakdown of countries and regions other than Japan and China is as follows:
   (1) Americas: United States, Mexico and Brazil
   (2) Asia: Thailand, Indonesia, Taiwan, India and Malaysia
   (3) Europe: Czech Republic

3. Segment operating profit or loss is adjusted to operating profit in the consolidated financial statements.

2. Notes Concerning Changes in Segment information

(Change in Depreciation Method for Buildings and Structures)

As described in (Changes in Accounting Policies that are Difficult to Differentiate from Changes in Accounting Estimates), KOITO previously applied the declining-balance method for depreciating its buildings and structures, however KOITO has changed its depreciation method to the straight-line method from the first quarter of this fiscal year.

As a result of above change in the depreciation method, segment profit for this cumulative first half consolidated period increased by ¥312 million in the “Japan” segment and by ¥10 million in “Adjustment.”

(Reference) Net sales and segment operating profit or loss for each business segment are as follows.

I First Half of Fiscal 2025 (From April 1, 2025 to September 30, 2025)

(Millions of yen)

	Automotive lighting equipment business	Non-automotive electrical equipment business	Sensor business	Other business	Total	Adjustment	Amount recorded on consolidated financial statements
Net sales							
Sales to outside customers	422,397	14,715	685	9,052	446,851	—	446,851
Inter-segment sales or transfers	9	2	—	2,061	2,073	(2,073)	—
Total	422,407	14,718	685	11,114	448,925	(2,073)	446,851
Segment operating profit or loss(△)	27,320	△2	△4,919	841	23,239	(3,386)	19,852

Note: Principal products for each segment

(1) Automotive lighting equipment business:
LED headlamps, headlamps, auxiliary lamps, signal lamps and other lighting equipment, etc.

(2) Non-automotive electrical equipment business:
Controlling devices for railroad cars, traffic signals and traffic controlling systems, etc.

(3) Sensor business: Sensor system (LiDAR)

(4) Other business: Aviation products, headlamp cleaners, seats for railroad cars and transportation service, etc.

II First Half of Fiscal 2026 (From April 1, 2026 to September 30, 2026)

(Millions of yen)

	Automotive lighting equipment business	Non-automotive electrical equipment business	Sensor business	Other business	Total	Adjustment	Amount recorded on consolidated financial statements
Net sales							
Sales to outside Customers	450,936	15,763	151	11,320	478,171	—	478,171
Inter-segment sales or transfers	5	0	—	1,980	1,986	(1,986)	—
Total	450,941	15,763	151	13,301	480,158	(1,986)	478,171
Segment operating profit or loss	34,068	202	△1,732	1,558	34,096	(3,364)	30,731

Note: Principal products for each segment

(1) Automotive lighting equipment business:
LED headlamps, headlamps, auxiliary lamps, signal lamps and other lighting equipment, etc.

(2) Non-automotive electrical equipment business:
Controlling devices for railroad cars, traffic signals and traffic controlling systems, etc.

(3) Sensor business: Sensor system (LiDAR)

(4) Other business: Aviation products, headlamp cleaners, seats for railroad cars and transportation service, etc.