



May 13, 2026

PRESS RELEASE

KOITO MANUFACTURING CO., LTD.
Representative Director: Michiaki Kato, President
(Stock Code: 7276 Prime Market, TSE)
Inquiries: Takahito Otake, Senior Managing Director
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Matters concerning Controlling Shareholders, etc.

1. Trade names, etc. of the parent company, controlling shareholder (excluding the parent company), or other affiliated company

(As of March 31, 2026)

Name	Attribute	Proportion of voting rights held (%)	Financial instruments exchanges, etc. on which the issued shares are listed
Toyota Motor Corporation	Other affiliated company	21.0	Tokyo Stock Exchange, Prime Nagoya Stock Exchange, Premier New York Stock Exchange (U.S.) London Stock Exchange (U.K.)

2. Positioning of the Company in the corporate group of the parent company, etc., and relationships between other listed companies and the parent company, etc.

- (1) Positioning of the listed company within the corporate group of the parent company, etc.

Toyota Motor Corporation (“Toyota”) is the “other affiliated company” that has 21.0% voting rights of KOITO MANUFACTURING CO., LTD. (“KOITO”).

- (2) Limitations, risks and benefits with regard to KOITO being belonging to the group of the parent company, etc.

Toyota owns 21.0% of KOITO’s voting rights, but there are no restrictions on KOITO’s business activities, such as approvals.

Given that sales to Toyota account for 13.6% of our total sales, trends in automobile sales of Toyota may affect the operating results of KOITO.

- (3) Status of achieving a certain independence from the parent company, etc.

There are no business restrictions from the parent company, etc., and no concurrent directorships on the Board of Directors or the Board of Corporate Auditors. Therefore, KOITO conducts its own business, allowing it to maintain a certain degree of independence.

3. Transactions with the controlling shareholders, etc.

KOITO supplies automotive lighting equipment to Toyota, and its ratio to consolidated sales was 13.6% for the fiscal year ended March 31, 2026.